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Department:  
**Public Works and Roads**  
North West Provincial Government  
Republic of South Africa

# ANNUAL REPORT 2018-19



**DEPARTMENT - GENERAL INFORMATION**

Department of Public Works and Roads

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# PART A



## GENERAL INFORMATION

**LIST OF ABBREVIATIONS**

<b>APP</b>	Annual Performance Plan
<b>CIDB</b>	Construction Industry Development Board
<b>DORA</b>	Division of Revenue Act
<b>DPSA</b>	Department of Public Service and Administration
<b>DPW&amp;R</b>	Department of Public Works and Roads
<b>NDRDLR</b>	Department of Rural Development and Land Reform
<b>EPWP</b>	Expanded Public Works Programme
<b>FTE</b>	Full Time Equivalent
<b>GIAMA</b>	Government Immovable Asset Management Act
<b>GITC</b>	GIAMA Implementation Technical Committee
<b>HOD</b>	Head of Department
<b>HR</b>	Human Resources
<b>IAR</b>	Immovable Asset Register
<b>ICT</b>	Information and Communication Technology
<b>IDIP</b>	Infrastructure Delivery Improvement Programme
<b>IDMS</b>	Infrastructure Delivery Management System
<b>IPIP</b>	Infrastructure Programme Implementation Plan
<b>IPMP</b>	Infrastructure Programme Management Plan
<b>KPA</b>	Key Performance Area
<b>MCS</b>	Modified Cash Standards
<b>MEC</b>	Member of Executive Council
<b>MPAT</b>	Management Performance Assessment Tool
<b>MPSA</b>	Minister of Public Service and Administration
<b>MTEF</b>	Medium Term Expenditure Framework
<b>MTSF</b>	Medium Term Strategic Framework
<b>NDP</b>	National Development Plan
<b>NDPW</b>	National Department of Public Works
<b>NGO</b>	Non-governmental Organization
<b>OHS</b>	Occupational Health and Safety Act
<b>PFMA</b>	Public Finance Management Act
<b>PRMG</b>	Provincial Road Maintenance Grant
<b>RAMS</b>	Road Asset Management System
<b>RISFSA</b>	Road Infrastructure Strategic Framework for South Africa
<b>RNMS</b>	Road Network Management System

<b>SCM</b>	Supply Chain Management
<b>SETA</b>	Skills Education Training Authorities
<b>SMS</b>	Senior Management Service
<b>SONA</b>	State of the Nation Address
<b>SOPA</b>	State of the Province Address
<b>VCI</b>	Visual Condition Index

## 1. FOREWORD BY THE MEC



The financial year 2018/19 was the fourth year of implementation of the Department's Strategic Plan for 2015 – 2020. The Department was faced with many challenges, one of which being the impact on service delivery stemming from the community unrests which occurred in the beginning of the financial year. It resulted in delays with implementation and completion of some of our transport and building infrastructure projects. The National Government subsequently invoked Section 100(1)(b) of the Constitution of the Republic and placed a number of Provincial Departments in the Province under administration, inclusive of the Department of Public Works and Roads.

The Annual Report for 2018/19 provides an account of the activities and interventions implemented and resources applied in order to meet not only the Department's constitutional mandate but also to promote the achievement of the strategic objectives of the Department, the Province and the country.

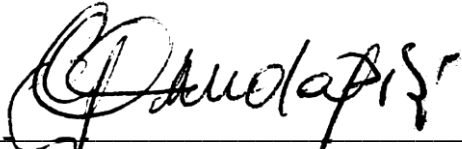
The achievements and challenges which prevented the Department from achieving its targets are outlined for each of the four budget Programmes namely Administration, Public Works Infrastructure, Transport Infrastructure and the Community-Based Programme.

The Department is the implementing agent for provincial infrastructure construction, management and maintenance. The increasing backlog in maintenance remains a substantial challenge for the Department as the allocated budget is not adequate to support the comprehensive management of our infrastructure assets throughout their respective life cycles. The Department however remains committed to managing its Programmes as effectively as possible.



The Department will also implement an Audit Action Plan to address the findings of the Auditor General as we continue to strive towards an improved audit outcome for the Department.

In conclusion, the Annual Report as presented is a fair reflection of the activities and performance of the Department for the period under review.



HONOURABLE G O MOLAPISI  
MEMBER OF THE EXECUTIVE COUNCIL  
DEPARTMENT OF PUBLIC WORKS AND ROADS

## 2. REPORT OF THE ACCOUNTING OFFICER

### 2.1 GENERAL REVIEW OF THE STATE OF FINANCIAL AFFAIRS

#### 2.1.1 Overview of the operations of the Department

##### 2.1.1.1 Section 100(1)(b) intervention

The Department faced significant challenges in the 2018/19 financial year. Community unrests in the Province during the first quarter of the year resulted in the decision of the National Cabinet on 23 May 2018 to, in terms of Section 100(1) of the Constitution, Act 108 of 1996, placed five Provincial Departments under administration, inclusive of the Department of Public Works and Roads. In terms of Section 100(1)(b), the Constitutional powers were bestowed upon the National Department of Public Works and an Administrator was appointed to fulfill the duties and obligations of the Accounting Officer for the Department.

The intervention team that was established identified ten areas of intervention, as follows:

- Building and roads projects / infrastructure
- Facilities management (maintenance)
- Property management
- Expanded Public Works Programme
- Stakeholder and client management
- Financial management
- Budget and Supply Chain Management
- Human capital / roads & built environment professionals
- Performance management and corporate governance
- Service delivery improvement plan

A turnaround programme was then developed that consolidated the areas of intervention into six areas of focus, as follows:

- Fighting fraud and corruption
- Stabilizing management
- Improved financial management
- Improved human resources
- Improved service delivery
- Improved audit outcomes

The intervention plan is being implemented in a phased approach, as follows:

- Stabilization
- Efficiency enhancement
- Sustainability and growth

**Key achievements** since the start of the intervention are as follows:

- **Fighting fraud and corruption:**

The Department has identified projects and programmes that were not procured and managed in line with prescribed legislation and regulations. The identified irregularities are related to variation orders implemented without approval, extension of scope authorized without following prescribed regulations and financial commitments made without a concomitant budget. The Department has since referred two programmes to National Treasury for formal investigation.

- **Stabilizing management:**

The Department has two vacancies at executive management level that are critical for its operations. The two positions, namely Chief Financial Officer and Chief Director: Buildings Infrastructure have been vacant for the past two financial years and have since been advertised.

Furthermore, there are two managers at executive management level who are on suspension pending the finalization of their respective disciplinary hearings.

- **Improved financial management:**

A budget committee has been established to assist with the monitoring of budget expenditure and the allocation of funds in order to ensure that the operations of the Department are appropriately funded. A budget review process was undertaken and finalized with the result that projects that were previously not properly funded, are now funded and can proceed so as to stabilize service delivery.

The Administrator has established a culture of statutory compliance and reporting on financial matters in the Department, and in-year monitoring and quarterly reports are submitted to the various oversight structures, as required.

- **Improved human resource management:**

The Department has been operating on an interim structure that was approved in the 2014/15 financial year. A revised organizational structure has been developed and the required structures at provincial and national level were consulted.

The Department's Candidacy Development Programme is on track and candidates are participating in the following disciplines:

- Architecture
- Construction management
- Civil engineering
- Electrical engineering

- Property valuation
- Quantity surveying

The artisan development programme is in place and 25 trainees are participating in the disciplines of brick-laying and electrical works.

- **Improved service delivery:**

The Administrator and the intervention team have commissioned a number of service delivery assessments and intervention projects relating to service delivery operations in the Department. These interventions have resulted in the following service delivery improvements:

- Re-establishment of cooperative relationships with Client Departments.
- Assessment and enhancement of compliance to Occupational Health and Safety requirements in respect of office accommodation provided to Provincial Departments.
- Unblocking of construction projects undertaken by directive of Client Departments.
- Fast-tracking of payments in relation to rates and taxes payable to Local Municipalities.
- Unblocking of the roads maintenance programme and implementation of a recovery plan to improve on the performance and expenditure on the Provincial Roads Maintenance Grant.

The challenge in relation to inadequate funding for the management and expansion of the provincial road network has been documented over the years, and also in later sections of this Report.

Pronouncements on new roads made over the past few years, which cannot be accommodated in the available funding envelope, continue to create instability and protests within the communities that the Department serves.

In respect of the Expanded Public Works Programme, a number of assessments were done to address the problems faced in respect of the following four key initiatives:

- Vukhuphile Contractor Development Programme
- Itirele Road Maintenance Programme
- Brick-making plants
- Cooperatives

Appropriate programme interventions have since been developed for these initiatives and funds were allocated to ensure the resuscitation and sustainability of the programmes in the current MTEF period.

- **Improved audit outcomes:**

The Department has developed an audit action plan to monitor the implementation of the exceptions raised by the Auditor General in the prior financial years. A committee has also been established with the responsibility of clearing of the findings.

#### 2.1.1.2 General

The community unrests that occurred throughout the Province in the first quarter of the financial year negatively impacted project implementation and expenditure in the first two quarters of the financial year.

The Department, inclusive of the budget adjustment, received a budget allocation of R3.196 billion, which includes both the equitable share and conditional grant allocations. The additional allocation of R12.2 million was reprioritized for the acquisition of appropriate office accommodation for the Department of Tourism.

Expenditure against the budget amounted to R2.777 million which represents 86.9% against the allocated budget for 2018/19.

### 2.1.2 Overview of the financial results of the Department

#### ***Departmental receipts:***

Receipts	2017/18			2018/19		
	Estimate R'000	Actual amount collected R'000	(Over)/Under collection R'000	Estimate R'000	Actual amount collected R'000	(Over)/Under collection R'000
	R 50 038	R 43 952	R 6 086	R 53 539	R35 477	R18 063

#### ***Departmental Expenditure:***

Programme	2017/18			2018/19		
	Final appropriation R'000	Actual expenditure R'000	(Over)/Under expenditure R'000	Final appropriation R'000	Actual expenditure R'000	(Over)/Under expenditure R'000
Administration	204 602	202 780	1 822	234 060	221 867	12 193
Public Works Infrastructure	1 033 379	1 032 879	500	1 039 750	1 003 118	36 632
Transport Infrastructure	1 709 050	1 603 285	105 755	1 792 982	1 428 856	364 126
Community-Based Programme	85 314	84 493	821	129 892	128 389	1 503
<b>TOTAL</b>	<b>3 032 345</b>	<b>2 923 447</b>	<b>108 898</b>	<b>3 196 684</b>	<b>2 782 230</b>	<b>414 454</b>

#### ***Virements:***

No virements request were made.

**2.1.3 Unauthorized / fruitless and wasteful expenditure**

The Department did not incur any unauthorized expenditure during the 2018/19 financial year.

An amount of R5.3 million for kilometer log-sheets, utilities and traffic fines was written-off and an amount of R13 000 was recovered from two officials who had exceeded their cellular phone limits.

**2.1.4 Future plans of the Department**

The budget and Annual Performance Plan for 2019/20 outlines the activities that the Department plans to undertake in order to give expression to its service delivery mandate.

**2.1.5 Public private partnerships**

No public private partnerships were entered into in the period under review.

**2.1.6 Discontinued activities**

None.

**2.1.7 New / proposed activities**

None.

**2.1.8 Supply Chain Management**

In order to strengthen the capacity of the Supply Chain Management Unit, a revised structure has been proposed with the intention of improvement on records management by creating more capacity in the Contract Management unit within the Supply Chain Management Directorate.

Bid Committees were appointed and are functional. Members are required to declare their financial interests at every sitting.

**2.1.9 Gifts & donations**

None.

**2.1.10 Exemptions and deviations received from Treasury**

None

**2.1.11 Events after the reporting date**

None.

**2.1.12 Conclusion and approval**

The Department acknowledges and appreciates the productive engagement and support given by officials during the financial year.



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**MR M S THOBAKGALE  
ADMINISTRATOR  
DEPARTMENT OF PUBLIC WORKS AND ROADS**

**2.2 STATEMENT OF RESPONSIBILITY AND CONFIRMATION OF THE ACCURACY OF THE ANNUAL REPORT**

To the best of my knowledge and belief, I confirm the following:

- ✓ All information and amounts disclosed throughout the Annual Report are consistent.
- ✓ The Annual Report is complete, accurate and is free from any omissions.
- ✓ The Annual Report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.
- ✓ The Annual Financial Statements have been prepared in accordance with the modified cash standard and the relevant frameworks and guidelines issued by the National Treasury.
- ✓ The Accounting Officer is responsible for the preparation of the Annual Financial Statements and for the judgments made in this information.
- ✓ The Accounting Officer is responsible for establishing, and implementing a system of internal control that has been designed to provide reasonable assurance as to the integrity and reliability of the performance information, the human resources information and the Annual Financial Statements.
- ✓ The external auditors are engaged to express an independent opinion on the Annual Financial Statements.
- ✓ In my opinion, the Annual Report fairly reflects the operations, the performance information, the human resources information and the financial affairs of the Department for the financial year ended 31 March 2019.

Yours faithfully



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**MR M S THOBAKGALE  
ADMINISTRATOR  
DEPARTMENT OF PUBLIC WORKS AND ROADS**

## 2.3 **STRATEGIC OVERVIEW**

### **VISION**

*Delivery and maintenance of quality infrastructure for sustainable growth and development.*

### **MISSION**

*To provide quality provincial infrastructure and ensure better service delivery.*

### **VALUES**

*The vision and mission statements of the Department are underpinned by the following values:*

- *Client focus*
- *Professionalism*
- *Integrity*
- *Commitment*
- *Valuing of staff and mutual respect at all levels of the organization*
- *Accountability*
- *Compliance to the Public Service Code of Conduct*

## 2.4 **LEGISLATIVE AND OTHER MANDATES**

The Department of Public Works and Roads has a broad, diverse and multi-disciplinary function which cuts across a number of policy frameworks, statutes and mandates relating to service delivery in the fields of building and roads infrastructure, finance, architecture, construction, acquisition, management, maintenance, disposal of assets and labour-intensive work programmes.

These pieces of legislation provide guidance to ensure compliance in the Department's execution of its legislative mandate. The Constitution of the Republic of South Africa, Act 108 of 1996 articulates the role of the state in its quest towards sustainable economic growth with an output and input that is responsive to the needs of a developmental state. In its strive to address these needs the Department, in pursuance of these objectives, is guided by pieces of legislation which derive their existence and whose relevance arise from what the Constitution of the Republic seeks to achieve.

The legislative and other mandates as pertaining to the Department include the following:

### **2.4.1 Constitutional mandate**

The Department's mandate is derived from the Constitution of the Republic of South Africa, 1996 (Act 108 of 1996). Mandates that are exclusive to provinces as well as functional areas that share concurrent responsibility are outlined in schedules 4 and 6 of the Constitution.



### 2.4.2 Legislative mandates

The list of Acts and Regulations assigned to and/or implemented by the Department include but are not limited to:

- **Transversal public sector acts** such as the Public Service Act, the Public Finance Management Act, the Labour Relations Act, the Division of Revenue Act, etc.
- **North West Land Administration Act 4 of 2001** - the Act regulates the acquisition and disposal of immovable property owned by the Provincial Government within the geographical area of the North West Province.
- **Property Valuation Act 17 of 2014** - the Act provides for the establishment of the Office of the Valuer General whose responsibility will be to provide valuation services to Government.
- **Property Valuers Profession Act 47 of 2000** - the Act provides for the establishment of the Council for the Property Valuers Profession and incidental matters.
- **National Public Works Quantity Surveying Profession Act 49 of 2000** - the Act provides for the establishment of the Council for the Quantity Surveying profession and incidental matters.
- **Government Immovable Asset Management Act 19 of 2007** - the Act promotes a uniform, efficient and effective management of state immovable assets.
- **Construction Industry Development Board Act 38 of 2000** - the Act provides for the establishment of the Board to promote the contribution of the construction industry in meeting national construction demand, provide strategic leadership to the construction industry stakeholders to stimulate sustainable growth, reform and improvement of the construction sector and to determine and establish best practice.
- **Infrastructure Development Act 23 of 2014** - the Act provides for the facilitation and coordination of public infrastructure planning, implementation and development and aims to improve the management of such infrastructure during all life-cycle phases.
- **Green Building Framework, 2001** - the Framework promotes, inter alia, sustainable development, energy efficiency, reduction of greenhouse gas emissions etc.

### 2.4.3 Policy mandates

The Strategic Plan for 2015 - 2020 and the Annual Performance Plan for 2018/19 were guided by the following strategies and policy pronouncements:

#### 2.4.3.1 National Policy Outcomes, MTSF, the NDP & provincial priorities

Government recognized the fact that, despite improved access to services and increased expenditure on service delivery, the necessary outcomes to ensure adequate progress in creating a “better life for all” were not being achieved. In response, the Cabinet Lekgotla in January 2010 adopted the outcomes approach to planning. This approach requires unambiguous statements of the outcomes expected and clear indicators, baselines and targets in order to:

- focus on results;
- clarify the assumptions on which plans and resource forecasts are made;
- link activities to outcomes and outputs;
- improve coordination and alignment.

The National Development Plan (NDP) was endorsed by Cabinet early in September 2012 and its primary aim is to eliminate poverty and reduce inequality by 2030 through six areas of priority:

- uniting all South Africans around a common programme to achieve prosperity and equity;
- promoting active citizenry to strengthen development, democracy and accountability;
- bringing about faster economic growth;
- higher investment and greater labour absorption, focusing on key capabilities of people and the state;
- building a capable and development state;
- encouraging strong leadership throughout society to work together to solve problems.

Planning at provincial level with the view of giving expression to the NDP takes into account the developmental status, spatial development and primary economic sectors of the North West Province. Particular focus is placed on both the rural economy (due to the predominant rural character of the Province) as well as on the establishment, upgrading and the maintenance of economic infrastructure.

These are viewed as preconditions for overall economic growth and development and have significant potential to create employment. The Province also prioritizes the transformation of human settlements, promoting health and fighting corruption.

Government in 2014 confirmed that the Medium Term Strategic Framework (MTSF) is the key mechanism to achieve alignment between short- and medium term plans (e.g. sector plans and plans of the three spheres of Government) and the NDP. The MTSF identifies the critical actions to be undertaken during 2014 to 2019 to put the country on a positive trajectory towards the achievement of the 2030 vision. It identifies indicators and targets to be achieved in the period and contains Department-specific NDP targets in order to draw direct links between the NDP, MTSF and departmental Strategic Plans and APPs.

The link between the policy outcomes and the NDP can be illustrated as follows:

MTSF Policy Outcome (PO)	Description	NDP	Departmental APP
NO 5	A skilled workforce to support an inclusive growth path	Chapter 3	<ul style="list-style-type: none"> <li>➤ Infrastructure development and maintenance projects implemented within prescripts of the EPWP</li> <li>➤ Infrastructure projects specifically earmarked for implementation under the Contractor Development Programme</li> <li>➤ Design and implementation of beneficiary empowerment interventions, e.g. learnerships, artisan development etc.</li> </ul>
NO 6	An efficient, competitive and responsive infrastructure network	Chapter 4	<ul style="list-style-type: none"> <li>➤ Infrastructure projects implemented in the built and transport environments.</li> </ul>

The Department also is a key role player in the implementation of Strategic Integrated Project (SIP) 4 of the National Development Plan. The objective of SIP 4 is to unblock the potential of the North West Province and one of the means of achieving that objective is through investment in bulk infrastructure which includes the provincial road network.

#### 2.4.3.2 Provincial priorities

The Department's response and contribution towards these guiding philosophies over the MTEF period which this Annual Report covers included, but are not limited to the following activities:

Outcome	Programme	Activity
Infrastructure development in support of unblocking social, economic and tourism opportunities	Expansion and maintenance of the provincial road network	Upgrading and maintenance of the provincial road network. <sup>1</sup>
Infrastructure development in support of service delivery	Infrastructure provision on behalf of Client Departments	Construction of clinics, schools, libraries, offices for traditional authorities, office accommodation etc.
	Maintenance and management of facilities / Government offices	Maintenance (planned and day-to-day) of Government facilities and general management of the life cycle of Government facilities and the Immoveable Asset Register of the Department. Conducting of technical condition assessments of facilities. <sup>2</sup>

<sup>1</sup> SOPA 2019 pronouncement

<sup>2</sup> SOPA 2019 pronouncement

Skills development	Development of in-house capacity in technical disciplines	Management of the Candidacy Development Programme through which employees who recently graduated will be assisted to acquire professional registration in technical disciplines where skills are difficult to recruit and retain.
Skills development & job creation	Implementation of beneficiary empowerment interventions	Design and implementation of learnership programmes, artisan programmes, cooperatives programmes and use of labour-intensive methods in project implementation.

#### 2.4.3.3 Other policy mandates

The list of other policy mandates governing the activities of the Department include, but are not limited to the following:

- **Road Infrastructure Strategic Framework for South Africa (RISFSA)** - the policy provides for the planning and development of road infrastructure and provides guidelines for the redefinition of the South African road network. It assists Roads Authorities in the reclassification of existing road networks.
- **Guidelines on the implementation of the Expanded Public Works Programme (EPWP)** - the objective of the Expanded Public Works Programme is to create short- and medium term work opportunities for the poor and unemployed as part of Government's Anti-Poverty Strategy. These work opportunities are combined with training with the aim to increase the employability of the lowly-skilled beneficiaries within the formal employment market. The programme targets four main sectors namely Infrastructure, Environment & Culture, Social and Non-State.
- **Departmental Policy on the Administration and Management of Assets** - the policy provides directives on the administration and management of departmental assets.
- **Provincial Policy on State Housing** - the policy provides guidelines on the allocation, rental administration and maintenance of state residential accommodation under the auspices of the Department of Public Works and Roads.
- **SCM Policy for Infrastructure Procurement and Delivery Management** - the policy guides the Department to ensure that infrastructure delivery management is in accordance with the provisions of the regulatory framework for procurement and supply chain management.
- **Immovable Asset Management Policy** - the policy provides guidelines on the management and recording of immovable assets under the custodianship of the Department.

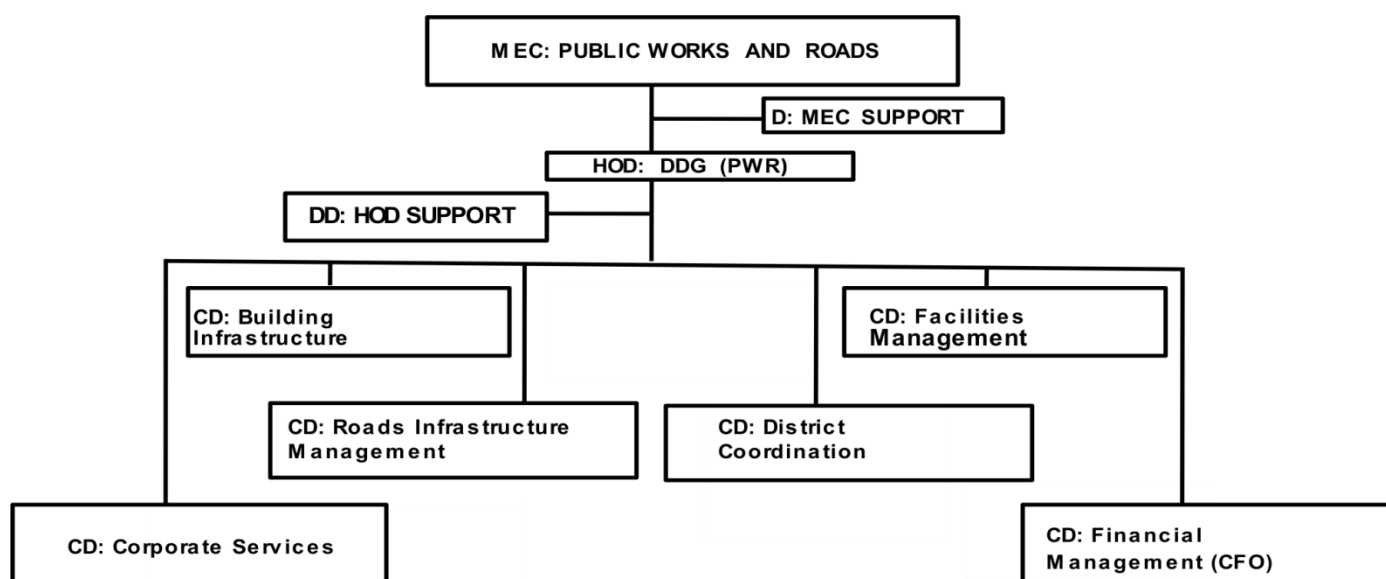
## 2.5 ORGANIZATIONAL STRUCTURE

The Department developed the aligned reviewed organizational structure and consulted with the Office of the Premier and the Department of Public Service and Administration in this regard. This proposed structure's main focus is on enhancing client relations management with Client Departments as well as on contract management.

However, in view of the anticipated transition to the sixth Administration after the general elections in May 2019, the proposed structure has been kept in abeyance and instead the Department prepared an interim organizational structure that will ensure smooth transition to the sixth Administration, and will proceed with the finalisation of the structure once the new administration is in place.

The Department has consulted the Office of the Premier on the interim (transitional) structure and is in the process of seeking concurrence from the Minister for Public Service and Administration.

The high-level view of the interim structure is as follows:



## 2.6 ENTITIES REPORTING TO THE MEC

None.

# PART B



**PERFORMANCE INFORMATION**

### 3. **AUDITOR GENERAL'S REPORT: PRE-DETERMINED OBJECTIVES**

The report is included under Part E of this document.

### 4. **OVERVIEW OF DEPARTMENTAL PERFORMANCE**

#### 4.1 **SERVICE DELIVERY ENVIRONMENT**

As the sole custodian of provincial state-owned immovable assets, the Department is responsible for the planning, acquisition, management and disposal of state-owned immovable properties in respect of both the road and built infrastructure sectors.

The Department also continues to provide leadership in the implementation of the EPWP by public bodies in the Province.

The demand for the services rendered by the Department is driven by the following:

- Condition of buildings as per building condition assessments.
- Condition of the road network (the Visual Condition Index [VCI] which is used to categorize the road condition, ranging from very poor to very good).
- Accommodation needs of Provincial Government Departments.
- Responsibility to facilitate access to socio-economic opportunities by providing transport infrastructure.
- Creation of job opportunities and skilling of people through labour-intensive programmes / projects.

#### 4.1.1 **Governance matters**

The effectiveness of governance and administration in the public sector is independently assessed annually. The methodology developed for this assessment is the Management Performance Assessment Tool (MPAT). The moderation is done annually by the Department of Performance Monitoring and Evaluation in collaboration with the Offices of the Premier, National and Provincial Treasuries, the Office of the Public Service Commission and the Department of Public Service and Administration. Key performance areas moderated are Strategic Planning, Human Resource Management, Financial Management and Governance.

The Department was ranked in joint second place with the Office of the Premier among Provincial Departments assessed, following the moderation for the 2018/19 assessment period.

The average scores achieved for the four Key Performance Areas assessed are as follows (a moderated score of 3 means that full compliance has been achieved):

KPA 1: Strategic Management	3.2
KPA 2: Governance and Accountability	3.3
KPA 3: Human Resource Management	2.4
KPA 4: Financial Management	3.4

The main contributing factors resulting in KPA 3 not having achieved a minimum score of 3, are as follows:

- Performance assessments are not concluded in time.
- Disciplinary cases are taking longer than 90 days to be finalized.
- The approved organizational structure not being in place.

#### **4.1.2 General environmental factors impacting the Department**

##### **Economic**

The South African economy is considered to have exited the economic recession in the second half of 2018 as a result of GDP growth of 2.2% in the third quarter of 2018<sup>3</sup>.

However, the growth for 2019 is projected to be lower at 1.3%. The slower growth rate of the economy generally has and will continue to have a negative effect on the availability of resources to implement Government programmes including public employment programmes.

The result of lower growth is a continued pressure on the fiscus with limits on Government spending to remain in place. The budgetary constraints faced by the Department therefore will remain for the coming financial year.

##### **Political**

The country as a whole is faced with the challenge of growing income inequality and a high unemployment rate. Furthermore, Government is faced with dealing with citizens who express their frustration and discontent with poor service delivery through service delivery protests.

##### **Technological**

In order to fully comply with the requirements of GIAMA, it is imperative that the Department has and continue to maintain a full view of its asset base (whether state-owned or leased). This asset base enables the Department to prepare asset management plans and budgets, manage projects and to capitalize assets as and when projects are completed. The Department is in the process of exploring options for putting in place a suitable, integrated asset management solution.

<sup>3 3</sup> StatsSA (2018). Quarterly Report December 2018. Statistics South Africa, [www.statssa.gov.za](http://www.statssa.gov.za)



There also is a pressing need to put in place provincial ICT infrastructure that will support EPWP reporting. Additional ICT equipment i.e. scanners and fast-speed internet are needed to assist with loading of supporting documents such as identity and contract documents. Provincial ICT infrastructure will support the requirements of the National EPWP Reporting System that is managed by the National Department of Public Works.

### **Legislation**

The land reform and restitution processes also have implications for the Department in so far as immovable land assets are concerned. The Department will support the land reform programme by making provincial-owned farms available to the Department of Rural Development and Land Reform, under the auspices of the North West Regional Land Claims Commission. The Department has further identified vacant residential sites which it plans to donate / transfer to local municipalities.

The employment of people in the Expanded Public Works Programme is mainly guided by the Ministerial Determination: Expanded Public Works Programme and Code of Good Practice for Public Works Programmes. The Programme subscribes to the decent work agenda by adhering to the following laws and universal principles:

- Equality - men and women should receive equal pay for work of equal value, furthermore, there should be no discrimination against persons in their employment and occupation on the basis of their race, colour, sex, religion, political opinion, national extraction or social origin.
- Freedom from forced labour - work or service should not be exacted from any person under the menace of any penalty.
- Freedom of association - workers and employers should have the right to establish and join organizations of their own choosing, without previous authorisation.
- Minimum age limits - a person under the age of 16 should not be employed or work.
- Health and safety - all appropriate precautions shall be taken to ensure that all workplaces are safe and without risk of injury to the safety and health of workers in line with COIDA and the OHS Act.
- Protection of wages.
- EPWP minimum wage and employment conditions are adhered to as guided by the Ministerial Determination.

**Social**

The unemployment rate in South Africa rose to 27.5% in the 3<sup>rd</sup> quarter of 2018, but decreased slightly to 27.1% according to figures released by Statistics South Africa in February 2019.<sup>4</sup> The number of unemployed persons increased by 127 000 to an estimated 6.21 million. The need for upscaling of public employment programmes such as the Expanded Public Works Programme remains critical. Phase 4 of the EPWP will be rolled out in 2019 and implementation protocols in this regard will be signed by the relevant roleplayers. The objective of Phase 4 is to strengthen existing partnerships and deepen the impact in order to forge pathways to sustainable livelihoods.

**4.1.3 General challenges encountered by the Department include the following:**

- Capacity constraints in relation to technical skills in the construction sectors of buildings and roads. To address this situation the Department is currently implementing the Candidacy Development Programme with the purpose of creating a group of persons who are professionally-registered in technical disciplines in the infrastructure sector from which to recruit and fill scarce skills technical positions.
- Inadequate budget to fully address the provincial needs and priorities in relation to the establishment and management of the life cycle of transport infrastructure.
- Inadequate budget to fully address the provincial needs and priorities in relation to establishment and management of the life cycle of state-owned buildings.
- Inadequate budget for the payment of rates and taxes on state-owned facilities.

**4.1.4 Problem statement – challenges encountered in the delivery and management of state-owned assets (building infrastructure)****4.1.4.1 Compliance with GIAMA requirements**

The Department of Public Works and Roads is the sole custodian of provincial state-owned immovable assets (land, buildings and facilities) and as such is responsible for the implementation of GIAMA.

As part of executing the GIAMA requirements, the DPW&R has established the Provincial GIAMA Forum to serve as a consultative platform for engagement between the Department, Provincial Treasury, the Office of Premier, the Provincial Legislature and all other Provincial User Departments.

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<sup>4 4</sup> StatsSA (2018). Quarterly Employment Statistics: February 2019. Statistics South Africa, [www.statssa.gov.za](http://www.statssa.gov.za)

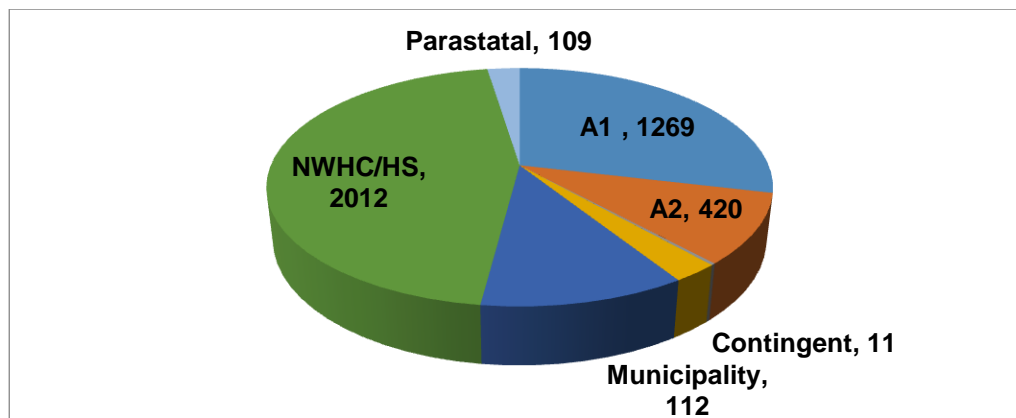
The DPW&R further participates in the National GIAMA Technical Committee (GITC) Forum meetings that are chaired by the National Department of Public Works. This Forum comprises all nine (9) Provincial Public Works Departments as well as National Treasury and the National Department of Rural Development and Land Reform. The GITC meetings are hosted on a quarterly basis.

The main challenge faced by the Department is the late or non-submission of User Asset Management Plans (U-AMPs) by Provincial User Departments which in turn compromises the credibility and completeness of the Provincial Custodian Asset Management Plan (C-AMP).

#### 4.1.4.2 Provincial Immovable Asset Register for buildings (IAR)

The Provincial Immovable Asset Register (IAR) is currently aligned with the Minimum Requirements of an Immovable Asset Register as published by the National Treasury as well as with the Accounting and Reporting for Immovable Assets (Property) prescripts published in March 2017.

The chart below depicts the categorization of land parcels contained in the IAR database:



The land parcels in the current Immovable Asset Register are categorized as follows:

**A1:** Vested in the name of the Province or former Model C Schools

**A2:** Deemed provincial due to function

**Contingent:** Provincial function on non-state land or un-surveyed land

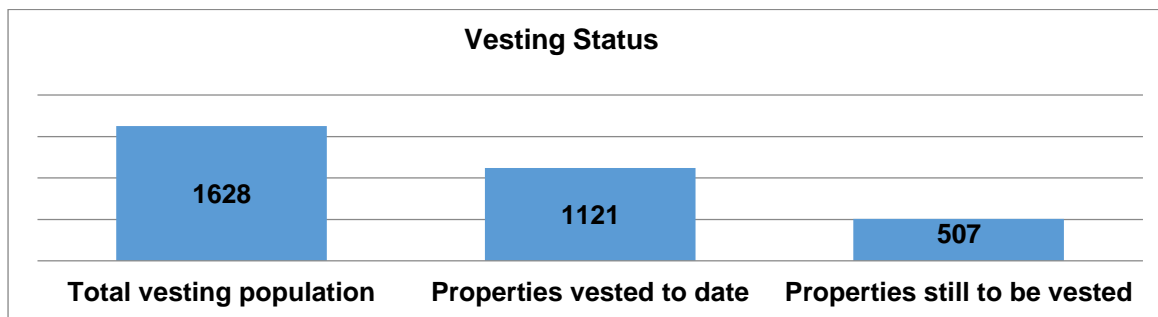
**Municipality:** Provincial function on municipal land

**Human Settlement (HS):** NWHC and LG & HS properties

**Parastatals:** National Housing Board, NW Provincial Housing Development Board, NW Development Corporation, etc.

#### 4.1.4.3 Vesting and physical verification

The vesting status is indicated on the graph below:



The main challenges experienced in the vesting process are as follows:

- Unavailability of key documents (e.g. title deeds, Surveyor General diagrams, signed minutes of the vesting committee meetings etc.) that are required to support vesting submissions.
- Unavailability of historic information to support use of the property prior to April 1994.

The Department continues to work closely with other custodians through GITC Forums and GITC task teams established to resolve these issues, as they are not unique to North West Province.

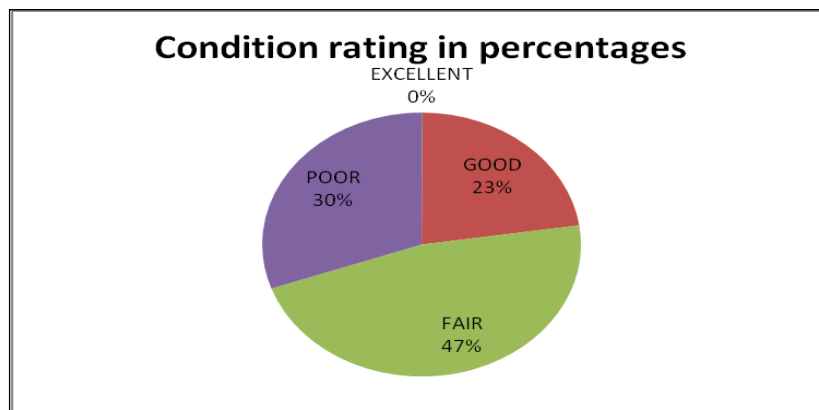
#### 4.1.4.4 Technical Condition Assessments

In terms of section 13(1)(d) of GIAMA, the Department is required to conduct technical condition assessments every five (5) years for all provincially-owned office buildings and state domestic facilities (clinics, hospitals, schools, early learning centres, etc.).

The Department has assessed 2 682 facilities from 2009 to date, with 91 facilities having been assessed in the financial year under review. The outcome of the assessments underscores the need to re-assess the funding envelop in respect of maintenance especially to prevent those properties in the category of Fair to deteriorate further. A further challenge is the inadequate annual budget allocation for condition assessments.

The Department requires at least R59 million as a once-off allocation to do all condition assessments in order to compile a comprehensive, consolidated maintenance plan. This maintenance plan then should direct the infrastructure budget allocations per maintenance priorities and thereafter as per the normal requirements for the next five (5) years until the next cycle starts.

The completed assessments determined that the overall condition of the assessed facilities are as follows (against a rating scale of Excellent = 2, Good = 606, Fair = 1 259, & Poor = 815):



#### 4.1.4.5 Public Works Infrastructure

According to the Quarterly Employment Statistics<sup>5</sup> published by Statistics South Africa in September 2018, the construction industry employed an estimated 609 000 people in the formal sector, with civil engineering contributing 60% and the building sector contributing 34% towards this employment figure.

The Gross Domestic Product figures showed that the construction industry has had five consecutive quarters of negative growth, mainly due to the negative economic growth and the technical recession that South Africa experienced since 2017.

#### 4.1.5 Problem statement – challenges encountered in the delivery and management of the provincial road network

The condition of the surfaced and gravel road network is illustrated in the graphs below.

<sup>5</sup> StatsSA (2018). Quarterly Employment Statistics: September 2018. Statistics South Africa, [www.statssa.gov.za](http://www.statssa.gov.za)

Vote 11

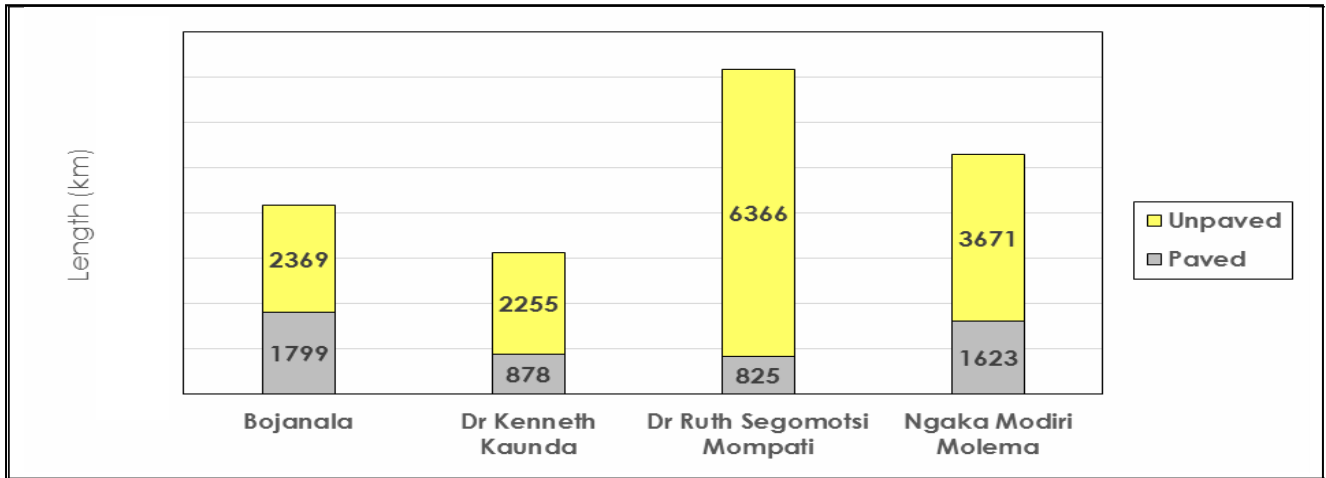


Figure above depicts the road network distribution between paved and unpaved categories

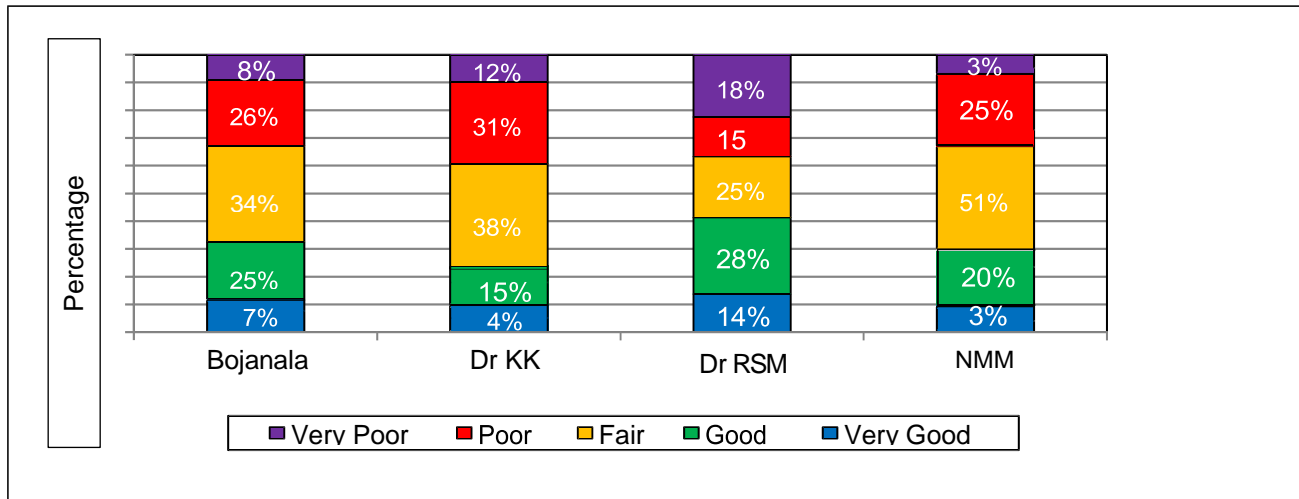
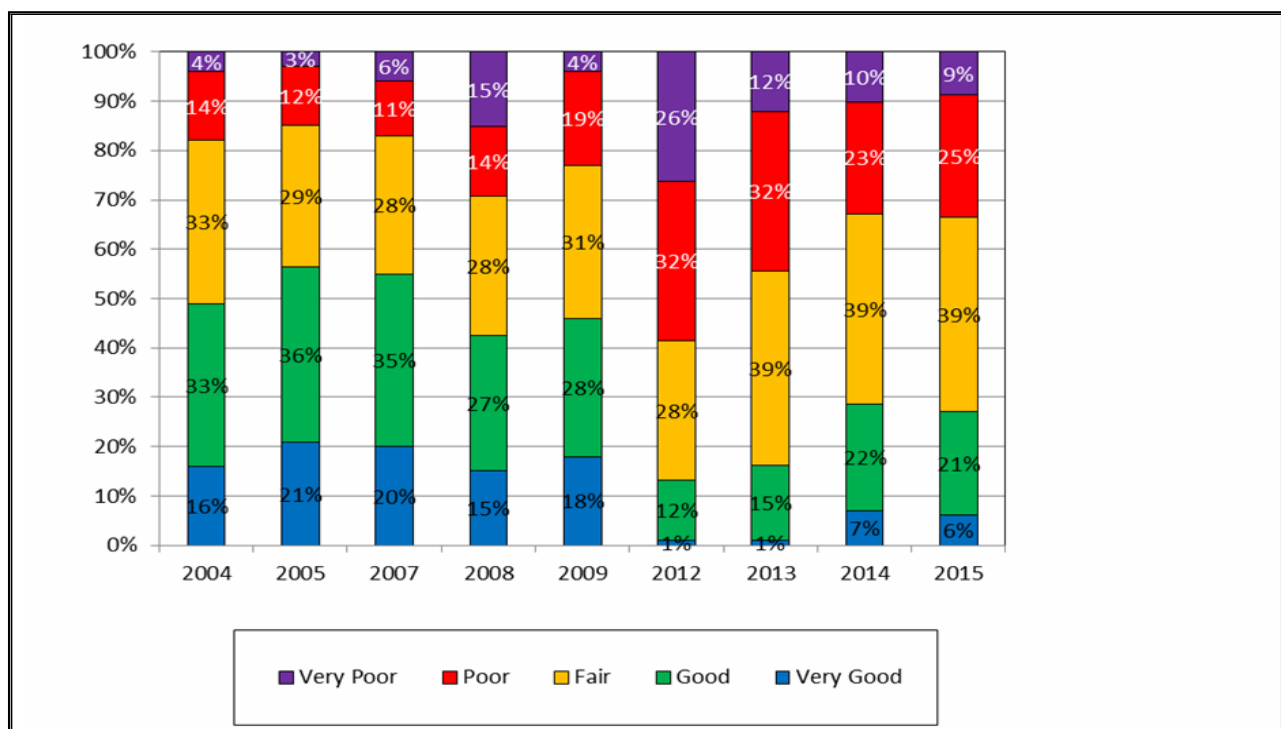


Figure above depicts the condition distribution of the paved roads per District



**Figure above presents the road condition analysis from 2004 to 2015**

The figures above illustrate the condition of the paved road network in the Province. The percentage of roads in a good and very good condition has improved from 13% in 2012 to 27% in 2015. Of concern is the high percentage of roads (39%) in a fair condition, as this category tends to deteriorate quickly during the rainy season. The RISFSA manual recommends that roads in a poor or very poor condition should not be at a percentage higher than 10% of the total network.

In the North West Province however, the total percentage of roads in these categories is at 34%.

This indicates that a review of the funding model for the road infrastructure programme is required as the current allocation is inadequate to bring the network condition to the required levels.

#### **4.1.6 Problem statement - challenges in the management and execution of the Expanded Public Works Programme (EPWP)**

The Jobs Summit held in October 2018 emphasized the need to increase the impact of the National Youth Service programme within the built environment through projects implemented by the National and Provincial Departments of Public Works by upscaling and increasing successful placements.

The Jobs Summit also re-emphasized the commitment to making public employment programmes transparent, socially equitable with fair recruitment processes for all prospective beneficiaries.

## 4.2 SERVICE DELIVERY IMPROVEMENT PLAN 2018/19 – 2020/21

### *Problem statement:*

The North West Province has not been able to meet the outcomes for EPWP as encapsulated in EPWP Phase 3 rollout. The analysis of the contributing factors has identified under and poor reporting as key contributing factors to the under-achievement. The specific service areas where poor or non-performance have been identified can be summarized as follows

- Provincial EPWP performance targets not achieved.
- Not all entities are reporting on the EPWP Reporting System.
- Poor quality of reporting on the EPWP Reporting System.

There thus is a need to engage continuously with all roleplayers to inform, support and guide on the requirements for reporting and EPWP mainstreaming in the planning and implementation of departmental projects and service delivery initiatives. The Service Delivery Improvement Plan for the period 2018/19 – 2020/21 was drafted to address this challenge.

ANNUAL SDIP REPORT 2018/19				
Achievement against planned improvements				
Batho Pele Principle	Beneficiaries	Current Standard	Desired Standard for Year 1	Achieved vs. targeted improvements
Consultation:	<ul style="list-style-type: none"> <li>✓ All Provincial Depts</li> <li>✓ Local Municipalities</li> <li>✓ District Municipalities</li> <li>✓ NGOs</li> <li>✓ National Depts with offices in the Province</li> </ul>	1 Meeting per department per annum 1 meeting per annum per department	District Steering Committee : 4 quarterly meetings with all public bodies  National Sector Departments: 4 quarterly meetings  National Coordinators: 4 quarterly meetings  Data Quality Forum : 4 quarterly meetings	<p><b><u>Dr. Ruth Segomotsi Mompoti District Steering Committee</u></b> held three (3) meetings.</p> <p><b><u>Dr. Kenneth Kaunda District Steering Committee</u></b> held two (2) meetings.</p> <p><b><u>Bojanala District Steering Committee</u></b> held one (1) meeting.</p> <p><b><u>The Environment and Culture Sector Committee/ Forum</u></b> held three (3) Provincial meetings, three (3) National meetings and four (4) Monitoring and Reporting (sub-committee) meetings.</p> <p><b><u>Social Sector Coordinating Committee</u></b> held three (3) meetings.</p> <p><b><u>Public Works Sector Infrastructure Forum</u></b> held one (1) meeting.</p> <p><b><u>EPWP Provincial Roads Coordinating Committee</u></b> held on (1) meeting. In addition EPWP phase 4 Consulting Committee held one (1) meeting.</p> <p><b><u>Provincial EPWP Steering Committee</u></b> held one (1) meeting.</p> <p><b><u>National Youth Service Provincial Coordinating Forum</u></b> held two (2) meetings</p> <p><b><u>EPWP Data Quality Forum</u></b> held one (1) meeting. In addition, an incentive grant workshop was held in March 2019.</p>



Batho Pele Principle	Beneficiaries	Current Standard	Desired Standard for Year 1	Achieved vs. targeted improvements
Courtesy:	<ul style="list-style-type: none"> <li>✓ All Provincial Depts</li> <li>✓ Local Municipalities</li> <li>✓ District Municipalities</li> <li>✓ NGOs</li> <li>✓ National Depts with offices in the Province</li> </ul>	No measure existed	Client assessment questionnaire	The questionnaire is still in draft format and has not been implemented as yet.
Access:	<ul style="list-style-type: none"> <li>✓ All Provincial Depts</li> <li>✓ Local Municipalities</li> <li>✓ District Municipalities</li> <li>✓ NGOs</li> <li>✓ National Depts with offices in the Province</li> </ul>	Training Sessions	<ul style="list-style-type: none"> <li>✓ Training sessions.</li> <li>✓ One-on-one with all public bodies.</li> <li>✓ Various. Forum meetings as mentioned under the Consultation section above.</li> </ul>	<p>Five (5) Training sessions on the revised EPWP Reporting System were conducted between 02 and 26 October 2018. The training was provided to Provincial Departments, Municipalities and other public entities.</p> <p>For a list of engagements refer to the section on Consultation.</p>
Information:	<ul style="list-style-type: none"> <li>✓ All Provincial Depts</li> <li>✓ Local Municipalities</li> <li>✓ District Municipalities</li> <li>✓ NGOs</li> <li>✓ National Depts with offices in the Province</li> </ul>	Sharing of documents during training sessions	<ul style="list-style-type: none"> <li>✓ Feedback at quarterly and bi-monthly sector meetings.</li> <li>✓ Information is also share through the EPWP Reporting System.</li> <li>✓ Annually on the EPWP website.</li> </ul>	Departments and other public entities reporting on EPWP are provided feedback and during the Data Quality Forum and other forums. The performance reports are published annual on the EPWP website. However, at the time of reporting this process had not concluded. Meetings were held as reported under the Consultation section above.
Openness & transparency	<ul style="list-style-type: none"> <li>✓ All Provincial Depts</li> <li>✓ Local Municipalities</li> <li>✓ District Municipalities</li> <li>✓ NGOs</li> <li>✓ National Depts with offices in the Province</li> </ul>	Not measured	<ul style="list-style-type: none"> <li>✓ Feedback at quarterly and bi-monthly sector meetings.</li> <li>✓ Information is also share through the EPWP Reporting System.</li> <li>✓ Annually on the EPWP website.</li> </ul>	Departments and other public entities reporting on EPWP are provided feedback and during the Data Quality Forum and other forums. The performance reports are published annual on the EPWP website. However, at the time of reporting this process had not concluded. Meetings were held as reported
Redress:	<ul style="list-style-type: none"> <li>✓ All Provincial Depts</li> <li>✓ Local Municipalities</li> <li>✓ District Municipalities</li> <li>✓ NGOs</li> <li>✓ National Depts with offices in the Province</li> </ul>	Measured through the EPWP Reporting System.	Monthly Sector meetings to serve as recourse & redress platform. e.g. to address issues raised by public bodies in the questionnaires, training of data capturers and managers on request.	Five (5) training sessions on the revised EPWP Reporting System were conducted between 02 and 26 October 2018. The training was provided to Provincial Departments, Municipalities and other public entities. The Province has reported more work opportunities than planned, i.e. 62 752 reported against the planned target of 55 784.
Value for money:	<ul style="list-style-type: none"> <li>✓ All Provincial Depts</li> <li>✓ Local Municipalities</li> <li>✓ District Municipalities</li> <li>✓ NGOs</li> <li>✓ National Depts with offices in the Province</li> </ul>	Measured through the EPWP Reporting System.	Improved compliance to reporting guidelines and quality of information reported on the EPWP-Reporting System	The Province has reported more work opportunities than planned, i.e. 62 752 reported against the planned target of 55 784. In addition, more public bodies have started to report work opportunities on the EPWP Reporting System, i.e. 38 reported against the planned target of 33.

<b>Service delivery information tool</b>		
<b>Current / actual information tools</b>	<b>Desired information tools</b>	<b>Actual achievement</b>
<ul style="list-style-type: none"> <li>✓ EPWP Ministerial Determination</li> <li>✓ Code of Good Practice for EPWP</li> <li>✓ EPWP Framework for Monitoring and Evaluation of EPWP</li> <li>✓ Sector guidelines / procedural manuals</li> <li>✓ EPWP Integrated Grant Manual</li> <li>✓ EPWP Reporting System reports</li> </ul>	<ul style="list-style-type: none"> <li>✓ EPWP Ministerial Determination</li> <li>✓ Code of Good Practice for EPWP</li> <li>✓ EPWP Framework for Monitoring and Evaluation of EPWP</li> <li>✓ Sector guidelines / procedural manuals</li> <li>✓ EPWP Integrated Grant Manual</li> <li>✓ EPWP Reporting System reports</li> <li>✓ Feedback / service assessment questionnaire</li> </ul>	The guidelines and policy instruments are available. The client assessment questionnaire tool is still in draft format and not in use as yet.
<b>Service delivery complaints mechanism</b>		
<b>Current / actual complaints mechanism</b>	<b>Desired complaints mechanism</b>	<b>Actual achievement</b>
<ul style="list-style-type: none"> <li>✓ Sector meetings</li> <li>✓ Steering Committee meetings</li> <li>✓ Data Quality Forum meetings</li> <li>✓ Coordinators meetings</li> </ul>	<ul style="list-style-type: none"> <li>✓ Client assessment questionnaires.</li> </ul>	The client assessment questionnaire tool is still in draft format and not in use as yet.

#### **4.3 ORGANIZATIONAL ENVIRONMENT**

The Department has developed the transitional organizational structure and consulted with the Office of the Premier and the Department of Public Service and Administration (DPSA) respectively.

In respect of appointments, there are still challenges in relation to the ability to attract candidates in the technical disciplines. The Department in 2017/18 established a Candidacy Development Programme to facilitate the in-house development and retention of the scarce skills in the technical disciplines. There are currently 32 candidates participating in this Programme.

#### **4.4 KEY POLICY DEVELOPMENTS AND LEGISLATIVE CHANGES**

There were no major changes to policies or legislation that affected the Department's operations during the period under review.

## 5. STRATEGIC OUTCOME-ORIENTED GOALS AND OBJECTIVES

The Strategic Goals and Objectives of the Department, as stated in the Strategic Plan 2015 – 2020 are as follows:

Programmes description & mandate in respect of strategic goals & objectives	Strategic goals	Strategic objective <sup>6</sup>
<b>Programme 1: Administration</b> <ul style="list-style-type: none"> <li>Office of the MEC</li> <li>Management of the Department</li> <li>Corporate Support</li> <li>Departmental Strategy</li> </ul>	Advancing good governance, efficient and effective corporate support service to the Department.	Strategic Objective 1: Development and monitoring of strategic corporate governance measures and plans in order to achieve the minimum compliance level of 3 as measured by MPAT standards.
<b>Programme 2: Public Works Infrastructure</b> <ul style="list-style-type: none"> <li>Programme Support</li> <li>Planning</li> <li>Design</li> <li>Construction</li> <li>Maintenance</li> <li>Immovable Asset Management</li> <li>Facilities Operations</li> </ul>	Provision and management of immovable assets in line with GIAMA, the North West Land Administration Act and IDMS	Strategic Objective 2: To ensure that all Provincial Departments are accommodated in habitable and fit-for-purpose buildings by 2020 in a ratio of 70:30 in favour of state-ownership.
<b>Programme 3: Transport Infrastructure</b> <ul style="list-style-type: none"> <li>Programme Support</li> <li>Planning</li> <li>Design</li> <li>Construction</li> <li>Maintenance</li> </ul>	Creation of access to socio-economic opportunities and services through the management of the transport infrastructure network	Strategic Objective 3: To reduce the number of kilometres of road network in a poor or very poor condition by 1% annually over the next five years.
<b>Programme 4: Community-Based Programme (EPWP)</b> <ul style="list-style-type: none"> <li>Programme Support</li> <li>Community Development</li> <li>Innovation and Empowerment</li> <li>Coordination and Compliance Monitoring</li> </ul>	Leading the creation of job opportunities in the Province through the implementation of the Expanded Public Works Programme (EPWP)	Strategic Objective 4: To provide 242 348 work opportunities and income support to poor and unemployed people through the labour-intensive delivery of public and community assets and services, thereby contributing to development in the Province by 2020.

## 6. PERFORMANCE INFORMATION BY PROGRAMME

### 6.1 PROGRAMME 1: ADMINISTRATION

#### Purpose

Administration is a strategic support programme to the core line functions of the Department. The purpose of the Programme is to provide political leadership and management support within the Department and to account for the management of public funds. It also provides for human resource management and integrated planning support services. The Programme is mainly internally focused.

<sup>6</sup> The Strategic Objectives were revised over the five-year period as outlined in Annexure A of the APP 2018/19

**List of sub-programmes**

- Office of the MEC
- Management of the Department
- Corporate Support
- Departmental Strategy

**Strategic objective**

“Development and monitoring of strategic corporate governance measures and plans in order to achieve the minimum compliance level of 3 as measured by MPAT standards.”

The progress registered in achievement of the Strategic Objective of this Programme is as follows:

Strategic objective	Target 2015/16	Actual	Target 2016/17	Actual	Target 2017/18	Actual	Target 2018/19	Actual
Strategic Objective 1	Revised indicator	9%	60% of KPAs moderated at level 3	54%	80% of KPAs moderated at level 3	61%	100% of KPAs moderated at level 3	58%

Comments on deviations:

- Of the four Key Performance Areas assessed through MPAT, all achieved an average score of 3 (compliance) with the exception of KPA 3: Human Resource Management.
- The main contributing factors are:
  - performance assessments are not concluded on time;
  - disciplinary cases are taking longer than 90 days to be finalized;
  - the approved organizational structure is not in place.

PROGRAMME 1: ADMINISTRATION								
PERFORMANCE MEASURE INDICATOR		ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS
<b>SUB-PROGRAMME: CORPORATE SUPPORT - HUMAN RESOURCE MANAGEMENT</b>								
1.1.1	Timely submission of the Human Resource Plan Implementation Report	1 submitted by 31 May 2015	1 submitted by 31 May 2016	1 submitted by 31 May 2017	1 submitted by 31 May 2018	1 submitted by 31 May 2018	None	Target was achieved.
1.1.2	Timely submission of the Human Resource Development Implementation Plan	1 submitted by 31 May 2015	1 submitted by 31 May 2016	1 submitted by 31 May 2017	1 submitted by 31 May 2018	1 submitted by 31 May 2018	None	Target was achieved.
<b>SUB-PROGRAMME: CORPORATE SUPPORT - SUPPLY CHAIN MANAGEMENT</b>								
1.1.3	Timely submission of the Departmental Procurement Plan	1 submitted by 30 April 2015	1 submitted by 30 April 2016	1 submitted by 31 March 2018	1 submitted by 31 March 2019	1 submitted by 31 March 2019	None	Target was achieved.
<b>SUB-PROGRAMME: CORPORATE SUPPORT - FINANCIAL MANAGEMENT</b>								
1.1.4	Timely submission of the Departmental MTEF Budget	1 submitted by 31 March 2016	1 submitted by 31 March 2017	1 submitted by 31 March 2018	1 submitted by 31 March 2019	1 submitted by 31 March 2019	None	Target was achieved.
1.1.5	Timely submission of the Annual Financial Statements	1 submitted by 31 May 2015	1 submitted by 31 May 2016	1 submitted by 31 May 2017	1 submitted by 31 May 2018	1 submitted by 31 May 2018	None	Target was achieved.

### Changes to planned targets

There were no changes to planned targets.

### Strategies to overcome areas of under performance

All the planned targets were achieved.

### Linking performance with the budget

Sub-programmes	2017/18				2018/19			
	Final appropriation	Actual expenditure	Over / under expenditure	Expenditure as a % of final appropriation	Final appropriation	Actual expenditure	Over / under expenditure	Expenditure as a % of final appropriation
	R'000	R'000	R'000	%	R'000	R'000	R'000	%
Office of the MEC	7 187	7 110	77	99%	8 062	7 963	99	99%
Office of the HOD	23 706	23 697	9	100%	44 626	39 741	4 886	89%
Corporate Support	168 326	166 640	1 687	99%	175 100	168 281	6 819	96%
Departmental Strategy	5 383	5 333	50	99%	6 272	5 883	389	94%
<b>Total</b>	<b>204 602</b>	<b>202 780</b>	<b>1 823</b>	<b>99%</b>	<b>234 060</b>	<b>221 192</b>	<b>12 193</b>	<b>95%</b>

## 6.2 **PROGRAMME 2: PUBLIC WORKS INFRASTRUCTURE**

### **Purpose**

The main purpose of the Programme is to provide provincial government building infrastructure that is accessible, integrated and environmentally sensitive. The main objective under this programme include amongst others:

- To provide provincial-specific infrastructure and advise on the built environment's technical and contractual norms and standards in line with the IDIP alignment model.
- To provide provincial public building infrastructure and advise Client Departments on the built environment's technical and contractual norms and standards as well as to ensure implementation in line with Client Departments' IPMPs.
- To ensure that all Government-owned properties are properly maintained.
- To facilitate the development of emerging contractors through maintenance projects.
- To ensure efficient, appropriate and economic management of provincial building immovable assets.
- To coordinate the securing of office space for Provincial Departments and to allocate habitable residential accommodation to political office bearers and officials.
- To ensure that payments of all utilities and rates and taxes are made for Government-owned properties.

The Programme also contributes directly to the MTSF objective of investment in infrastructure as well as the objectives of job creation and transformation of the construction and property industries through the implementation of projects in EPWP mode.

The strategic objectives and activities undertaken under this Programme also contribute directly and indirectly towards the achievement of the following National Policy Outcomes:

- Decent employment through inclusive economic growth.
- An efficient, competitive & responsive infrastructure network.

### **List of sub-programmes**

- Programme Support
- Planning
- Design
- Construction
- Maintenance
- Immovable Asset Management
- Facilities Operations

**Strategic objective**

“To ensure that all Provincial Departments are accommodated in habitable and fit-for-purpose buildings by 2020 in a ratio of 70:30 in favour of state-ownership.”

The progress registered in achievement of the Strategic Objective of this Programme is as follows:

Strategic objective	Target 2015/16	Actual	Target 2016/17	Actual	Target 2017/18	Actual	Target 2018/19	Actual
Strategic Objective 2	Ratio of 60:40	Ratio of 60:40	Ratio of 63:37	Ratio of 63:37	Ratio of 65:35	Ratio of 65:35	Ratio of 67:33	Ratio of 58:42

Comments on deviations:

- The target was not achieved and baseline information shows that there is a general misalignment of personnel and office space occupied. Very few instances exist where office accommodation or space provision is optimally aligned with a User Department’s space needs.
- Another contributing factor is the fragmented nature of the location of Provincial Government Departments in the Province.
- The GIAMA Technical Forum has discussed these challenges and proposed that the Provincial Government should make a capital investment to secure additional office space, and discussions have been entered into with the North West Housing Corporation and the North West Development Corporation in this regard.

PROGRAMME 2: PUBLIC WORKS INFRASTRUCTURE								
PERFORMANCE MEASURE INDICATOR	ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS	
<b>SUB-PROGRAMME: PLANNING</b>								
2.1.1	C-AMP submitted to the Provincial Treasury in accordance with GIAMA	Not submitted in time	1 submitted after 31 March 2017	1 submitted by 31 March 2018	1 submitted by 31 March 2019	1 submitted by 31 March 2019	None	✓ Target was achieved.
<b>SUB-PROGRAMME: DESIGN (DPW&amp;R PROJECTS)</b>								
2.2.1	Number of infrastructure projects in design stage	New indicator	New indicator	New indicator	2	1	-1	✓ 1 Project was delayed as the ad-hoc Bid Evaluation Committee for appointment of consultants did not meet regularly and its term expired prior to the procurement processes having been concluded.
2.2.2	Number of infrastructure designs ready for tender	1	0	2	5	0	-5	<ul style="list-style-type: none"> <li>✓ 2 Projects were placed on hold and the funds were transferred to Programme 3.</li> <li>✓ 1 Project's designs did not comply with the green buildings standards.</li> <li>✓ 2 Projects were delayed as a result of the ad-hoc Bid Evaluation Committee for appointment of consultants did not meet regularly and its term expired prior to the procurement processes having been concluded.</li> </ul>
<b>SUB-PROGRAMME: DESIGN (CLIENT DEPTS' PROJECTS)</b>								
2.2.3	Number of infrastructure projects in design stage	New indicator	New indicator	New indicator	16	11	-5	<ul style="list-style-type: none"> <li>✓ 2 Projects were delayed as a result of the ad-hoc Bid Evaluation Committee for appointment of consultants did not meet regularly and its term expired prior to the procurement processes having been concluded.</li> <li>✓ 2 Projects were put on hold due to reprioritization by the Department of Education &amp; Sport Development.</li> <li>✓ 1 Project was delayed due to the fact that the validity period of the consultants' database had expired.</li> </ul>



PERFORMANCE MEASURE INDICATOR		ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS
2.2.4	Number of infrastructure designs ready for tender	11	9	6	15	3	-12	<ul style="list-style-type: none"> <li>✓ 4 Projects were put on hold due to reprioritization by the Department of Education &amp; Sport Development.</li> <li>✓ 1 Project was delayed due to budget constraints experienced by the Department of Education &amp; Sport Development.</li> <li>✓ 1 Project could not proceed due to the fact that the project site was found unsuitable.</li> <li>✓ 3 Projects were delayed due to corrections required in respect of the appointment letters for consultants.</li> <li>✓ 2 Projects were delayed as a result of the ad-hoc Bid Evaluation Committee for appointment of consultants did not meet regularly and its term expired prior to the procurement processes having been concluded.</li> <li>✓ 1 Project was delayed due to the fact that the validity period of the consultants' database had expired.</li> </ul>
<b>SUB-PROGRAMME: CONSTRUCTION (DPW&amp;R PROJECTS)</b>								
2.3.1	Number of capital infrastructure projects under construction	New indicator	New indicator	New indicator	6	3	-3	<ul style="list-style-type: none"> <li>✓ 1 Project was placed on hold and the funds were transferred to Programme 3.</li> <li>✓ 1 Project was subjected to review which delayed submission for approval.</li> <li>✓ 1 Project was on hold pending appointment of the Administrator, approval to tender has since been granted.</li> <li>✓ 3 Projects were misclassified and planned in the APP under Maintenance whereas they should have been included under this Indicator, bringing the target to 9. However, the APP was already finalized at the time that the AGSA made the finding in the 2017/18 audit.</li> </ul>

PERFORMANCE MEASURE INDICATOR		ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS
2.3.2	Number of capital infrastructure projects completed within the agreed time period	4	1	2	2	0	-2	<ul style="list-style-type: none"> <li>✓ 1 Project was delayed due to SCM challenges.</li> <li>✓ 1 Project was delayed awaiting approval for a variation order.</li> <li>✓ 1 Project was misclassified and planned in the APP under Maintenance whereas they should have been included under this Indicator, bringing the target to 3. However, the APP was already finalized at the time that the AGSA made the finding in the 2017/18 audit.</li> </ul>
2.3.3	Number of capital infrastructure projects completed within the agreed budget	3	1	2	2	0	-2	<ul style="list-style-type: none"> <li>✓ 1 Project was delayed due to SCM challenges.</li> <li>✓ 1 Project was delayed awaiting approval for a variation order.</li> <li>✓ 1 Project was misclassified and planned in the APP under Maintenance whereas they should have been included under this Indicator, bringing the target to 3. However, the APP was already finalized at the time that the AGSA made the finding in the 2017/18 audit.</li> </ul>
<b>SUB-PROGRAMME: CONSTRUCTION (CLIENT DEPT'S PROJECTS)</b>								
2.3.4	Number of capital infrastructure projects under construction	New indicator	New indicator	New indicator	38	11	-27	<ul style="list-style-type: none"> <li>✓ 23 Projects were delayed due to disruptions at the compulsory briefing sessions.</li> <li>✓ 3 Projects did not proceed due to reprioritization by the Department of Education &amp; Sport Development.</li> <li>✓ 1 Project advertisement was cancelled after review thereof following invocation of Section 100(b).</li> </ul>

PERFORMANCE MEASURE INDICATOR		ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS
2.3.5	Number of capital infrastructure projects completed within the agreed time period	3	2	4	30	0	-30	<ul style="list-style-type: none"> <li>✓ 5 Projects were delayed due to request for extension of time, which were required due to inter alia, community disruptions, late payments by the Client Dept etc.</li> <li>✓ 1 Project was delayed due to cancellation of the contract and appointment of a new contractor.</li> <li>✓ 1 Project was delayed awaiting the electricity connection.</li> <li>✓ 1 Project was delayed due to challenges in finalization of tender price.</li> <li>✓ The balance of the projects were delayed by the disruptions of the compulsory briefing sessions and in-year reprioritization of projects by the Department of Education &amp; Sport Development.</li> </ul>
2.3.6	Number of capital infrastructure projects completed within the agreed budget	3	2	4	30	0	-30	<ul style="list-style-type: none"> <li>✓ 5 Projects were delayed due to request for extension of time, which were required due to inter alia, community disruptions, late payments by the Client Dept etc.</li> <li>✓ 1 Project was delayed due to cancellation of contract and appointment of a new contractor.</li> <li>✓ 1 Project was delayed awaiting electricity connection.</li> <li>✓ 1 Project was delayed due to challenges in finalisation of tender price.</li> <li>✓ The remainder of the projects were delayed by the disruptions of the compulsory briefing sessions and in-year reprioritization of projects by the Department of Education &amp; Sport Development.</li> </ul>

PERFORMANCE MEASURE INDICATOR		ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS
<b>SUB-PROGRAMME : MAINTENANCE</b>								
2.4.1	Number of planned maintenance projects awarded	1	19	18	27	14	-13	<ul style="list-style-type: none"> <li>✓ 5 Projects were delayed as the bids were disqualified due to non-compliance.</li> <li>✓ 7 Projects were placed on hold pending rollout under revived Vukuphile Contractor Development Programme.</li> <li>✓ 1 Project faced design challenges and is under review by a structural engineer.</li> <li>✓ 3 Projects included in the target of 27 were misclassified as Maintenance projects and should have been reported on under Indicators 2.3.1 – 2.3.3. The target for this indicator thus should have been 24. At the time that the misclassification was identified, the APP was already finalized.</li> </ul>
2.4.2	Number of planned maintenance projects completed within the agreed budget	4	4	3	27	11	-16	<ul style="list-style-type: none"> <li>✓ 4 Projects were delayed due to bids being above the financial delegation threshold for District Offices.</li> <li>✓ 1 Project was cancelled due the fact that there was only one responsive bidder.</li> <li>✓ 1 Project was cancelled due to bid price being higher than estimated cost of project.</li> <li>✓ The remainder of the projects were placed on hold, pending rollout under the revived Vukuphile Contractor Development Programme.</li> <li>✓ 3 Projects included in the target of 27 were misclassified as Maintenance projects and should have been reported on under Indicators 2.3.1 – 2.3.3.</li> <li>✓ The target for this indicator thus should have been 24. At the time that the misclassification was identified, the APP was already finalized.</li> </ul>

PERFORMANCE MEASURE INDICATOR		ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS
2.4.3	Number of planned maintenance projects completed within the agreed contract period	3	4	2	27	11	-16	<ul style="list-style-type: none"> <li>✓ 4 Projects were delayed due to bids being above the financial delegation threshold for District Offices.</li> <li>✓ 1 Project was cancelled due the fact that there was only one responsive bidder.</li> <li>✓ 1 Project was cancelled due to bid price being higher than estimated cost of project.</li> <li>✓ The remainder of the projects were placed on hold, pending rollout under the revived Vukuphile Contractor Development Programme.</li> <li>✓ 3 Projects included in the target of 27 were misclassified as Maintenance projects and should have been reported on under Indicators 2.3.1 – 2.3.3. The target for this indicator thus should have been 24. At the time that the misclassification was identified, the APP was already finalized.</li> </ul>
<b>SUB-PROGRAMME: IMMOVABLE ASSET MANAGEMENT</b>								
2.5.1	Number of immovable assets verified in the IAR in accordance with the mandatory requirements of National Treasury	4 313	4 317	4 808	4 431	300	-4 131	<ul style="list-style-type: none"> <li>✓ The target for Indicator 2.6.1, in terms of the Technical Indicator Description is incorrect, as it reflects the assets recorded in the IAR and not the number of assets to have been verified for the year under review, hence the significant deviation.</li> <li>✓ The error was also pointed out by the AGSA in the 2017/18 audit. However, the APP was already approved at that time.</li> <li>✓ The reported actual achievement of 300 relates to number of assets verified, as required by the definition of the Indicator.</li> </ul>
<b>SUB-PROGRAMME: FACILITIES OPERATIONS</b>								
2.6.1	Number of condition assessments conducted on state-owned buildings	0	103	30	90	91	+1	<ul style="list-style-type: none"> <li>✓ Target was achieved and exceeded.</li> <li>✓ An additional assessment was undertaken upon receipt of a request from the Department of Social Development.</li> </ul>

**Changes to planned targets**

The Auditor General (AGSA) in the 2017/18 audit of pre-determined objectives identified specific projects that were planned and reported under the Maintenance sub-Programme, which should have been planned and reported on under the Construction sub-Programme. It was determined that, similarly, in the Annual Performance Plan of 2018/19, such a re-classification is required. However, the APP was already approved at that time and approval was not granted for an in-year amendment to the targets in the APP.

The target for Indicator 2.6.1 as recorded above, in terms of the approved Customized Performance Indicator is incorrect, as it reflects the total asset recorded and not the number of assets to have been verified for the year under review. This was also pointed out by the AGSA in the 2017/18 audit. However, the APP was already approved at that time and approval was not granted for an in-year amendment to the target in the APP, hence the Department is reporting on the achievement in respect of the “number of assets verified”, in order to satisfy the requirement of the Indicator.

**Strategies to overcome areas of under performance**

Performance measure indicator	Comment on deviations	Strategies to overcome areas of under performance
2.2.1 - 2.4.3	<p>In-year budget and project reprioritization delays project implementation.</p> <p>SCM process were not initiated and concluded in time, as per prescripts of the IDMS.</p>	<ul style="list-style-type: none"> <li>✓ Re-establishment of cooperative relationships with Client Departments through formal engagement at platforms such as the Infrastructure Support Forum.</li> <li>✓ Continue with the process of assessment and enhancement of compliance to Occupational Health and Safety requirements in respect of office accommodation provided to Provincial Departments, as initiated in 2018/19.</li> <li>✓ Unblocking of construction projects undertaken by directive of Client Departments.</li> <li>✓ Improve alignment between planning, budgeting and implementation and enhanced monitoring of the implementation of the Procurement Plan by ensuring that it is a standard item on the agenda of management meetings.</li> <li>✓ The consultant's database will be advertised and implemented prior to the expiry of its validity period.</li> </ul>

**Linking performance with the budget**

Sub-Programmes	2017/18				2018/19			
	Final appropriation	Actual expenditure	Over / Under expenditure	Expenditure as a % of final appropriation	Final Appropriation	Actual expenditure	Over / Under expenditure	Expenditure as a % of final appropriation
	R'000	R'000	R'000	%	R'000	R'000	R'000	%
Programme Support	4 027	3 933	95	98%	4 627	4 327	300	94%
Planning	9 365	9 330	35	100%	10 861	10 769	92	99%
Design	12 034	12 034	0	100%	200		200	0%
Construction	155 204	149 165	6 038	96%	100 930	80 413	20 517	80%
Maintenance	359 584	365 316	-5 733	102%	403 379	390 619	12 760	97%
Immovable Asset Management	11 634	11 590	45	100%	12 437	12 349	88	99%
Facilities Operations	481 531	481 511	20	100%	507 316	504 640	2 676	99%
<b>Total</b>	<b>942 339</b>	<b>930 754</b>	<b>11 585</b>	<b>99%</b>	<b>1 039 750</b>	<b>1 003 118</b>	<b>36 632</b>	<b>96%</b>

**6.3 PROGRAMME 3: TRANSPORT INFRASTRUCTURE****Purpose**

The main objective of the Programme is to promote accessibility, safe and affordable movement of people, goods and services through the delivery and maintenance of transport infrastructure that is sustainable, integrated and environmentally sensitive and which supports and facilitates social empowerment and economic growth. Key objectives for this Programme are:

- Maintain an effective road management system.
- Effective planning and design for road construction and maintenance of the provincial road network.

Activities undertaken in this regard include:

- Transport infrastructure planning and design
- Construction, rehabilitation and maintenance of the road network
- Road corridor protection
- Road safety
- Implementing a targeted emerging contractor development programme

The Programme contributes directly to the MTSF objective of investment in infrastructure as well as the objectives of job creation through the implementation of projects in EPWP mode.

The strategic objectives and activities undertaken under this Programme also contribute directly and indirectly towards the achievement of the following National Policy Outcomes:

- Decent and sustainable employment through inclusive growth.
- An efficient, competitive & responsive infrastructure network.

Transport infrastructure (road network) is strategic in providing access and mobility to socio-economic services and development.

The Department is facing a challenge in ensuring that it maintains the road network in line with relevant norms and standards due to the fact that the equitable share allocation is inadequate to address the needs and requirements in this regard. The Department however endeavoured to set realistic targets in order for the Department to implement its mandate.

**List of sub-programmes**

- Programme Support
- Planning
- Design
- Construction
- Maintenance

**Strategic objective**

“To reduce the number of kilometres of road network in a poor or very poor condition by 1% annually over the next five years.”

The progress registered in achievement of the Strategic Objective of this Programme is as follows:

Strategic objective	Target 2015/16	Actual	Target 2016/17	Actual	Target 2017/18	Actual	Target 2018/19	Actual
Strategic Objective 3	1.6% (255) km	20.1 km	1% (150) km	84.4 km	1% (150) km	550.8 km	1% (150) km	80 km

Comments on deviations:

- The target was not achieved due to the fact that major rehabilitation projects planned for 2018/19 were not implemented (as elaborated upon under Section 6.3 of the Annual Report).
- The Department however did implement a Road Maintenance Recovery Plan and significant performance achievements were registered as a result of this intervention.



PROGRAMME 3: TRANSPORT INFRASTRUCTURE								
PERFORMANCE MEASURE INDICATOR	ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS	
<b>SUB-PROGRAMME: PLANNING &amp; DESIGN</b>								
3.1.1	Number of kilometres of surfaced roads visually assessed as per the applicable TMH manual	5 125	0	0	5 253	0	- 5 253	<ul style="list-style-type: none"> <li>✓ Appointment of the service provider was delayed awaiting appointment of the Administrator, following the invocation of Section 100(b).</li> <li>✓ A service provider has since been appointed.</li> </ul>
3.1.2	Number of kilometres of gravel roads visually assessed as per the applicable TMH Manual	14 660	0	0	14 530	0	-14 530	<ul style="list-style-type: none"> <li>✓ Appointment of the service provider was delayed awaiting appointment of the Administrator, following the invocation of Section 100(b).</li> <li>✓ A service provider has since been appointed.</li> </ul>
3.1.3	Timely launch of the Provincial Roads Agency	New indicator	New indicator	New indicator	June 2018	0	Not achieved	<ul style="list-style-type: none"> <li>✓ Provincial Treasury advised the Department to not proceed with the establishment of the Agency, until such as time as the following documents are in place: <ul style="list-style-type: none"> <li>➢ Founding Act</li> <li>➢ Business case that is costed</li> <li>➢ EXCO resolution</li> </ul> </li> </ul>
<b>SUB-PROGRAMME: CONSTRUCTION</b>								
3.2.1	Number of bridges constructed	0	1	3	1	0	-1	<ul style="list-style-type: none"> <li>✓ The construction of the bridge (level crossing) on Dr Moroka Street in Rustenburg was cancelled as tender documentation was not compliant with the prescripts of local content.</li> </ul>
3.2.2	Number of bridges repaired	2	0	6	2	1	-1	<ul style="list-style-type: none"> <li>✓ The repair and construction of Madidi Bridge on Road D637 over Sand River is completed; the only outstanding activity is the completion of the work on the approach roads.</li> <li>✓ The road works were not scheduled to run concurrent with the structural repairs, hence the practical completion stage certificate cannot yet be issued. Future planning will ensure that this oversight is not repeated.</li> </ul>

PERFORMANCE MEASURE INDICATOR		ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS
3.2.3	Number of kilometres of gravel roads upgraded to surfaced roads	0	44.92	45	60	47.34	-12.66	<ul style="list-style-type: none"> <li>✓ The upgrading of Road D221 from Road P25/1 in Taung through the villages of Manokwane, Maphoitsile, to end of tar at Magogong (21.7 km) has been severely impacted by the following challenges: <ul style="list-style-type: none"> <li>➢ Continuous community unrest.</li> <li>➢ Inaccessibility of borrow pits resulting in shortage of material</li> <li>➢ Budgetary constraints.</li> </ul> </li> <li>✓ These challenges resulted in the contractor issuing a notice of termination - the Department is in negotiations to find an acceptable solution.</li> </ul>
<b>SUB-PROGRAMME: MAINTENANCE</b>								
3.3.1	Number of square metres of surfaced roads rehabilitated	0	59 881	304 493	500 000	687 034.5	+187 034.5	<ul style="list-style-type: none"> <li>✓ Target was achieved and exceeded.</li> <li>✓ The Department reprioritized maintenance projects (light rehabilitation, reseal and re-gravelling) after cancelation of the 6 major rehabilitation projects due to the expiry of the validity period. The reprioritization resulted in the maintenance recovery plan implementation, hence the over performance.</li> </ul>
3.3.2	Number of square metres of surfaced roads resealed	0	81 400	216 434	450 000	569 845	+119 845	<ul style="list-style-type: none"> <li>✓ Target was achieved and exceeded.</li> <li>✓ The Department reprioritized maintenance projects (light rehabilitation, reseal and re-gravelling) after cancelation of the 6 major rehabilitation projects due to the expiry of the validity period. The reprioritization resulted in the maintenance recovery plan implementation, hence the over performance.</li> </ul>
3.3.3	Number of kilometres of gravel roads re-gravelled	0	0	462.3	77	64.5	-12.5	<ul style="list-style-type: none"> <li>✓ Late implementation of Framework Agreements (term appointments).</li> </ul>
3.3.4	Number of square metres of blacktop patching	115 879.45	124 647.1	119 545.34	64 028	101 857.22	+37 829.22	<ul style="list-style-type: none"> <li>✓ Target was achieved and exceeded.</li> <li>✓ More potholes developed than anticipated.</li> </ul>
3.3.5	Number of kilometres of gravel roads bladed	45 140.95	49 980.67	49 580.15	46 987	47 616.58	+629.58	<ul style="list-style-type: none"> <li>✓ Target was achieved and exceeded.</li> <li>✓ Capacity was increased through plant hire.</li> <li>✓ Additional blading was undertaken due to general deterioration.</li> </ul>

**Strategies to overcome areas of under performance**

Performance measure indicator	Comment on deviations	Strategies to overcome areas of under performance
3.1.1 – 3.1.2	The procurement process was not initiated in time.	✓ Improve alignment between planning, budgeting and implementation and enhanced monitoring of the implementation of the Procurement Plan by ensuring that it is a standard item on the agenda of management meetings.
3.2.1 – 3.2.3	The in-year project reprioritization resulted in delays in the project implementation.  The misalignment between the planning of the structural work on the bridge project and the planning for the road works on the bridge approaches resulted in the Department not being able to issue a practical completion certificate for the bridge construction having been finalized.	<ul style="list-style-type: none"> <li>✓ Implementation of phases 2 and 3 of the Roads Maintenance Recovery Plan to improve on the performance and expenditure on the Provincial Roads Maintenance Grant.</li> <li>✓ Framework Agreements have been put in place to accelerate procurement processes.</li> <li>✓ Controls have been put in place to ensure that road works are aligned with upgrading / repairs to bridges, as relevant.</li> </ul>

**Changes to planned targets**

There were no changes to planned targets.

**Linking performance with the budget**

Sub-Programmes	2017/18				2018/19			
	Final appropriation	Actual expenditure	Over / under expenditure	Expenditure as a % of final appropriation	Final appropriation	Actual expenditure	Over / under expenditure	Expenditure as a % of final appropriation
	R'000	R'000	R'000	%	R'000	R'000	R'000	%
Programme Support	73 170	82 952	-9 783	113%	32 657	32 050	607	98%
Planning	650	650	0	100%	369		369	0%
Design	11 449	11 449	0	100%	213		213	0%
Construction	1 254 611	1 137 339	117 272	91%	1 361 755	1 005 116	356 639	74%
Maintenance	369 170	370 905	-1 735	100%	397 988	391 689	6 299	98%
<b>Total</b>	<b>1 709 050</b>	<b>1 603 295</b>	<b>105 755</b>	<b>94%</b>	<b>3 196 684</b>	<b>2 782 230</b>	<b>414 454</b>	<b>87%</b>

**6.4 PROGRAMME 4: COMMUNITY-BASED PROGRAMME (EPWP)****Purpose**

The purpose of the Programme is to direct and manage the implementation of EPWP programmes and strategies that lead to the development and empowerment of communities and contractors.

Key objectives include the following:

- To ensure that there is a 5-year plan for the management, implementation, support and monitoring of the Provincial EPWP Plan in order to meet the target set by National Government.

- To ensure that a programme is in place to support Local Municipalities and Provincial Government Departments in implementing EPWP.
- To ensure that there is a dedicated technical support programme for the Infrastructure Sector so as to maximize the potential use of labour-intensive construction methods.
- To ensure capacity building through training of beneficiaries on critical and scarce skills areas such as artisans, entrepreneurship and contractor development.
- To ensure that new programmes are identified, funded and included in the EPWP Programme.

The Programme contributes directly to the MTSF objective of job creation through the championing of the EPWP programme and ensuring that all sectors plan and implement appropriate projects in labour-intensive mode. The strategic objectives and activities undertaken under this Programme contribute directly towards the achievement of the following National Policy Outcome:

- A skilled workforce to support an inclusive growth path

#### **List of sub-programmes**

- Programme Support
- Community Development
- Innovation and Empowerment
- Coordination and Compliance Monitoring

#### **Strategic objective**

“To provide 242 348 work opportunities and income support to poor and unemployed people through the labour-intensive delivery of public and community assets and services, thereby contributing to development in the Province by 2020.”

The progress registered in achievement of the Strategic Objective of this Programme is as follows

Strategic objective	Target 2015/16	Actual	Target 2016/17	Actual	Target 2017/18	Actual	Target 2018/19	Actual
Strategic Objective 4	45 140	34 184	48 292	42 123	52 838	51 158	55 784	62 752

PROGRAMME 4: COMMUNITY-BASED PROGRAMME								
PERFORMANCE MEASURE INDICATOR	ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS	
<b>SUB-PROGRAMME : COMMUNITY DEVELOPMENT</b>								
4.1.1	Number of EPWP work opportunities created by the DPW&R (Public Works sector)	New indicator	New indicator	7 459 (PW & Transport sectors combined)	1 500	1 008	-492	✓ Challenges in respect of funding and registration of the Cooperatives on the Centralized Support Database negatively impacted performance.
4.1.2	Number of Full-Time Equivalents created by the DPW&R (Public Works sector)	New indicator	New indicator	2 031 (PW & Transport sectors combined)	1 172	840.75	-331.25	✓ Challenges in respect of funding and registration of the Cooperatives impacted performance.
4.1.3	Number of EPWP work opportunities created by the DPW&R (Transport Infrastructure sector)	New indicator	New indicator	New indicator	8 500	6 357	-2 143	✓ There was general attrition of beneficiaries exiting the Itirele Road Maintenance Programme and new recruitment did not yield the planned output. ✓ The cancellation of the planned road projects as reported under Section 6.3 in the Annual Report further negatively impacted performance.
4.1.4	Number of Full-Time Equivalents created by the DPW&R (Transport Infrastructure sector)	New indicator	New indicator	New indicator	3 709	2 487.81	-1 221.19	✓ There was general attrition of beneficiaries exiting the Itirele Road Maintenance Programme and new recruitment did not yield the planned output. ✓ The cancellation of the planned road projects as reported under Section 6.3 in the Annual Report further negatively impacted performance.
4.1.5	Number of youth employed (Transport Infrastructure sector)	New indicator	New indicator	New indicator	4 675	3 987	-688	✓ There was general attrition of beneficiaries exiting the Itirele Road Maintenance Programme and new recruitment did not yield the planned output. ✓ The cancellation of the planned road projects as reported under Section 6.3 in the Annual Report further negatively impacted performance.
4.1.6	Number of women employed (Transport Infrastructure sector)	New indicator	New indicator	New indicator	4 675	4 123	-552	✓ There was general attrition of beneficiaries exiting the Itirele Road Maintenance Programme and new recruitment did not yield the planned output. ✓ The cancellation of the planned road projects as reported under Section 6.3 in the Annual Report further negatively impacted performance.
4.1.7	Number of people living with disabilities employed (Transport Infrastructure sector)	New indicator	New indicator	New indicator	170	0	-170	✓ People living with disabilities are reluctant to participate due to the misconception that they would forfeit their grant benefits should they participate in the EPWP programme.
<b>SUB-PROGRAMME : INNOVATION AND EMPOWERMENT</b>								
4.2.1	Number of beneficiary empowerment interventions	2	1	4	5	5	0	✓ The target was achieved.

PERFORMANCE MEASURE INDICATOR	ACTUAL ACHIEVEMENT 2015/16	ACTUAL ACHIEVEMENT 2016/17	ACTUAL ACHIEVEMENT 2017/18	PLANNED TARGET 2018/19	ACTUAL ACHIEVEMENT 2018/19	DEVIATION PLANNED VS ACTUAL ACHIEVEMENT 2018/19	COMMENT ON DEVIATIONS
<b>SUB-PROGRAMME : COORDINATION AND COMPLIANCE MONITORING</b>							
4.3.1	Number of public bodies reporting on EPWP targets within the Province	26	33	36	33	38	+5 ✓ Target was achieved and exceeded. ✓ 5 additional Departments started to report on the system on EPWP performance in the Province.
4.3.2	Number of interventions implemented to support public bodies in the creation of targeted number of work opportunities in the Province	2	2	32	32	29	-3 ✓ The designated representative (Programme Manager) was on incapacity leave and 3 meetings were scheduled during the period preceding the appointment of an acting Programme Manager.
4.3.3	Number of work opportunities reported in the EPWP Reporting System (EPWP – RS) by public bodies	New indicator	New indicator	New indicator	55 784	62 752	+ 6 968 ✓ Target was achieved and exceeded. ✓ Additional public bodies have started to report on work opportunities created in the Province.

### Strategies to overcome areas of under performance

Performance measure indicator	Comment on deviations	Strategies to overcome areas of under performance
4.1.1 – 4.1.7	The budgetary challenges in relation to the Cooperatives Programme and the Itirele Road Maintenance Programme impacted on performance as well as the reprioritization of road projects.	<ul style="list-style-type: none"> <li>✓ The Cooperatives Programme and the Itirele Road Maintenance Programme were assessed by the Department, under guidance of the Administrator.</li> <li>✓ Appropriate programme interventions and implementation plans have been developed to ensure the resuscitation and sustainability of these Programmes in the 2019/20 financial year.</li> <li>✓ In-year project reprioritization should be minimized.</li> </ul>
4.2.1	The budgetary and implementation challenges in respect of the Vukuphile Contractor Development Programme, the Cooperatives Programme and the Brick-making Plant Programme negatively impacted on the planned outputs.	<ul style="list-style-type: none"> <li>✓ The Vukuphile Contractor Development Programme, the Cooperatives Programme and the Brick-making Plants Programmes were assessed and reviewed.</li> <li>✓ Appropriate programme interventions and implementations plans have since been developed to ensure the resuscitation and sustainability of these Programmes in the 2019/20 financial year.</li> </ul>
4.3.2	Meeting documentation that meet the requirements of the Technical Indicator Descriptions are not submitted in time.	<ul style="list-style-type: none"> <li>✓ Engagement with the chairpersons and conveners of the various structures to secure support.</li> <li>✓ Ensure that a meeting schedule is in place so that meetings take place as planned.</li> </ul>

**Changes to planned targets**

There were no changes to planned targets.

**Linking performance with the budget**

Sub-Programmes	2017/18				2018/19			
	Final appropriation	Actual expenditure	Over / under expenditure	Expenditure as a % of final appropriation	Final appropriation	Actual expenditure	Over / under expenditure	Expenditure as a % of final appropriation
	R'000	R'000	R'000	%	R'000	R'000	R'000	%
Programme Support	3 930	3 162	768	81%	4 241	3 402	839	80%
Community Development	80 254	80 245	9	100%	123 556	123 045	511	100%
Innovation and Empowerment	966	965	1	100%	1 795	1 785	10	99%
Coordination & Compliance Monitoring	164	121	43	74%	300	157	143	52%
<b>Total</b>	<b>85 314</b>	<b>84 493</b>	<b>821</b>	<b>99%</b>	<b>129 892</b>	<b>128 389</b>	<b>1 503</b>	<b>99%</b>

**7. TRANSFER PAYMENTS****7.1 TRANSFER PAYMENTS TO PUBLIC ENTITIES**

None.

**7.2 TRANSFER PAYMENTS TO ORGANIZATIONS OTHER THAN PUBLIC ENTITIES**

None.

**8. CONDITIONAL GRANTS**

The table below details the conditional grants received during the period of 1 April 2018 to 31 March 2019:

**8.1 EXPANDED PUBLIC WORKS PROGRAMME INTEGRATED GRANT FOR PROVINCES**

The table below details the conditional grant received during the period of 1 April 2018 to 31 March 2019:

Transferring Department	National Department Of Public Works
Purpose of the grant	To incentivize Provincial Departments to expand work creation efforts through the use of the labour intensive delivery methods in the following identified focus areas, in compliance with the expanded public works programme (EPWP) guidelines: <ul style="list-style-type: none"> <li>✓ Road maintenance and maintenance of buildings</li> <li>✓ Low traffic volume roads and rural roads</li> <li>✓ Other economic and social infrastructure</li> <li>✓ Tourism and cultural industries</li> <li>✓ Sustainable land based livelihood</li> <li>✓ Waste management</li> </ul>

Expected output of the grant	10 000 work opportunities
Actual output achieved	7 365
Amount per amended DORA (R'000)	R5 789
Amount Received (R'000)	R5 789
Reasons if amount as per DORA was not received	None
Amount spent by the Department ( R'000)	R5 783
Reasons for the funds unspent by the entity	The amount was fully spent
Reasons for deviations on performance	N/A
Measures taken to improve performance	N/A
Monitoring mechanism by the receiving department	Submission of in-year monthly and quarterly monitoring reports.

## 8.2 PROVINCIAL ROAD MAINTENANCE GRANT

The table below details the conditional grant received during the period of 1 April 2018 to 31 March 2019:

Transferring Department	National Department of Transport
Purpose of the grant	Support road infrastructure activities as follows: <ul style="list-style-type: none"> <li>✓ To supplement provincial investment for routine, periodic and special maintenance.</li> <li>✓ To ensure all roads are classified as per RISFA and the technical recommendation for highways (TRH) 26, and road classification and access management (RCAM) guidelines.</li> <li>✓ To implement and maintain road asset management systems (RAMS) as per technical methods for highways (TMH) 22</li> <li>✓ To supplement provincial projects for the repair of roads and bridges damaged by declared natural disasters</li> <li>✓ To improve the state of the broad network serving electricity generation infrastructure</li> <li>✓ To improve road safety with special focus on pedestrian safety in rural areas.</li> </ul>
Expected output of the grant	<ul style="list-style-type: none"> <li>✓ Fully functional RAMS in line with minimum requirements for a provincial road authority.</li> <li>✓ Network condition assessment and determination of project list from the RAMS.</li> <li>✓ Submission of updated road condition data (paved and unpaved), traffic data, and bridge condition report.</li> </ul> <p>The following will be measured against 2018/19 targets defined in the final Road Asset Management Plan (RAMP) for each province:</p> <ul style="list-style-type: none"> <li>➤ Number of bridges constructed = 1</li> <li>➤ Number of bridges repaired = 2</li> <li>➤ Number of kilometres of gravel roads upgraded = 60</li> <li>➤ Number of m<sup>2</sup> of surfaced roads rehabilitated = 500 000</li> <li>➤ Number of m<sup>2</sup> of surfaced roads resealed = 450 000</li> <li>➤ Number of m<sup>2</sup> of blacktop patching = 64 028</li> <li>➤ Number of kilometres of gravel roads bladed = 46 987</li> <li>➤ Number of kilometres of gravel roads re-gravelled = 77</li> </ul>
Actual output achieved	<ul style="list-style-type: none"> <li>➤ Number of bridges constructed = 0</li> <li>➤ Number of bridges repaired = 1</li> <li>➤ Number of kilometres of gravel roads upgraded = 47.34</li> <li>➤ Number of m<sup>2</sup> of surfaced roads rehabilitated = 687 034.5</li> <li>➤ Number of m<sup>2</sup> of surfaced roads resealed = 569 845</li> <li>➤ Number of m<sup>2</sup> of blacktop patching = 101 857.22</li> <li>➤ Number of kilometres of gravel roads bladed = 47 616.58</li> <li>➤ Number of kilometres of gravel roads re-gravelled = 64.5</li> </ul>



Amount per amended DORA (R'000)	R1 033 607
Amount Received (R'000)	R676 380
Reasons if amount as per DORA was not received	Underspending of the grant
Amount spent by the Department (R'000)	R678 492
Reasons for the funds unspent by the entity	Projects for rehabilitation and re-gravelling were awarded late.
Reasons for deviations on performance	6 projects were reprioritized as the validity period had expired and funds were re-directed towards a roads recovery maintenance plan.
Measures taken to improve performance	6 projects were reprioritized as the validity period had expired and funds were re-directed towards a roads recovery maintenance plan.
Monitoring mechanism by the receiving department	Monthly reporting on Infrastructure Reporting Model and monthly and quarterly performance reports.

## 9. DONOR FUNDS RECEIVED

None.

## 10. CAPITAL INVESTMENT

### 10.1 PROGRESS MADE ON IMPLEMENTING THE CAPITAL, INVESTMENT AND ASSET MANAGEMENT PLAN

The Department of Public Works and Roads (DPW&R) is the sole custodian of provincial state-owned immovable assets (land, building and facilities) and is responsible for the implementation of Government Immovable Asset Management Act (GIAMA). In the period under review, the department has compiled the Departmental User Asset Management Plan (U-AMP), provincial Custodian Asset Management Plan (C-AMP) including the Infrastructure Programme Management Plan (IPMP) with the B5 project list to the NW-Provincial Treasury for projects funding and implementation purposes.

The above Immovable Asset Management Plans (U-AMP, C-AMP and IPMP) are produced internally with inputs from the internal and external stakeholders which further assist in devising strategies for addressing infrastructure needs. The Department of Public Works and Roads must ensure that all User Departments apply to Provincial Treasury for capital budgets to fund new construction or purchase of accommodation for acquisitions where the options analyses have been completed - this process is done through the C-AMP.

The Department has launched the provincial GIAMA Forum to serve as a consultative forum between the DPW&R as a custodian, Provincial Treasury, National Public Works and all Provincial User Departments. The forum meetings are scheduled quarterly to ensure a uniform framework for the management of immovable assets used by the provincial departments in support of its service delivery objectives.

The DPWR further participates in the national GIAMA Implementation Technical Committee (GITC) Forum. The GITC Forum is led by the National Department of Public Works and comprises of nine Provincial Public Works Departments as well as National Treasury and the National Department of Rural Development and Land Reform. The GITC Forum reports to the Technical MINMEC and its resolutions are endorsed by the MINMEC for implementation.

The major challenge faced by the DPW&R is the late submission of U-AMPs by Provincial User Departments which in turn compromises the credibility and completeness of the Provincial Custodian Asset Management Plan (C-AMP).

## **10.2 INFRASTRUCTURE PROJECTS WHICH HAVE BEEN COMPLETED & THOSE THAT ARE CURRENTLY IN PROGRESS**

### **Public Works Infrastructure projects:**

<b>Project</b>	<b>Status</b>	<b>Reason for deviation</b>
PWR217/14 Khayaletu Primary School – construction of new ablution facilities	On hold	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukophile Contractor Development Programme
PWR211/14 Edisang Primary School – construction of new ablution facilities	On hold	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukophile Contractor Development Programme
PWR 218/14 De Beerskraal Primary School – construction of new ablution facilities	On Hold	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukophile Contractor Development Programme
Sefikile Early Childhood Development Centre	Construction	Requested extension of time.
Boikagong Child & Youth Care Centre	Planning	The ad-hoc Bid Evaluation Committee for appointment of consultants did not meet regularly which delayed appointment of consultants.
DPWR 22/17 Upgrading and additions of Maquassi Hills Sub-District Office	Planning	The ad-hoc Bid Evaluation Committee for appointment of consultants did not meet regularly which delayed appointment of consultants.
DPWR 20/17 Upgrade and additions of Vryburg Sub-District Office	Planning	The ad-hoc Bid Evaluation Committee for appointment of consultants did not meet regularly which delayed appointment of consultants.
Replacement of high voltage switchgear at Garona building	95 %	Approval had to be sought for a variation order which delayed anticipated finalization in December 2018.
Installation of a transformer and generators at Garona building	Procurement stage	Project was first reviewed, approval since received from Administrator to advertise project.
PWR 218/14 Botshelo Primary School – additions and renovations	95%	Poor performance by contractor.
Marikana Secondary School – additions and renovations	10%	Project delayed due to inclement weather.
Loretlweng Primary School - construction	25 %	Awaiting approval for extension of time.

Project	Status	Reason for deviation
PWR 186/14 Regorogile Combined School – construction of new ablution facilities	7%	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukuphile Contractor Development Programme.
PWR 219/14 Bokamoso intermediate School – construction of new ablution facilities	10%	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukuphile Contractor Development Programme.
PWR 220/14 Loula Fourie Primary School - construction of new ablution facilities	5%	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukuphile Contractor Development Programme.
PWR 217/14 Padi Intermediate School - construction of new ablution facilities	15%	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukuphile Contractor Development Programme.
DWPR 132/14 Lichtenburg Weighbridge construction	98 %	Contract was terminated which delayed implementation. A new contractor was subsequently appointed.
Madikwe Sub District Office construction	98%	Budget constraints.
Renovations of Old Parliament building	Stage 5	Green Building: Drawings were not as per Green Building
Construction of new offices for DPWR sub-District workshop (roads camp)	Stage 3	Still waiting of appointment of other Consultants
Reabona Secondary School – construction of new ablution facilities	15%	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukuphile Contractor Development Programme.
PWR 215/14 Diatleng Intermediate School – construction of new ablution facilities	15%	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukuphile Contractor Development Programme.
PWR 187/14 Mamoratwa Combined School – construction of new ablution facilities	15%	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukuphile Contractor Development Programme.
PWR 03/15 Mmabatho Community Library – upgrading and maintenance	90%	Late delivery of roof material and miscommunication of light fittings to be installed on site
PWR 05/15 Ngaka Modiri Molema District Library – upgrading and maintenance	60%	Poor performance by contractor due to cash flow problem
PWR 63/17 Southey Community library	Site handover	The compulsory briefing session was disrupted and subsequently cancelled. Project earmarked for implementation under the Vukuphile Contractor Development Programme.
Dinokana community library	Out on tender	Project was delayed due to budget constraints on the part of the Client Department
PWR 177/14 Boitumelo Primary School – construction of new ablution facilities	Handed over the Contractor	The compulsory briefing session was disrupted and subsequently cancelled.
PWR 179/14 Kagisano Primary School – construction of new ablution facilities	Handed over to the Contractor	The compulsory briefing session was disrupted and subsequently cancelled.
DPWR 079/14 Sedumedi Primary School – construction	91% completed -	Electrical connection by Eskom delayed.

Project	Status	Reason for deviation
Lichtenburg Secondary School - construction	99% completed partial completion was taken on classrooms and administration blocks	Poor contractor performance
Phiri Secondary School - construction	63% completed Contractor busy with external works and paint works	Contractor performance
PWR 204/14 Manogelo Primary School – construction of new ablution facilities	Site hand over	Delayed due to school recesses
PWR 210/14 Sesomotho Primary School – construction of new ablution facilities	Site hand over	Delayed due to school recesses
PWR 206/14 Lobatla Primary School – construction of new ablution facilities	Site hand over	The compulsory briefing session was disrupted and subsequently cancelled.
DPWR 98/14 Kgabalatsane Primary School - construction	72 % completed Extension of time and variation order has been approved	Delayed due to poor/ no performance by Structural and Civil Engineers
DPWR 268/14 Totlang Thuto Secondary School - construction	85%	Delayed due to late payments by Client Department, inclement weather and poor contractor performance
Moretele Office Park Phase 2 b	95%	Delayed due to funds having been transferred to Programme 3
PWR 184/14 Pelonomi Intermediate School – construction of new ablution facilities	1%	The compulsory briefing session was disrupted and subsequently cancelled.

### Transport Infrastructure projects in progress at year end:

Project	Status	Reason for deviation
PWR 53/16 Repair and Construction of Madidi bridge Road D637 over Sand River (phase 2)	14%	The bridge construction has been completed. The remaining activity for completion are the approach sections (road).
PWRT 120/12 Upgrading of road D327 from Ganyesa to Vragas to Madinonyane	94%	None
PWRT 391/10b (i) Upgrading of Roads D221 from P25/1 via Maphoitsile to end tar (Magogong)	53%	None
PWRT 92/13 Upgrading of road D3462 from P71/7(N14) to Dithakwaneng	15%	None
PWRT 94/13 Upgrading of road Z411 from P87/1 Kopfontein border to Madikwe game reserve	39%	None
PWR 30/15 Upgrading of road P66/1 (Kgomo Kgomo to P65/1) and road D614 / Z614 (P65/1 to Lebotlwaane to Tiholwe) and road Z619 from Tiholwe to Ga-Habedi) and D639 from Moretele to Ga - Habedi)	43%	None
PWR 127/14 Upgrading from gravel to surface standard of road D479 from Khunotsoana village to T-Junction of N4 and Tweefontein	38%	None
PWR 103/11 Upgrading from gravel to surface standard of road D402 through villages of Manamolela to Deelpan to Kopela	19%	None

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Project	Status	Reason for deviation
RAL/T392B/2016 Upgrading from gravel to surface standard of road D1309 from Mokgwataleng to North West - Limpopo border (PPC Dwaalboom)	98%	None
PWR 46/16 Upgrading of Dwarsberg Derdepoort Road - P124/1 (Dwarsberg to Limpopo Border) (19.2 km) -D53 (P124/1 to Molatedi to Madikwe)(18.8 km)- P124/1 (River to Botswana Border) (Including 50% of Bridge Widening) & Phase 2 Surfacing (to include Motlollo)	15%	None
NWTR 47/06b Rehabilitation and upgrading to dual carriageway of sections of Road P28/4 (Rooigrond) from Mahikeng to Lichtenburg as part of Phase 2(30km)	63%	None
PWR 85/13 Rehabilitation of Road P175/1 from Potchefstroom to Vanderbijlpark (border Gauteng)	8%	None
PWRT 87/13 Rehabilitation of Road D408 from Itsoseng to Goedgevonden through Springbokpan	95%	None
PWRT 88/13 Rehabilitation of Road D201 from Pampierstad to Kgomotso	90%	None
PWRT 95/13 Rehabilitation of road D933 from Lichtenburg to Gelukspan and a portion of road D2095 to road P183/1 passing through Dudfield and Sephaku mines	15%	None
PWR 129/15b Rehabilitation, repair and reseal of Road P3/4 from P56/1(R503) to P32/1 (R30) and P3/5 from P32/1(R30) in Klerksdorp to end of section(Limit), Phase 2 (dual carriageway)	93%	None
PWR 09/17b – FA 13 Rehabilitation of Road P2/4 (R104) from Mooinooi to Majakaneng	62%	None
PWR 09/17A – FA 03 Rehabilitation of Road Z414 from Majemantsho to the mines	4.68%	
PWR 09/17A FA 11 Rehabilitation of critical sections of Road D170 from Khunwana to Mokope	99%	None
PWR 09/17A FA 6 Fog spray and reseal of Road D170 from Khunwana to Geysdorp	99%	None
PWR 09/17B FA 13 Sectional resurfacing of Road P66/1 from Makapanstad to Kgomo Kgomo and Road D609 to Prieska	99%	None
PWR 08/17B FA 15 Spot regravelling of Road D365 from Norrokie to Makgabelwane	99%	None
PWR 08/17B FA 16 Spot regravelling of Road D130 from N4 to D114	61%	None

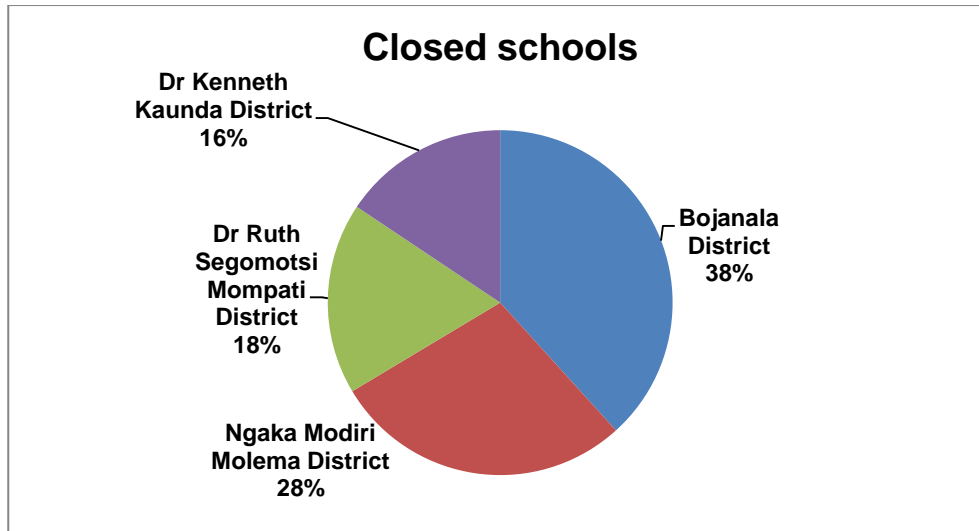
Project	Status	Reason for deviation
PWR 09/17/B FA 15 Special maintenance of critical section of P51/1 from N4 to D519	43%	None
PWR 09/17B FA 16 Special maintenance of critical section of P2/4 from D1526 to D1437	43%	None
PWR 08/17B FA 18 Spot regravelling of Road D634 from Swartdam to Lebaleng	58%	None
PWR 09/17A FA 11 Sectional resurfacing of Road D3544 from Madibogo to Dikgatlong	93%	None
PWR 09/17A FA 12 Sectional resurfacing of Road D3551 from Kraaipan (mine) to Khunwana	99%	None
PWR 08/17A Sectional regravelling of D433 from N18 to Madiba a Ga Kubu	95%	None
PWR 09/17A FA 06 Intersection improvement, light rehabilitation, pothole patching, fogspray, road marking and road reserve clearance of Road D414 from Disaneng to Makgobistad	20%	None
PWR 09/17C FA 09 Sectional reseal, fogspray and road markings on Road D2697 from R30 to end of the Bojanala border	45%	None
PWR 09/17 FA 09 Sectional reseal, fogspray and road markings on Road Z618 from Dertig to Maubane	38%	None

### 10.3 PLANS TO CLOSE DOWN OR DOWN-GRADE ANY CURRENT FACILITIES

Following the rationalization of schools by the National Department of Basic Education, the DPW&R as the custodian has been faced with the challenge of unutilized and vandalized buildings. Twelve closed schools were transferred during the period under review from the Department of Education and Sport Development which increased the total number of closed educational facilities from 116 to 128, excluding 69 farm schools.

The distribution per District of the 128 closed schools is as follows:

- Bojanala District - 49
- Ngaka Modiri Molema District - 36
- Dr Ruth Segomotsi Mompati District - 23
- Dr Kenneth Kaunda District - 20



#### **10.4 PROGRESS MADE ON MAINTENANCE**

As reported under Indicators 2.1.4 – 2.4.3 of Section 6.2 of the Annual Report.

#### **10.5 DEVELOPMENTS RELATING TO THE ABOVE THAT IS EXPECTED TO IMPACT ON THE DEPARTMENT'S CURRENT EXPENDITURE**

None.

#### **10.6 DETAILS AS TO HOW ASSET HOLDINGS HAVE CHANGED OVER THE PERIOD UNDER REVIEW, INCLUDING INFORMATION ON DISPOSALS, SCRAPPING AND LOSS DUE TO THEFT**

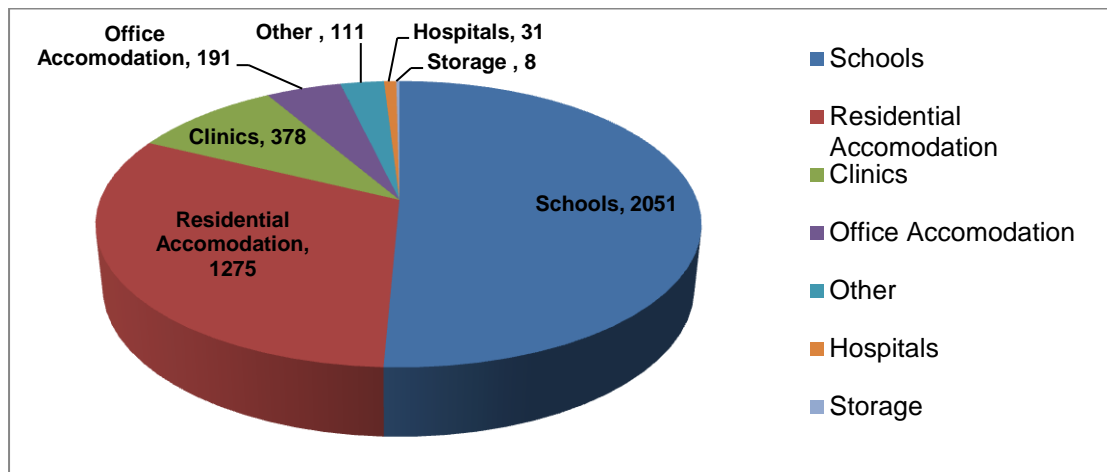
The Department disposed of 2 houses during the 2018/19 financial year. The revenue generated totals R192 000.

Furthermore, the Honourable Premier has approved the disposal of 476 identified houses and 221 houses will be disposed in the first phase of the process. In line with the directives emanating from the Section 100 intervention, the Department currently is awaiting the concurrence from the Minister for Department of Public Works in respect of the said disposal of the redundant houses.

#### **10.7 MEASURES TAKEN TO ENSURE THAT THE DEPARTMENT'S ASSET REGISTER REMAINED UP-TO-DATE DURING THE PERIOD UNDER REVIEW**

The Provincial Immovable Asset Register contains 4045 state facilities used for service delivery purposes (e.g. clinics, schools, hospitals, residential facilities etc.) These facilities are under the custodianship of the Department in terms of GIAMA and Schedule 6 of the Constitution, Act 108 of 1996.

The breakdown of these facilities into the different types is depicted as per the diagram below:



The residential portfolio consists of all residential accommodation including flats, institutional accommodation, single quarters as well as stand-alone houses.

## 10.8 CURRENT STATE OF THE DEPARTMENT'S CAPITAL ASSETS

The performance of buildings is measured in various ways, but commonly in terms of its condition. A building's condition changes over time as physical and operational environments impact on it. Condition assessments are required on a regular basis to update current information, determine the maintenance needs of such buildings and to determine which facilities should be replaced or disposed of.

GIAMA also requires that condition assessments be done as part of the process of developing User Asset Management and Custodian Management Plans. During the 2017/18 and 2018/19 financial years, the Department conducted a total of 121 condition assessments on state-owned properties. The outcome of the condition assessments will inform the maintenance plan for public buildings under the custodianship of the Department.

The data will help the Department to develop long-term maintenance programs that can address specific needs and conditions of the buildings, which in turn will reduce costs and ensure that buildings are in an operational condition.

The current state of the Department's capital assets is fair and needs immediate attention, as informed by the outcomes of the condition assessment conducted in 2018/19, which are as follows:

- Facilities rated good (6) : 7%
- Facilities rated fair (60) : 66%
- Facilities rated poor (19) : 21%
- Facilities rated very poor (6) : 6%



Year	Number of properties assessed	Condition rating		Percentage
2017/18	30	Good	2	7%
		Fair	27	90%
		Poor	0	0
		Very poor	1	3%
2018/19	91	Good	6	11%
		Fair	60	66%
		Poor	19	21%
		Very poor	16	6%

### **10.9 MAJOR MAINTENANCE PROJECTS COMPLETED DURING THE YEAR UNDER REVIEW**

As reported under Sections 6.2 and 6.3 of the Annual Report.

### **10.10 PROGRESS MADE IN ADDRESSING THE MAINTENANCE BACKLOG DURING THE PERIOD UNDER REVIEW**

As stated above, the Department is responsible for the compilation of a maintenance plan for the Province to address the backlog and to keep up with the physical deterioration due to daily operations. Over the past financial years, maintenance has been addressed on a reactive basis. However, in the year under a review, a proactive plan of action and measures has been put in place to improve the quality of all state-owned facilities.

The Department is also planning to procure additional state-owned accommodation in order to reduce the leasing portfolio and associated costs in respect of office accommodation for Provincial Departments. Within this context, the DPW&R has compiled its C-AMP as the document that would guide strategies on how to provide a suitable and sustainable working environment for Provincial Departments.

The total budget required by the Department based on the needs of User Departments is outlined in the C-AMP, and again the need for regular and proactive maintenance of immovable assets is critical to the proper management of immovable assets.

The financial requirements to support the maintenance plan for properties assessed in 2018/19, per property type, are as follows:

**10.10.1 Health facilities**

Maintenance and repairs needs in respect of Clinics, Hospitals and Community Health Centres:

Year	C1- Very Poor (R,000)	C2- Poor (R,000)	C3-Fair (R,000)	C4-Good (R,000)
2018/19	3 629 952.78	13 686 284.54	284 232 022.21	1 504 112.52
2019/20	3 980 389.33	14 915 380.82	312 314 046.83	1 617 145.45
2020/2021	4 330 046.13	16 257 409.83	343 741 079.17	1 736 544.91
<b>Total</b>	<b>11 940 388.24</b>	<b>44 859 075.19</b>	<b>940 287 148.21</b>	<b>4 857 802.88</b>

**10.10.2 Educational facilities**

Maintenance and repairs needs in respect of 47 Schools and Libraries:

Year	C1- Very Poor R'000	C2- Poor R'000	C3-Fair R'000	C4-Good R'000
2018/19	31 967 758.33	23 429 660.16	148 454 467.94	10 580 968.57
2019/20	34 945 894.61	25 754 006.74	163 222 388.04	11 586 418.37
2020/2021	38 206 507.94	28 514 877.99	185 575 659.53	12 689 518.30
<b>Total</b>	<b>105 120 160.88</b>	<b>57 422 587.20</b>	<b>497 252 515.51</b>	<b>34 856 905.24</b>

**10.10.3 Office facilities**

Maintenance and repairs needs in respect of Office Facilities:

Year	C1- Very Poor R'000	C2- Poor R'000	C3-Fair R'000	C4-Good R'000
2018/19	0	17 889 296.44	135 230 492.85	580 723.14
2019/20	0	19 712 276.62	137 254 382.22	638 795.45
2020/2021	0	21 644 997.28	150 758 700.92	702 675.00
<b>Total</b>	<b>0</b>	<b>59 246 570.34</b>	<b>423 243 575.99</b>	<b>1 922 193.59</b>

**10.10.4 Challenges**

The challenges experienced are as follows:

- Lack of a facilities management system that will integrate the asset register database and schedule maintenance programme accordingly.
- Lack of adequate funding to conduct condition assessments as prescribed by GIAMA.
- Lack of adequate funding to implement condition assessment outcomes.
- Maintenance budgets are decentralized with the effect that User Departments implement/execute their own maintenance activities without input from the Department of Public Works and Roads.

# PART C



**GOVERNANCE**

## **11 GOVERNANCE IN THE DEPARTMENT**

### **11.1 GENERAL**

The Public Finance Management Act, Section 38(1) a (i) requires the Accounting Officer to establish and maintain the systems of risk management and internal control which are aligned to the principles of good corporate governance. The Department has adopted an enterprise-wide risk management (ERM) strategy which means that every key risk in each programme of the Department is included in the structured and systematic process of risk management and that all risk management efforts are focused on supporting the achievement of the Department's objectives.

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### **11.2 RISK MANAGEMENT**

There is a risk management structure in existence to support the implementation and maintenance of an effective and efficient risk management function. The Risk Management Policy and Strategy were reviewed and approved to guide the implementation of an effective risk management.

Risk management is a valuable tool used by the Department to minimise negative outcomes and optimise opportunities for improved compliance and service delivery.

Risk assessment workshops (strategic & operational) were conducted in line with the Risk Management Strategy to review and identify new and emerging risks. A consolidated risk assessment report was prepared and discussed by the Departmental Risk Management Committee in order to gain an understanding of the most significant inherent risks facing the Department; they recommended the report for approval by the Administrator.

The Risk Management Committee is chaired by an independent chairperson and the Committee provided oversight during the period under review and monitored the implementation of risk management systems and progress with the implementation of risk mitigating strategies / plans.

The Audit Cluster Committee sits quarterly and risk management is a standing item on the agenda. This Committee advises the Department on risk management and independently monitors the effectiveness of the systems of risk management.

There was limited progress in the management of risks that affect the Department's performance due to the deviation from the Project Plans/ B5 Lists and unrealistic targets set at planning stage of the Annual Performance Plan and failure by the departmental Programmes to provide adequate portfolio of

evidence when reporting performance. To address this problem, the Department reviewed its 2019/20 Annual Performance Plan and realistic targets were set based on the departmental budget.

### **11.3 FRAUD AND CORRUPTION**

The following policies were reviewed and approved during the period under review:

- Anti-Corruption and Fraud Prevention Policy
- Anti-Corruption and Fraud Prevention Strategy
- Whistle Blowing Policy
- Ethics Policy / Strategy,
- Financial Disclosure Policy
- Gifts and Donations Policy

Ethics and financial disclosure workshops were conducted at Head Office, District Office and sub-District Office levels. These workshops raised awareness with regards to disclosure of financial interests and how employees should behave in the workplace. A second objective of these workshops was to sensitize officials on how to report instances of fraud and corruption and not to accept gifts from service providers.

Fraud cases are reported through the National Anti-Corruption Hotline (NACH) and investigated through the Directorate: Minimum Information Security Services (MISS).

### **11.4 MINIMIZING CONFLICT OF INTEREST**

The Department has implemented the following measures during the period under review:

- Signing of the Code of Conduct by all employees.
- Signing of declaration forms by all Bid Committee Members.
- Declaration of financial interests by all officials who wish to engage in business activities outside of their employment.
- Financial disclosure by means of the eDisclosure system of all officials in the following categories:
  - ✓ Senior Management Service
  - ✓ Middle Management Service
  - ✓ Occupation-Specific Dispensation
  - ✓ Supply Chain Management
  - ✓ Financial Management

### **11.5 CODE OF CONDUCT**

Workshops were conducted at Head Office, District Office and sub-District Office levels to sensitise and reinforce issues around the Code of Conduct and ethical behaviour in the workplace.

## **11.6 HEALTH, SAFETY AND ENVIRONMENTAL ISSUES**

The Accounting Officer is responsible for all matters of health and safety affecting employees in the workplace. This responsibility has been delegated to officers / managers reporting in terms of Section 16(2) of the Occupational Health and Safety (OHS) Act, Act 85 of 1993. Therefore all managers are responsible for all occupational health and safety matters within their areas of jurisdiction .

The Department has established safety, health and environment committees that cater for all occupational health and safety matters. Health and safety representatives have been designated who report on health and safety matters to the Occupational Health and Safety Committee.

The OHS Committee meets regularly to consider issues related to health, safety and environment issues and to discuss interventions proposed In terms of the OHS Act.

## **11.7 PORTFOLIO COMMITTEES**

The Department met with the Portfolio Committee on Public Works, Roads, Transport and Community Safety on the following dates:

- 26 April – the Department was invited to present the Annual Performance Plan and budget for 2018/19 to the Committee.
- 30 May 2018 – the Department was invited to brief the Committee on the status and challenges in respect of the Vukuphile Contractor Development Programme.
- August 2018 – the Department was invited to present the first quarter financial and non-financial performance reports to the Committee, as well as the 2<sup>nd</sup> draft Annual Performance Plan for 2019/20.
- November 2018 – the Department was invited to present the Annual Report for 2017/18 to the Committee
- February 2019 – the Department was invited to present the third quarter financial and non-financial performance reports to the Committee, as well as the 3<sup>rd</sup> draft Annual Performance Plan for 2019/20.

Matters raised by the Portfolio Committee include the following:

- Poor spending and performance against the budget and the APP.
- Outcomes of the 2017/18 audit and matters outlined in the report of the Auditor General.
- Concerns regarding records management.
- Concerns regarding lack of adherence to the prescripts of the Public Finance Management Act, Act 1 of 1999, Treasury Regulations and SCM prescripts.
- Monitoring of the Itirele Road Maintenance Programme and EPWP beneficiaries.
- Challenges in verification of performance reports on the EPWP Reporting System (national system).

- Status quo and management of the resuscitation of the Vukuphile Contractor Development Programme.
- Concerns regarding the condition of the road network and plan of the Department in relation to the upgrading and maintenance of the provincial road network.
- Management of the property portfolio (office and residential).
- Need for the Department to improve its relationship and communication with Client Departments on projects implemented by the Department on behalf of said Client Departments.

### 11.8 SCOPA RESOLUTIONS

Subject	Details	Action/plan	Resolved (y/n)
Immovable tangible capital assets	System implemented to ensure that only roads pertaining to the Department are recorded, and upgraded roads are recorded in the financial statements at the correct amount as required by MCS as this matter was also reported in the prior year	<ul style="list-style-type: none"> <li>✓ The Department has embarked on the full scale verification of road and building infrastructure assets and the process was concluded by 31 March 2019.</li> <li>✓ The reconciliation of proclaimed and un-proclaimed roads has been finalized. Un-proclaimed roads still to be gazetted.</li> </ul>	Y
	Control measures implemented to improve record keeping of immovable tangible capital assets	<ul style="list-style-type: none"> <li>✓ Updated registers have been physically verified with photographic evidence of roads, signs, buildings and land.</li> <li>✓ Implementation of WIP which is supported by engineer certificates and payment vouchers.</li> </ul>	N
Irregular Expenditure	Irregular expenditure of R824 543 271 made in contravention of the Supply Chain Management requirements that was not disclosed, the amount of R117 069 583 from prior years for which no audit evidence could be presented as well as further irregular expenditure disclosed in the financial statements for which no documentation could be obtained in terms of section 38 and chapter 10 of the PFMA that requires the accounting officer to investigate.	<ul style="list-style-type: none"> <li>✓ The amount of R824 million is an extrapolation of the Auditor General's sample of 14 transactions amounting to R447 million. Management has conducted investigations in terms of section 38 of the PFMA on the mentioned transactions. The investigations were finalized by 31 March 2019.</li> <li>✓ An amount of R117 069 583, relates to the appointment of Aurecon PTY Ltd for the management of EPWP and contractor development. Disciplinary processes have been instituted in this regard.</li> </ul>	In progress
Fruitless and Wasteful Expenditure	An amount of R1 290 000 for the current year and R24 529 000 from prior years to be dealt with in terms of section 38 and chapter 10 of PFMA	<ul style="list-style-type: none"> <li>✓ The Department has developed a register for Fruitless and wasteful Expenditure.</li> <li>✓ The expenditure mainly comprises of interest charged by service providers for late payment, and cell phone costs (officials exceeding their set limit).</li> <li>✓ The Department has started with the recovery process since the beginning of the financial year i.e. with regard to cell phones costs, as well as logsheets.</li> <li>✓ The Department is in the process of applying for approval to write-off historical amounts.</li> </ul>	Ongoing
Goods and Services	Systems implemented to ensure that the expenditure relating to upgrading of roads were correctly recorded and classified in the accounting record as required by MCS.	<ul style="list-style-type: none"> <li>✓ In the 2018/19 financial year, all the expenditure related to upgrading of roads are correctly recorded and classified as required by the Modified Cash Standards (MCS).</li> <li>✓ All projects are correctly classified according to the nature and the source of funding.</li> </ul>	Y

Subject	Details	Action/plan	Resolved (y/n)
Expenditure on capital assets	Monitoring controls implemented to ensure the correct classification of expenditure in the accounting records.	<ul style="list-style-type: none"> <li>✓ The Department is in the process of developing a policy on the management of maintenance contracts for building infrastructure; the policy will further regulate the classification of projects in line with MCS.</li> <li>✓ The Department has established the budget committee that reviews the financial planning and budget.</li> <li>✓ The budget controllers are being assigned to programs to review expenditure and submit to senior managers for approval in order detect and correct the misclassification on a monthly basis.</li> </ul>	Y
Contingent liabilities	Systems implemented to ensure that only claims against the Department are disclosed in the financial statements.	<p>Contingent liabilities arise due to incomplete and inaccurate list of claims. The following key controls were put in place before disclosing liabilities in AFS.</p> <ul style="list-style-type: none"> <li>✓ A confirmation letter is issued quarterly to request lawyers used by the Department to verify all litigations and claims as recorded on the register.</li> <li>✓ Utilization of the developed disclosure checklist to review all legal files. The checklist assist management to ensure that: <ul style="list-style-type: none"> <li>➢ Contingent liabilities are properly disclosed in accordance with the Modified Cash Standards (MCS).</li> <li>➢ Only Contingent liabilities that relate to the department are accurately recorded in the register and disclosed in the AFS.</li> <li>➢ Only legal matters that met the definition and recognition criteria for Contingent liabilities are disclosed in the register.</li> </ul> </li> <li>✓ The legal policy will be reviewed to consider the application of the prescription act.</li> <li>✓ All matters from 2010 – 2014 as per the Magistrate and High Court's registers will be assessed against the updated policy and management to close all matters that have prescribed on recommendation by the DPW&amp;R's Accounting Officer.</li> <li>✓ All legal files are being scanned and maintained in softcopy to ensure that all matters recorded on the register are supported by valid documentation.</li> </ul>	In progress
Accrued Departmental Revenue	Systems of internal control for the recording of all transactions and events subsequently have been implemented.	<p>The following actions have been taken:</p> <ul style="list-style-type: none"> <li>✓ Monthly meetings are held with all Districts to discuss revenue collected.</li> <li>✓ Lease agreements were reviewed and standardized for all Districts.</li> <li>✓ New lease agreements were issued to all tenants.</li> <li>✓ All tenants in dispute with department will be removed from the tenant list, and a separate register will maintained for accrual of revenue. This register will therefore use as support for the Contingent Asset disclosure amount.</li> </ul>	Y



Subject	Details	Action/plan	Resolved (y/n)
		<ul style="list-style-type: none"> <li>✓ A new tenant register is being developed and updated monthly by all Districts.</li> <li>✓ Registers from all Districts are reconciled to payments made (on a quarterly basis) to ensure accuracy of revenue and debtors amount disclosed as per the quarterly financial statements.</li> </ul>	
Provisions	Control measures implemented to ensure that retention provisions are correctly recorded and classified	<ul style="list-style-type: none"> <li>✓ Retention registers are reviewed and maintained on a monthly basis to ensure accuracy.</li> <li>✓ Capacitated the process owners in terms of the management of the retention registers.</li> </ul>	Y
Under-spending of the budget	Project planning and management for road maintenance and regravelling projects inadequate, leading to under expenditure of the budget on Transport Infrastructure to the amount of R105 755 000 and this affected the service delivery	<ul style="list-style-type: none"> <li>✓ The under-expenditure is due to disruptions by community forums, concerned members of the public demanding participation on projects, in relation to the 30% procurement requirement.</li> <li>✓ The Department did not have Framework Agreements in place during the first and second quarter of the 2018/19 financial year.</li> <li>✓ Challenges in accessing borrow pits in areas where land is under the custodianship of traditional leaders.</li> <li>✓ The Framework Agreements are now in place and now the department will be able to procure services on time.</li> <li>✓ The Department is conducting road shows in liaison with CIDB to educate communities on procurement processes.</li> </ul>	Ongoing

### **11.9 PRIOR MODIFICATIONS TO AUDIT REPORTS**

None.

### **11.10 INTERNAL CONTROL**

The Department maintains financial and operational systems of internal control to meet its responsibility with respect to providing reliable financial information. These controls are designed to provide reasonable assurance that transactions are appropriately authorised and recorded and assets are adequately safeguarded against material loss through unauthorised acquisition, use or disposal.

The Department implemented interventions in order to improve internal controls such as the following:

- Appointment of an independent Risk Management Committee Chairperson and an independent member.
- Weekly Audit Steering Committee meetings were held.
- Reviewed policies related to internal control measures.
- Developed, monitored and implemented the Post Audit Action Plan (PAAP).

**11.11 PROVINCIAL INTERNAL AUDIT AND THE AUDIT COMMITTEE**

Key activities performed by Provincial Internal Audit are as follows:

- Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve an organization's operations.
- It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

The key objective of Provincial Internal Audit is to “provide a value add risk based internal audit service to the department.”

The following work was done for the period under review:

- For the financial year under review 30 assurance and advisory reports were issued to the Department.
- Work performed was based on a risk based internal audit plan and included audits of: risk management; Supply Chain Management; financial statements; report on pre-determined objectives; IT governance; and audit action plans (both internal and external).
- The audit work performed indicated that various significant deficiencies in internal control, risk management and governance processes exist and that this will require improvement on by the Department through timely and adequate implementation of agreed upon audit action plans.

The membership of the external Audit Committee is as follows:

Up to 31 July 2018, term of office expired:

Name	Qualifications	Internal or external	Role	Date appointed	Date resigned	No meetings attended
<b>Central Audit Committee</b>						
Mr. M. Mohohlo	B.Compt, MBA	External	Chairperson	1 August 2013		2
Mr. F. Gondwe	Post Graduate Diploma in Taxation	External	Member	1 August 2013		2
Ms. P. Mzizi	CA(SA)	External	Member	1 August 2013		2
Ms. N. Mtebele	B.Com, Higher Diploma in Taxation	External	Member	1 August 2013		2
Mr. P. Tjie	B.Com, PMD	External	Member	1 August 2013		2
<b>Cluster Audit Committee</b>						
Mr. P. Tjie	B.Com, PMD	External	Chairperson	1 August 2013		3
Mr. P. Zwane	CA(SA)	External	Member	1 August 2013		1
Ms. J. Brown	B.Com	External	Member	1 August 2013		3
Mr. M. Mohohlo*	B.Compt, MBA	External	Member	1 August 2013		2

\*Co-opted for specific meetings.

From 1 August 2018, new appointed Audit Committee:

Name	Qualifications	Internal or external	Role	Date appointed	Date resigned	No meetings attended
<b>Central Audit Committee</b>						
Mr L.Z Fihlani	CA(SA)	External	Chairperson	1 August 2018		2
Ms P. Mzizi	CA(SA)	External	Member	1 August 2018		1
Mr M. Sass	CA(SA)	External	Member	1 August 2018		1
Mr P. Tjie	B.Com, PMD	External	Member	1 August 2018		2
Mr M. Mohohlo*	B.Compt, MBA	External	Member	1 August 2018		1
Mr A.F Sinthumule*	B.Com, MBA	External	Member	1 August 2018		1
<b>Cluster Audit Committee</b>						
Ms. P. Mzizi	CA(SA)	External	Chairperson	1 August 2018		4
Mr. F. Sinthumule	B.Com, MBA	External	Member	1 August 2018		4
Mr. M. Terheyden	CA(SA)	External	Member	1 August 2018		3
Ms. J. Brown	B.Com	External	Member	1 August 2018		3
Mr P. Tjie*	B.Com, PMD	External	Member	1 August 2018		1

\*Co-opted for specific meetings.

## **12 REPORT OF THE PROVINCIAL AUDIT COMMITTEE**

### **1. Legislative requirements**

The Audit Committee herewith presents its report for the financial year ended 31 March 2019, as required by treasury regulation 3.1.13 read with section 77 of the Public Finance Management Act, 1999 (Act No. 1 of 1999, as amended by Act No. 29 of 1999).

### **2. Audit Committee Members and Attendance**

The Audit Committee consists of the members listed hereunder and should meet at least four times per annum as the Central Audit Committee and also four times per annum as the Cluster Audit Committee as per its approved terms of reference. During the current year four scheduled meetings and two special meetings and six meetings was held by the Cluster Audit Committee.

### **3. Audit Committee Responsibility**

The Audit Committee reports that it has complied with its responsibilities arising from section 38(1) (a) (ii) of the Public Finance Management Act, 1999 and Treasury Regulation 3.1.

The Audit Committee also reports that it has adopted appropriate formal terms of reference as its Audit Committee Charter, has regulated its affairs in compliance with this charter and has discharged all its responsibilities as contained therein.

### **4. The effectiveness of internal control**

In line with the Public Finance Management Act, 1999, internal audit provides the Audit Committee and management with assurance that the internal controls are appropriate and

effective. This is achieved by evaluating internal controls to determine their adequacy and efficiency, and by developing recommendations for enhancement or improvement. The accounting officer retains responsibility for implementing such recommendations as per Treasury Regulation 3.1.12.

From the various reports of internal audit and the Auditor General South Africa it was noted that matters were reported indicating areas of improvement in the system of internal controls in areas pertaining to financial reporting, reporting on pre-determined objectives and compliance with laws and regulations. Through our analysis of audit reports and engagement with the Department we can report that the system on internal control for the period under review was not entirely adequate and effective.

**The Audit Committee remains concerned with the slow progress in the finalization of irregular and fruitless and wasteful expenditure. The current status of the implementation of the guideline(s) as issued by National Treasury to resolve irregular and fruitless and wasteful expenditure is inadequate.**

## 5. Risk management

The Risk Management Committee has been appointed and is chaired by an independent chairperson and advises the accounting officer. Based on the quarterly reviews performed, the departmental fraud and risk management system is not entirely adequate and effective. The Audit Committee is concerned with inadequate risk management which will impact service delivery negatively if the situation is not addressed.

## 6. In-Year Management and Quarterly Reporting

The Provincial Treasury has confirmed that the department has reported to the Treasury as is required by the Public Finance Management Act, 1999. The quality of the in-year financial and performance reporting including interim financial statements are however a concern to the Audit Committee.

The audit committee has engaged with management to remedy shortcomings, especially relating to interim financial statements and reports on performance against predetermined objectives.

The audit committee has recommended that the department prepare interim financial statements that comply with the financial reporting framework (Modified Cash Standard (MCS). This will assist in performing reconciliations timeously and in eliminating year-end adjustments.

## 7. Evaluation of Financial Statements

The Audit Committee has reviewed the draft annual financial statements prepared by the department and has advised the accounting officer to ensure that all the review notes and comments of Internal Audit and Audit Committee are fully addressed prior to submission of the annual financial statements to the Auditor General South Africa.

Subsequently the material misstatements corrected were also reviewed when the management report of the AGSA was discussed with the Audit Committee.

The Committee is concerned with the financial position of the Department and the impact thereof on service delivery of accruals and commitments on the budget and service delivery for the 2019/20 financial year.

## **8. Evaluation of Performance information**

The Audit Committee has reviewed the information on predetermined objectives to be included in the annual report prepared by the department and has advised the accounting officer to ensure that all the review notes and comments of the Internal Audit and Audit Committee are fully addressed prior to submission of the annual report to the Auditor General South Africa.

The Audit Committee has discussed the external audit outcomes on the reporting on predetermined objectives to be included in the annual report with the Auditor General South Africa and the Accounting Officer.

## **9. Compliance with laws and regulations**

The Audit Committee is concerned with the status of compliance with laws and regulations. If the department does not implement an adequate and effective compliance framework and system, noncompliance resulting in irregular and fruitless and wasteful expenditure will continue to occur.

## **10. Internal Audit**

The accounting officer is obliged, in terms of the Public Finance Management Act, 1999, to ensure that the entity has a system of internal audit under the control and direction of the Audit Committee. The Audit Committee is satisfied that the internal audit function has properly discharged its functions and responsibilities during the year under review.

The Audit Committee also notes that the deficiencies in the risk management system mentioned above impact on the implementation of the risk-based audit approach.

The Audit Committee is satisfied that the internal audit function maintains an effective internal quality assurance programme that covers all aspects of the internal audit activity and that as determined during the external quality assessment review, that a generally conformance rating can be applied to the internal audit work and the term "Conforms with the International Standards for the Professional Practice of Internal Auditing" may be used by the function.

## **11. Auditor General South Africa**

We have reviewed the department's implementation plan for audit issues raised in the previous year and based on the interaction with the department and the internal audit reports, the committee is not satisfied that all matters have been adequately addressed.

The Audit Committee is not aware of any unresolved issues with respect to the current audit.

The Audit Committee concurs and accepts the conclusions of the Auditor-General on the Annual Financial Statements and is of the opinion that the Audited Annual Financial Statements should be accepted and read together with the report of the Auditor-General.

## 12. General

The Audit Committee strongly recommends that the Department must ensure adequate and effective implementation and frequent monitoring of the audit action plans for both internal and external audits to obtain an unqualified audit opinion.

Signed on behalf of the Cluster Audit Committee by:

Chairperson of the  
Cluster Audit Committee

*Pumla Mzizi CA(SA)*

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**P Mzizi CA (SA)**

**Date 13 August 2019**

# PART D



## HUMAN RESOURCE OVERSIGHT REPORT

## 13 HUMAN RESOURCE OVERSIGHT STATISTICS

### 13.1 PERSONNEL-RELATED EXPENDITURE

**Table 13.1.1 Personnel expenditure Programme, 1 April 2018 - 31 March 2019**

Programme	No. of employees as at 31 March 2019	Personnel Expenditure (excl Good & Services)	% of Total Personnel Cost	Average Personnel Cost per Employee (R)
Prog 1: Administration	326	R 137 276 909.54	15	R 421 095.00
Prog 2: Public Works Infrastructure	1275	R 372 870 170.56	41	R 292 447.00
Prog 3: Transport Infrastructure	1228	R 315 149 420.15	35	R 256 636.00
Prog 4: Community- Based Programme	7245	R 83 213 315.16	9	R 11 486.00
<b>Total</b>	<b>10074</b>	<b>R 908 509 815.41</b>	<b>100</b>	<b>R 90 184.00</b>

**Table 13.1.2 Personnel expenditure by salary bands, 1 April 2018 - 31 March 2019**

Salary bands	No. of employees as at 31 March 2019	Personnel Expenditure (excl Good & Services)	% of Total Personnel Cost	Average Personnel Cost per Employee (R)
Lower skilled (Levels 1-2)	796	R131 503 588.49	15	R 165 206.00
Skilled (Levels 3-5)	1033	R235 581 643.65	26	R 228 056.00
Highly skilled production (Levels 6-8)	650	R258 321 228.12	28	R 397 417.00
Highly skilled supervision (Levels 9-12)	217	R143 154 759.75	16	R 659 699.00
Senior and Top Management (Level 13-16)	26	R30 239 008.91	3	R 1 163 039.00
Contract (Levels 1-2)	52	R7 362 330.30	1	R 141 583.00
Contract (Levels 3-5)	21	R2 900 702.69	0	R 138 129.00
Contract (Levels 6-8)	19	R6 059 600.58	1	R 318 926.00
Contract (Levels 9-12)	18	R12 556 219.47	1	R 697 568.00
Contract (Levels 13-16)	1	R752 153.54	0	R 752 154.00
Periodical Remuneration	7240	R80 078 579.91	9	R 11 061.00
Abnormal Appointment	1	R0.00	0	R 0.00
<b>Total</b>	<b>10074</b>	<b>R 908 509 815.41</b>	<b>100</b>	<b>R 90 184.00</b>



**Table 13.1.4 Salaries, Overtime, Home Owners Allowance and Medical Assistance by salary bands, 1 April 2018 - 31 March 2019**

Salary bands	Salaries		Overtime		Home Owners Allowance		Medical Assistance		Personnel Expenditure (excl Good & Services)
	Salaries via PERSAL	Salaries as % of personnel cost	Overtime	Overtime as % of personnel cost	House owners allowance	HOA as % of personnel cost	Medical funds	Medical Ass. as % of Personnel Cost	
Lower skilled (Levels 1-2)	R 81 568 743.61	62	R 1 141 111.86	1	R 11 500 905.82	9	R 15 862 406.67	12	R 131 503 588.49
Skilled (Levels 3-5)	R 151 717 491.37	64	R 2 999 125.95	1	R 15 714 427.46	7	R 22 891 709.00	10	R 235 581 643.65
Highly skilled production (Levels 6-8)	R 180 319 679.62	70	R 2 184 412.55	1	R 9 768 093.59	4	R 15 533 448.00	6	R 258 321 228.12
Highly skilled supervision (Levels 9-12)	R 102 500 254.32	72	R 713 861.14	1	R 3 092 684.76	2	R 4 592 238.29	3	R 143 154 759.75
Senior and Top Management (Level 13-16)	R 18 932 483.64	63		0	R 780 900.00	3	R 304 824.00	1	R 30 239 008.91
Contract (Levels 1-2)	R 6 437 582.18	87	R 20 433.62	0		0		0	R 7 362 330.30
Contract (Levels 3-5)	R 2 073 099.33	72	R 21 173.40	1		0		0	R 2 900 702.69
Contract (Levels 6-8)	R 4 395 374.40	73	R 8 225.40	0	R 1 500.00	0		0	R 6 059 600.58
Contract (Levels 9-12)	R 8 734 540.12	70		0		0		0	R 12 556 219.47
Contract (Levels 13-16)	R 469 029.42	62		0		0		0	R 752 153.54
Periodical Remuneration		0		0		0		0	R 80 078 579.91
Abnormal Appointment		0		0		0		0	R 0.00
<b>Total</b>	<b>R 557 148 278.01</b>	<b>61</b>	<b>R 7 088 343.92</b>	<b>1</b>	<b>R 40 858 511.63</b>	<b>5</b>	<b>R 59 184 625.96</b>	<b>7</b>	<b>R 908 509 815.41</b>

**Allowances used:****Housing:**

GEHS INDIVIDUAL  
SAVE  
HOUSING ALL : HOME PAID UP BEFORE  
29.9.2004  
HOUSING ALL : RECEIVED < MAX HOA < 29/9/2004  
HOUSING ALL : RECEIVED MAX HOA <  
29/9/2004  
HOUSING ALL : RENTAL  
HOUSING ALL NEW OWNER HOME LOAN >  
29.9.2004  
HOUSING ALLOWANCE - ADDITIONAL  
(GEHS)  
HOUSING ALLOWANCE - ARREARS  
HOUSING ALLOWANCE (SMS/MMS)  
HOUSING ALLOWANCE : HOME-OWNER (RES 7 OF  
2015)  
INDIVIDUAL LINKED SAVINGS FACILITY  
PAYMENT

**Overtime:**

OVERTIME

OVERTIME NON PROGRAMMATICAL

**Medical**

MEDICAL EMPLOYER CONTRIBUTIONS

MEDICAL PROVISION (SMS/MMS)

**Salaries:**

BASIC SALARY

BASIC SALARY ARREARS

BASIC SALARY ARREARS

BASIC SALARY: BACKDATED

INTERNSHIP/LEARNERSHIP 18.2

LWP PAYMENT

LWP RECOVERY

POLITICAL OFFICE BEARERS ALLOWANCE

**13.2 EMPLOYMENT AND VACANCIES****Table 13.2.1 Employment and Vacancies by Programme, 31 March 2019**

Programme	No. of posts	No. of posts filled	% vacancy rate	No. of posts filled additional to the establishment
Prog 1 Administration	332	298	10	22
Prog 2: Public Works Infrastructure	1382	1253	9	21
Prog 3: Transport Infrastructure	1326	1221	8	6
Prog 4: Community-Based Programme	6	4	33	
<b>Total</b>	<b>3046</b>	<b>2776</b>	<b>9</b>	<b>49</b>

**Table 13.2.2 Employment and vacancies by salary bands, 31 March 2019**

Salary band	No. of posts on approved establishment	No. of posts filled	% Vacancy Rate	No. of posts filled additional to the establishment
Lower skilled (Levels 1-2)	1189	1129	5	18
Skilled (Levels 3-5)	977	875	10	7
Highly skilled production (Levels 6-8)	610	534	13	11
Highly skilled supervision (Levels 9-12)	240	210	13	13
MEC & Senior management (Levels 13-16)	30	28	7	
<b>Total</b>	<b>3046</b>	<b>2776</b>	<b>9</b>	<b>49</b>

**Table 13.2.3 Employment and Vacancies by critical occupation, 31 March 2019**

Occupations	No. of posts on approved establishment	No. of posts filled	% Vacancy Rate	No. of posts filled additional to the establishment
Admin	15	14	7	
Administrative related	113	102	10	1
All artisans in the building metal machinery etc.	347	312	10	
Architects town and traffic planners	2	1	50	3
Artisan project and related superintendents	23	20	13	
Auxiliary and related workers	49	44	10	
Boiler and related operators	13	11	15	
Building and other property caretakers	20	20	0	
Bus and heavy vehicle drivers	18	15	17	
Cartographers and surveyors	2	2	0	6
Cartographic surveying and related technicians	2	1	50	2
Chemical and physical science technicians	23	20	13	
Civil engineering technicians	1	1	0	
Cleaners in offices workshops hospitals etc.	174	165	5	
Client inform clerks(switchboard reception inform clerks)	12	12	0	
Communication and information related	1	1	0	
Compositors typesetters & related printing workers	1	1	0	
Computer system designers and analysts.	4	4	0	
Electrical and electronics engineering technicians	0		0	2
Engineering sciences related	15	11	27	
Engineers and related professionals	5	4	20	5
Environmental health	1		100	
Farm hands and labourers	16	13	19	
Finance and economics related	22	21	5	
Financial and related professionals	30	26	13	1
Financial clerks and credit controllers	85	74	13	1
General legal administration & rel. Professionals	6	5	17	
Head of department/chief executive officer	4	4	0	
Human resources & org dev & related professions	32	25	22	
Human resources clerks	78	71	9	
Human resources related	16	14	13	

Table 13.2.3 Employment and Vacancies by critical occupation, 31 March 2019

Occupations	No. of posts on approved establishment	No. of posts filled	% Vacancy Rate	No. of posts filled additional to the establishment
Inspectors of apprentices works and vehicles	97	88	9	
Language practitioners interpreters & other commun	2	2	0	
Librarians and related professionals	1	1	0	
Library mail and related clerks	17	15	12	
Light vehicle drivers	23	19	17	
Logistical support personnel	4	4	0	1
Material-recording and transport clerks	52	47	10	1
Messengers porters and deliverers	19	17	11	
Motor vehicle drivers	199	180	10	
Motorised farm and forestry plant operators	4	4	0	
Office clerks and related keyboard operators	2	2	0	
Other admin & related clerks and organisers	273	248	9	25
Other administrative policy and related officers	76	67	12	
Other information technology personnel.	4	4	0	
Other occupations	1	1	0	
Photographers image & sound recording equipment operators	1	1	0	
Printing and related machine operators	3	3	0	
Printing planners and production controllers	1		100	
Production advisers : factories	23	20	13	
Road superintendents	12	11	8	
Road trade workers.	48	40	17	
Road workers	494	469	5	
Safety health and quality inspectors	1	1	0	
Secretaries & other keyboard operating clerks	29	24	17	1
Security guards	8	8	0	
Security officers	2	2	0	
Senior managers	24	21	13	
Social work and related professionals	3	3	0	
Trade labourers	491	458	7	
Trade trainers	1	1	0	
Trade/industry advisers & other related profession	1	1	0	
<b>Total</b>	<b>3046</b>	<b>2776</b>	<b>9</b>	<b>49</b>

## Notes:

- The CORE classification, as prescribed by the DPSA, should be used for completion of this table.
- Critical occupations are defined as occupations or sub-categories within an occupation –
  - (a) in which there is a scarcity of qualified and experienced persons currently or anticipated in the future, either because such skilled persons are not available or they are available but do not meet the applicable employment criteria;
  - (b) for which persons require advanced knowledge in a specified subject area or science or learning field and such knowledge is acquired by a prolonged course or study and/or specialised instruction;
  - (c) where the inherent nature of the occupation requires consistent exercise of discretion and is predominantly intellectual in nature; and
  - (d) in respect of which a department experiences a high degree of difficulty to recruit or retain the services of employees.

### 13.3 FILLING OF SMS POSTS

Table 13.3.1 SMS post information as on 31 March 2019

SMS level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Salary Level 16	1	1	100		0
Salary Level 15	1	1	100		0
Salary Level 14	6	4	67	2	33
Salary Level 13	22	22	100		0
<b>Total</b>	<b>30</b>	<b>28</b>	<b>93.3</b>	<b>2</b>	<b>6.7</b>

Table 13.3.2 SMS post information as on 30 September 2018

SMS level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Salary Level 16	1	1	100		0
Salary Level 15	1	1	100		0
Salary Level 14	6	4	67	2	33
Salary Level 13	22	21	96	1	4.5
<b>Total</b>	<b>30</b>	<b>27</b>	<b>90.0</b>	<b>3</b>	<b>10</b>

Table 13.3.3 Advertising and filling of SMS posts, 1 April 2018 - 31 March 2019

SMS level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Salary Level 16	1	1	100	0	0
Salary Level 15	1	1	100	0	0
Salary Level 14	6	4	67	2	33
Salary Level 13	22	22	100	0	0
<b>Total</b>	<b>30</b>	<b>28</b>	<b>0</b>	<b>2</b>	<b>0</b>

Please take note of the following:

The information as it is currently on the PERSAL system does not reflect the actual status of funded and unfunded posts. The reason being that Departments do not load the request category indicating funded / unfunded posts so as to ensure that statistics on PERSAL are correct.

Table 13.3.4 Reason for not having complied with the filling of funded vacant SMS - Advertised within 6 months and filled within 12 months after becoming vacant, 1 April 2018 - 31 March 2019

Reasons for vacancies not advertised within six months			
Post	Vacancy date	Approval to advertise date	Reasons
None	-	-	-
None	-	-	-
Reasons for vacancies not filled within six months			
Post	Date advertised	Reasons	
Chief Director : Building Infrastructure	2017 and re-advertised 11/2018	No applicant met the requirements	
Chief Financial Officer	2017 and re-advertised in 11/2018	No appointment made	

Table 13.3.5 Disciplinary steps taken for not complying with the prescribed timeframes for filling SMS posts within 12 months for the period 1 April 2018 to 31 March 2019

Reasons for vacancies not advertised within six months
Not applicable due to extenuating reasons in Table 18.3.4
Reasons for vacancies not advertised within six months
Not applicable due to extenuating reasons in Table 18.3.4
<b>Note:</b> In terms of the Public Service Regulations Chapter 1, Part VII C.1A.2, departments must indicate good cause of reason for not having complied with the filling of SMS posts within the prescribed timeframes. In the event of non-compliance with this regulation, the relevant executing authority or head of department must take appropriate disciplinary steps in terms of section 16A (1) or (2) of the Public Service Act.

**13.4 JOB EVALUATION****Table 13.4.1 Job evaluation by salary band, 1 April 2018 - 31 March 2019**

Salary Band	Number of posts on approved establishment	Number of jobs evaluated	% of posts evaluated by salary bands	Posts upgraded		Posts downgraded	
				Number	% of posts evaluated	Number	% of posts evaluated
Lower skilled (Levels 1-2)	1189	0	0	0		0	0
Skilled (Levels 3-5)	977	0	0	0		0	0
Highly skilled production (Levels 6-8)	610	0	0	0		0	0
Highly skilled supervision (Levels 9-12)	240	4	1.7	3	75	0	0
Senior Management & MEC (13-16)	30	4	13.3	0		0	0

**Table 13.4.2 Profile of employees whose positions were upgraded due to their posts being upgraded, 1 April 2018 - 31 March 2019**

Beneficiary	African	Asian	Coloured	White	Total
	1				
<ul style="list-style-type: none"> <li>1 transferred</li> <li>1 did not meet the requirements for upgrading</li> </ul>					

**Table 13.4.3 Employees with salary levels higher than those determined by job evaluation by occupation, 1 April 2018 - 31 March 2019**

Number of Employees	Job Evaluation Level	Remuneration Level	Reason for deviation
			None

**Table 13.4.4 Profile of employees who have salary levels higher than those determined by job evaluation, 1 April 2018 - 31 March 2019**

Beneficiary	African	Asian	Coloured	White	Total
					None

**13.5 EMPLOYMENT CHANGES****Table 13.5.1 Annual turnover rates by salary band, 1 April 2018 – 31 March 2019**

Salary band	Total employees as on 1 April 2018	Appointments	Transfers into the Department	Terminations	Transfers out of the Department	Turnover rate
Lower skilled (Levels 1-2)	769	74	1	28	3	4
Skilled (Levels 3-5)	1041	44	6	72	3	7
Highly skilled production (Levels 6-8)	673	14	2	46	3	7
Highly skilled supervision (Levels 9-12)	206	7		3	1	2
Senior Management Service Band A (Level 13)	19			2		11
Senior Management Service Band B (Level 14)	5					0
Senior Management Service Band C (Level 15)	1					0
MEC & Senior Management Service Band D (Level 16)	1	1		1		100
Contracts	210	64		162		77
Periodical Remuneration	6463	2841		2753		43
Abnormal Appointment	4	3		7		175
<b>Total</b>	<b>9392</b>	<b>3048</b>	<b>9</b>	<b>3074</b>	<b>10</b>	<b>33</b>

**Calculation of Turnover Rate:**

Number of terminations + Transfers out of the Department, divided by the total number of employees at the start of the period (2018/04/01)

Table 13.5.2 Annual turnover rates by critical occupation, 1 April 2018 - 31 March 2019

Occupation	Total employees as on 1 April 2018	Appointments	Transfers into the Department	Terminations	Transfers out of the Department	Turnover rate
Administrative Related	100	5		7	2	9
All Artisans In The Building Metal Machinery Etc.	280	13	1	21	1	8
Architects Town And Traffic Planners	3	1				0
Artisan Project And Related Superintendents	17			2		12
Auxiliary And Related Workers	71	1		7		10
Boiler And Related Operators	2					0
Building And Other Property Caretakers	24	3		1		4
Bus And Heavy Vehicle Drivers	51			6		12
Cartographers And Surveyors	6	2				0
Cartographic Surveying And Related Technicians	4	1		1		25
Chemical And Physical Science Technicians	26			2		8
Civil Engineering Technicians	2					0
Cleaners In Offices Workshops Hospitals Etc.	309	18	1	27	1	9
Client Inform Clerks(Switchb Recept Inform Clerks)	7					0
Communication And Information Related	2					0
Community Development Workers	0		1			0
Compositors Typesetters & Related Printing Workers	3					0
Computer System Designers And Analysts.	2					0
Electrical And Electronics Engineering Technicians	2	1		1		50
Engineering Sciences Related	6					0
Engineers And Related Professionals	7	1				0
Farm Hands And Labourers	8	2			1	13
Finance And Economics Related	12					0
Financial And Related Professionals	32	2				0
Financial Clerks And Credit Controllers	59	9	1	3		5
Fire Fighting And Related Workers	1					0
Food Services Aids And Waiters	2					0
General Legal Administration & Rel. Professionals	3	3		1		33
Head Of Department/Chief Executive Officer	2			1		50
Household And Laundry Workers	1		1			0
Human Resources & Org Dev & Related Professions	16	1		1	1	13
Human Resources Clerks	41	4		4		10
Human Resources Related	8	1	1			0
Information Technology Related	3					0
Inspectors Of Apprentices Works And Vehicles	94	6		5		5
Language Practitioners Interpreters & Other Communicators	2					0
Librarians And Related Professionals	1					0
Library Mail And Related Clerks	17	2		1		6
Light Vehicle Drivers	10	1	1	1		10
Logistical Support Personnel	2	1				0
Material-Recording And Transport Clerks	48	2		3		6
Messengers Porters And Deliverers	14	1		4		29
Motor Vehicle Drivers	111	7		7		6
Motorised Farm And Forestry Plant Operators	5	1				0
Other Admin & Related Clerks And Organisers	369	36	2	146	2	40
Other Administrative Policy And Related Officers	100	2		6		6
Other Information Technology Personnel.	5					0
Other Occupations	70	1		8		11
Printing And Related Machine Operators	4					0
Production Advisers : Factories	10	11		2		20
Road Superintendents	13	1		1		8
Road Trade Workers.	30			1	1	7
Road Workers	489	35		31	1	7
Safety Health And Quality Inspectors	1					0
Secretaries & Other Keyboard Operating Clerks	33	4		5		15
Security Guards	24			1		4
Security Officers	6	1				0
Senior Managers	19	1		1		5
Social Sciences Related	1					0
Social Work And Related Professionals	1	2				0
Trade Labourers	6796	2865		2766		41
Trade Related	1					0
Trade Trainers	2					0
Trade/Industry Advisers & Other Related Profession	1					0
Water Plant And Related Operators	1					0
<b>Total</b>	<b>9392</b>	<b>3048</b>	<b>9</b>	<b>3074</b>	<b>10</b>	<b>33</b>

Table 13.5.3 Reasons why staff left the Department for the period 1 April 2018 and 31 March 2019

Resign Type Description	Total	% of Total Resignations	% of Total Employment
1 Retirement - Section 16(1)(A) Public Service Act	65	2	1
2 Deceased	27	1	0
3 Resignation	91	3	1
30 Dismissal (Discharged)	4	0	0
31 Retire - Article 16(2)(A) Public Service Act 1994	1	0	0
33 Early Retirement-Section 16(6)(A)Public Service A	8	0	0
34 Ill Health - Section 17(2)(A) (Public Service Act	5	0	0
5 Medical Retirement	1	0	0
8 Contract Expiry/Termination	2872	93	31
<b>TOTAL</b>	<b>3074</b>	<b>100</b>	<b>33</b>
<b>99 transfer out of PERSAL</b>	<b>3</b>	<b>0</b>	<b>0</b>
<b>Inter departmental transfer (within NWPG)</b>	<b>7</b>	<b>0</b>	<b>0</b>
<b>Total including transfers out of PERSAL</b>	<b>3084</b>	<b>100</b>	<b>33</b>

Table 13.5.4 Promotions by critical occupation, 1 April 2018 - 31 March 2019

Occupation	Total employees as on 1 April 2018	Total promotions	Salary level promotions as a % of employment	Total pay progression	Notch progressions as a % of employment
Administrative Related	100	6	6	51	51
All Artisans In The Building Metal Machinery Etc.	280	3	1	159	57
Architects Town And Traffic Planners	3		0		0
Artisan Project And Related Superintendents	17		0	11	65
Auxiliary And Related Workers	71	3	4	60	85
Boiler And Related Operators	2		0	2	100
Building And Other Property Caretakers	24		0	15	63
Bus And Heavy Vehicle Drivers	51		0	21	41
Cartographers And Surveyors	6		0	3	50
Cartographic Surveying And Related Technicians	4		0	3	75
Chemical And Physical Science Technicians	26		0	16	62
Civil Engineering Technicians	2		0	2	100
Cleaners In Offices Workshops Hospitals Etc.	309		0	229	74
Client Inform Clerks(Switchb Recept Inform Clerks)	7		0	4	57
Communication And Information Related	2		0	2	100
Compositors Typesetters & Related Printing Workers	3		0		0
Computer System Designers And Analysts.	2		0		0
Electrical And Electronics Engineering Technicians	2		0		0
Engineering Sciences Related	6		0	1	17
Engineers And Related Professionals	7		0	2	29
Farm Hands And Labourers	8		0	1	13
Finance And Economics Related	12		0	7	58
Financial And Related Professionals	32		0	15	47
Financial Clerks And Credit Controllers	59		0	41	70
Fire Fighting And Related Workers	1		0	1	100
Food Services Aids And Waiters	2		0	2	100
General Legal Administration & Rel. Professionals	3		0	2	67
Head Of Department/Chief Executive Officer	2		0		0
Household And Laundry Workers	1		0	1	100
Human Resources & Org Dev & Related Professions	16		0	5	31
Human Resources Clerks	41	1	2	26	63
Human Resources Related	8		0	4	50
Information Technology Related	3		0	2	67
Inspectors Of Apprentices Works And Vehicles	94		0	61	65
Language Practitioners Interpreters & Other Comm	2		0		0

Table 13.5.4 Promotions by critical occupation, 1 April 2018 - 31 March 2019

Occupation	Total employees as on 1 April 2018	Total promotions	Salary level promotions as a % of employment	Total pay progression	Notch progressions as a % of employment
Librarians And Related Professionals	1		0		0
Library Mail And Related Clerks	17		0	14	82
Light Vehicle Drivers	10	1	10	5	50
Logistical Support Personnel	2		0		0
Material-Recording And Transport Clerks	48		0	35	73
Messengers Porters And Deliverers	14		0	6	43
Motor Vehicle Drivers	111	5	5	53	48
Motorised Farm And Forestry Plant Operators	5		0	1	20
Other Admin & Related Clerks And Organisers	369	1	0	168	46
Other Admin Policy And Related Officers	100	1	1	43	43
Other Information Technology Personnel.	5		0		0
Other Occupations	70		0	50	71
Printing And Related Machine Operators	4		0	4	100
Production Advisers : Factories	10	2	20	3	30
Road Superintendents	13		0	9	69
Road Trade Workers.	30		0	23	77
Road Workers	489	1	0	223	46
Safety Health And Quality Inspectors	1		0	1	100
Secretaries & Other Keyboard Operating Clerks	33		0	13	39
Security Guards	24		0	22	92
Security Officers	6		0	5	83
Senior Managers	19		0	1	5
Social Sciences Related	1		0		0
Social Work And Related Professionals	1		0	1	100
Trade Labourers	6796		0	206	3
Trade Related	1		0	1	100
Trade Trainers	2		0	1	50
Trade/Industry Advisers & Other Related Profession	1		0	1	100
Water Plant And Related Operators	1		0	1	100
<b>Total</b>	<b>9392</b>	<b>24</b>	<b>0</b>	<b>1639</b>	<b>18</b>

**Events Included (As per discussion with National Treasury & DPSA):****Promotions:**

- 10 - Promotion
- 32 - Promotion(Leg)
- 40 - Promotion Before Grading
- 52 - Promotion: Package: Senior/Middle Management
- 57 - Protective Promotion
- 80 - Revised Salary Dispensation Rank Change

**Pay Progression:**

- 44 - Adjustment (Notch)
- 61 - Awarding Of A Notch Ito The Pay Progression System
- 62 - Awarding Of A Higher Notch Ito PSR Chapter IV/C.3
- 63 - Awarding Of A Higher Notch Ito PS Act Sec 37(2)©
- 66 - Pay Progression SMS
- 68 - Grade Progression Education
- 69 - Pay Progression Mms
- 74 - Accelerated Progression Education
- 77 - Grade Progression: OSD
- 81 - Grade Progression: Non-OSD
- 82 - Accelerated Grade Progression: Non-OSD
- 83 - Accelerated Pay Progression
- 84 - Accelerated Grade Progression: OSD
- 85 - Pay Progression Equalisation Translation (New)



Table 13.5.5 Promotions by salary band, 1 April 2018 - 31 March 2019

Salary band	Total employees as on 1 April 2018	Promotions to another salary level	Salary bands promotions as a % of employees by salary level	Pay progression	Notch progressions as a % of employees by salary band
Lower skilled (Levels 1-2)	769		0	373	49
Skilled (Levels 3-5)	1041	12	1	780	75
Highly skilled production (Levels 6-8)	673	5	1	343	51
Highly skilled supervision (Levels 9-12)	206	7	3	138	67
Senior management (Levels 13-16)	26		0		0
Contracts	210		0	5	2
Periodical Remuneration	6463		0		0
Abnormal Appointment	4		0		0
<b>TOTAL</b>	<b>9392</b>	<b>24</b>	<b>0</b>	<b>1639</b>	<b>18</b>

**Events Included (As per discussion with National Treasury & DPSA):****Promotions:**

- 10 - Promotion
- 32 - Promotion(leg)
- 40 - Promotion before grading
- 52 - Promotion: package: senior/middle management
- 57 - Protective promotion
- 80 - Revised salary dispensation rank change

**Pay progression:**

- 44 - Adjustment (notch)
- 61 - Awarding of a notch i.t.o. The pay progression system
- 62 - Awarding of a higher notch i.t.o. PSR chapter i/v/c.3
- 63 - Awarding of a higher notch i.t.o. PA Act sec 37(2)©
- 66 - Pay progression SMS
- 68 - Grade progression education
- 69 - Pay progression mms
- 74 - accelerated progression education
- 77 - grade progression: OSD
- 81 - Grade progression: non-OSD
- 82 - Accelerated grade progression: non-OSD
- 83 - Accelerated pay progression
- 84 - Accelerated grade progression: OSD
- 85 - Pay progression equalisation translation (new)

**13.6 EMPLOYMENT EQUITY**

Table 13.6.1 Total number of employees (including employees with disabilities) in each of the following occupational categories as on 31 March 2019

Occupational categories	Male				Female				Total
	African	Colour ed	Indian	White	African	Coloure d	Indian	White	
Clerks	154	2	1	4	293	4	1	10	469
Craft And Related Trades Workers	390	4		19	45			1	459
Elementary Occupations	863	4		13	355	3		3	1241
Legislators, senior officials, managers	15			1	3	1		2	22
Non-Permanent Worker	2547	1			4693				7241
Plant And Machine Operators And Assemblers	177			4	7				188
Professionals	51	1	2	2	62	2		1	121
Service And Sales Workers	29				2				31
Technicians, Associate Professionals	163	2		4	119	3		11	302
<b>Total</b>	<b>4389</b>	<b>14</b>	<b>3</b>	<b>47</b>	<b>5579</b>	<b>13</b>	<b>1</b>	<b>28</b>	<b>10074</b>
Employees with disabilities	31	1		1	5				38

Occupational bands	Male				Female				Total
	AFRIC AN	Colour ed	Indian	White	Africa n	Colour ed	Indian	White	
Exception - Political Office Bearers	1								1
Non-Permanent Worker	2547	1			4693				7241
Professionally Qualified And Experienced Specialists And Mid-Management	82		2	7	41	3		2	137
Semi-Skilled And Discretionary Decision Making	789	4		14	241	3	1	2	1054
Senior Management	17			1	4	1		2	25
Skilled Technical And Academically Qualified Workers-Junior Management- Supervisors- Foremen- And Superintendents	435	5	1	25	277	2		22	767
Top Management	1								1
Unskilled And Defined Decision Making	517	4			323	4			848
<b>Total</b>	<b>4389</b>	<b>14</b>	<b>3</b>	<b>47</b>	<b>5579</b>	<b>13</b>	<b>1</b>	<b>28</b>	<b>10074</b>
Employees with disabilities	31	1		1	5				38

Occupational bands	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Exception - Political Office Bearers	1								1
Non-Permanent Worker	1069				1775				2844
Professionally Qualified And Experienced Specialists And Mid-Management	7				1				8
Semi-Skilled And Discretionary Decision Making	39				28				67
Senior Management	1								1
Skilled Technical And Academically Qualified Workers-Junior Management- Supervisors- Foremen- And Superintendents	16				10				26
Unskilled And Defined Decision Making	52				48	1			101
<b>Total</b>	<b>1185</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1862</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>3048</b>
<b>Transfers to the Department</b>	<b>5</b>				<b>4</b>				<b>9</b>
<b>Total including transfers to Department</b>	<b>1190</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1866</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>3057</b>
Employees with disabilities	1								1

Occupational bands	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Professionally Qualified And Experienced Specialists And Mid-Management					1				1
Semi-Skilled And Discretionary Decision Making	10			1	1				12
Skilled Technical And Academically Qualified Workers-Junior Management- Supervisors- Foremen- And Superintendents	6				5				11
<b>Total</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24</b>
Employees with disabilities									0

**Events Included (As per discussion with National Treasury & DPSA):**

**Promotions:**

- 10 - Promotion
- 32 - Promotion(Leg)
- 40 - Promotion Before Grading
- 52 - Promotion: Package: Senior/Middle Management
- 57 - Protective Promotion
- 80 - Revised Salary Dispensation Rank Change

Occupational bands	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Exception - Political Office Bearers					1				1
Non-Permanent Worker	1167	2			1590	1			2760
Professionally Qualified And Experienced Specialists And Mid-Management	5				2				7
Semi-Skilled And Discretionary Decision Making	60	1		4	28				93
Senior Management	3								3
Skilled Technical And Academically Qualified Workers-Junior Management- Supervisors- Foremen- And Superintendents	35			2	16			1	54
Unskilled And Defined Decision Making	81		1		74				156
<b>Total</b>	<b>1351</b>	<b>3</b>	<b>1</b>	<b>6</b>	<b>1711</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>3074</b>
Transfer of a person to another PERSAL bureau	1				2				3
Inter departmental transfer (within NWPG)	2				4			1	7
<b>Total including transfers out of PERSAL</b>	<b>1354</b>	<b>3</b>	<b>1</b>	<b>6</b>	<b>1717</b>	<b>1</b>	<b>0</b>	<b>2</b>	<b>3084</b>
Employees with disabilities	1			1					2

	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Disciplinary Action	43	0	0	0	07	1	0	0	51

	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Legislators, senior officials, managers	5	0	0	0	1	0	0	0	6
Professionals	10	0	1	6	5	0	0	0	22
Technicians, Associate Professionals	124	0	0	6	36	1	0	0	167
Clerks	152	2	1	0	172	1	0	0	328
Service And Sales Workers	0	0	0	0	0	0	0	0	0
Craft And Related Trades Workers	61	0	0	0	3	0	0	0	64
Plant And Machine Operators And Assemblers	111	0	0	0	0	0	0	0	111
Elementary Occupations	183	0	0	0	120	0	0	0	303
<b>Total</b>	<b>646</b>	<b>2</b>	<b>2</b>	<b>12</b>	<b>337</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>1001</b>
Employees With Disabilities	4	1							

### 13.7 PERFORMANCE AGREEMENTS – SMS

SMS Level	Total number of funded SMS posts	Total number of SMS members	Total number of signed performance agreements	Signed performance agreements as % of total number of SMS members
Head of Department Salary Level 15	1	1	1	100
Salary Level 14	6	4	3	75
Salary Level 13	22	22	21	95
<b>Total</b>	<b>29</b>	<b>27</b>	<b>25</b>	<b>92</b>

Reasons
Suspension and ill-health

**Table 13.7.3 Disciplinary steps taken against SMS members for not having concluded Performance agreements as on 31 May 2018**

Reasons

No disciplinary action required due to reasons stated in Table 18.7.2 above.

**13.8 PERFORMANCE REWARDS****Table 13.8.1 Performance Rewards by race, gender and disability, 1 April 2018 - 31 March 2019**

Race	Gender	Beneficiary Profile			Cost	
		No. of beneficiaries	No. of employees as at 31 March 2019	% Of Total Within Group	Cost	Average Cost Per Employee
African	Female	374	886	42	R 4 377 400.74	R 11 704.30
	Male	827	1842	45	R 7 285 872.90	R 8 810.00
Coloured	Female	6	13	46	R 111 757.80	R 18 626.30
	Male	5	13	39	R 39 957.60	R 7 991.50
Indian	Female	1	1	100	R 7 992.30	R 7 992.30
	Male	2	3	67	R 52 195.20	R 26 097.60
White	Female	18	28	64	R 313 691.25	R 17 427.30
	Male	30	47	64	R 473 558.55	R 15 785.30
<b>Total</b>		<b>1263</b>	<b>2833</b>	<b>45</b>	<b>R 12 662 426.34</b>	<b>R 10 025.70</b>
Employees with a disability		19	38	50	R 169 125.15	R 8 901.30

**Note:** No. of employees as at 31 March 2019 = Headcount totals from Race & Gender report - **excluding** periodical appointments, abnormal appointments (as per discussion with National Treasury & DPSA)

**Table 13.8.2 Performance Rewards by salary bands for personnel below Senior Management Service, 1 April 2018 - 31 March 2019**

Salary bands	Beneficiary Profile			Cost		Total cost as a % of the total personnel expenditure
	No. Of beneficiaries	No. Of employees as at 31 march 2019	% of total within salary bands	Total Cost	Average cost per employee	
Lower skilled (Levels 1-2)	320	796	40	R 1 583 233.80	R 4 947.60	0
Skilled (Levels 3-5)	481	1033	47	R 3 308 281.08	R 6 877.90	0
Highly skilled production (Levels 6-8)	329	650	51	R 4 268 080.50	R 12 972.90	0
Highly skilled supervision (Levels 9-12)	131	217	60	R 3 486 318.51	R 26 613.10	0
Contract (Levels 1-12)	2	110	2	R 16 512.45	R 8 256.20	0
<b>Total</b>	<b>1263</b>	<b>2806</b>	<b>45</b>	<b>R 12 662 426.34</b>	<b>R 10 025.70</b>	<b>1</b>

**Note:** No. of employees as at 31 March 2019 = Headcount totals from Race & Gender report - **excluding** periodical appointments, abnormal appointments (as per discussion with National Treasury & DPSA)

**Table 13.8.3 Performance Rewards by critical occupations, 1 April 2018 - 31 March 2019**

Occupation	Beneficiary Profile			Cost	
	No. of beneficiaries	No. of employees as at 31 March 2019	% of total within occupation	Total cost	Average cost per employee
Administrative related	60	103	58	R 1 627 779.84	R 27 129.70
All artisans in the building metal machinery etc.	128	280	46	R 1 383 406.05	R 10 807.90
Architects town and traffic planners		4	0		R 0.00
Artisan project and related superintendents	8	15	53	R 164 364.90	R 20 545.60
Auxiliary and related workers	35	66	53	R 199 154.55	R 5 690.10
Boiler and related operators		2	0		R 0.00
Building and other property caretakers	17	26	65	R 89 526.90	R 5 266.30
Bus and heavy vehicle drivers	30	45	67	R 205 914.90	R 6 863.80
Cartographers and surveyors		8	0		R 0.00
Cartographic surveying and related technicians	2	4	50	R 33 351.00	R 16 675.50

Table 13.8.3 Performance Rewards by critical occupations, 1 April 2018 - 31 March 2019

Occupation	Beneficiary Profile			Cost	
	No. of beneficiaries	No. of employees as at 31 March 2019	% of total within occupation	Total cost	Average cost per employee
Chemical and physical science technicians	8	24	33	R 176 488.05	R 22 061.00
Civil engineering technicians		2	0		R 0.00
Cleaners in offices workshops hospitals etc.	117	298	39	R 658 620.48	R 5 629.20
Client inform clerks(switchb receipt inform clerks)	2	8	25	R 12 978.30	R 6 489.20
Communication and information related	2	2	100	R 72 987.00	R 36 493.50
Compositors typesetters & related printing workers	2	3	67	R 12 708.60	R 6 354.30
Computer system designers and analysts.		2	0		R 0.00
Electrical and electronics engineering technicians		2	0		R 0.00
Engineering sciences related	1	6	17	R 154 826.22	R 154 826.20
Engineers and related professionals		8	0		R 0.00
Farm hands and labourers	5	7	71	R 26 572.50	R 5 314.50
Finance and economics related	6	12	50	R 147 367.95	R 24 561.30
Financial and related professionals	20	32	63	R 415 293.90	R 20 764.70
Financial clerks and credit controllers	42	64	66	R 597 725.70	R 14 231.60
Firefighting and related workers	1	1	100	R 8 482.35	R 8 482.40
Food services aids and waiters		2	0		R 0.00
General legal administration & rel. Professionals	2	5	40	R 38 807.85	R 19 403.90
Head of department/chief executive officer		2	0		R 0.00
Household and laundry workers		2	0		R 0.00
Human resources & org dev & relate professions	8	17	47	R 122 190.60	R 15 273.80
Human resources clerks	28	42	67	R 319 309.65	R 11 403.90
Human resources related	6	9	67	R 113 043.75	R 18 840.60
Information technology related	1	3	33	R 19 703.25	R 19 703.30
Inspectors of apprentices works and vehicles	31	95	33	R 544 723.80	R 17 571.70
Language practitioners interpreters & other communicators	1	2	50	R 9 177.90	R 9 177.90
Librarians and related professionals		1	0		R 0.00
Library mail and related clerks	11	18	61	R 95 528.40	R 8 684.40
Light vehicle drivers	6	12	50	R 37 687.20	R 6 281.20
Logistical support personnel	2	3	67	R 29 922.00	R 14 961.00
Material-recording and transport clerks	30	48	63	R 277 352.85	R 9 245.10
Messengers porters and deliverers	8	12	67	R 50 920.95	R 6 365.10
Motor vehicle drivers	57	118	48	R 400 626.60	R 7 028.50
Motorised farm and forestry plant operators	2	6	33	R 13 039.05	R 6 519.50
Other admin & related clerks and organisers	106	256	41	R 1 021 607.70	R 9 637.80
Other administrative policy and related officers	52	97	54	R 815 863.95	R 15 689.70
Other information technology personnel.		5	0		R 0.00
Other occupations	24	64	38	R 222 088.50	R 9 253.70
Printing and related machine operators	1	4	25	R 6 784.65	R 6 784.70
Production advisers : factories	3	21	14	R 41 333.70	R 13 777.90
Road superintendents	10	13	77	R 152 677.50	R 15 267.80
Road trade workers.	16	29	55	R 156 826.80	R 9 801.70
Road workers	175	490	36	R 982 914.90	R 5 616.70
Safety health and quality inspectors	1	1	100	R 4 579.80	R 4 579.80
Secretaries & other keyboard operating clerks	13	33	39	R 159 909.45	R 12 300.70
Security guards	9	23	39	R 51 992.40	R 5 776.90
Security officers	5	7	71	R 38 215.35	R 7 643.10
Senior managers	1	19	5	R 17 490.60	R 17 490.60
Social sciences related		1	0		R 0.00
Social work and related professionals	1	3	33	R 15 851.10	R 15 851.10
Trade labourers	164	341	48	R 849 875.85	R 5 182.20
Trade related	1	1	100	R 37 960.95	R 37 961.00
Trade trainers	1	2	50	R 21 144.45	R 21 144.50
Trade/industry advisers & other related profession	1	1	100	R 5 725.65	R 5 725.70
Water plant and related operators		1	0		R 0.00

**Table 13.8.3 Performance Rewards by critical occupations, 1 April 2018 - 31 March 2019**

Occupation	Beneficiary Profile			Cost	
	No. of beneficiaries	No. of employees as at 31 March 2019	% of total within occupation	Total cost	Average cost per employee
<b>Total</b>	<b>1263</b>	<b>2833</b>	<b>45</b>	<b>R 12 662 426.34</b>	<b>R 10 025.70</b>

**Note:** No. of employees as at 31 March 2019 = Headcount totals from Race & Gender report, **excluding** periodical appointments, abnormal appointments (as per discussion with National Treasury & DPSA)

**Notes:**

- The CORE classification, as prescribed by the DPSA, should be used for completion of this table.
- Critical occupations are defined as occupations or sub-categories within an occupation –
  - (a) in which there is a scarcity of qualified and experienced persons currently or anticipated in the future, either because such skilled persons are not available or they are available but do not meet the applicable employment criteria;
  - (b) for which persons require advanced knowledge in a specified subject area or science or learning field and such knowledge is acquired by a prolonged course or study and/or specialised instruction;
  - (c) where the inherent nature of the occupation requires consistent exercise of discretion and is predominantly intellectual in nature; and
  - (d) in respect of which a department experiences a high degree of difficulty to recruit or retain the services of employees

**Table 13.8.4 Performance related rewards (cash bonus) by salary bands for Senior Management Service, 1 April 2018 - 31 March 2019**

Salary bands	Beneficiary Profile			Cost		Total cost as a % of the total personnel expenditure
	No. of Beneficiaries	No. of Employees as at 31 March 2019	% of total within salary bands	Total Cost	Average cost per employee	
Senior Management Service Band A (Level 13)		19	0		R 0.00	0
Senior Management Service Band B (Level 14)		5	0		R 0.00	0
Senior Management Service Band C (Level 15)		1	0		R 0.00	0
MEC & Senior Management Service Band D (Level 16)		1	0		R 0.00	0
Contract (Levels 13-16)		1	0		R 0.00	0
<b>Total</b>	<b>0</b>	<b>27</b>	<b>0</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>0</b>

**Note:** No. of employees as at 31 March 2019 = headcount totals from Race & Gender report, **excluding** periodical appointments, abnormal appointments (as per discussion with National Treasury & DPSA)

**13.9 FOREIGN WORKERS****Table 13.9.1 Foreign workers by salary band, 1 April 2018 - 31 March 2019**

Salary bands	1 April 2018		31 March 2019		Change	
	Number	% of total	Number	% of total	Number	% of total
Lower skilled (Levels 1-2)		0		0	0	0
Skilled (Levels 3-5)		0		0	0	0
Highly skilled production (Levels 6-8)		0		0	0	0
Highly skilled supervision (Levels 9-12)	2	40	1	33.3	-1	50
Senior Management (Level 13-16)		0		0	0	0
Contract (Levels 1-2)		0		0	0	0
Contract (Levels 3-5)		0		0	0	0
Contract (Levels 6-8)		0		0	0	0
Contract (Levels 9-12)	2	40	2	66.7	0	0
Periodical remuneration	1	20		0	-1	50
Abnormal appointment		0		0	0	0
<b>Total</b>	<b>5</b>	<b>100</b>	<b>3</b>	<b>100</b>	<b>-2</b>	<b>100</b>

Table 13.9.2 Foreign workers by major occupation, 1 April 2018 - 31 March 2019

Occupation	1 April 2018		31 March 2019		Change	
	Number	% of total	Number	% of total	Number	% of total
Architects town and traffic planners	1	20	1	33	0	0
Chemical and physical science technicians	1	20		0	-1	50
Engineers and related professionals	2	40	2	67	0	0
Trade labourers	1	20		0	-1	50
<b>Total</b>	<b>5</b>	<b>100</b>	<b>3</b>	<b>100</b>	<b>-2</b>	<b>100</b>

### 13.10 LEAVE UTILIZATION

Table 13.10.1 Sick leave, 1 January 2018 - 31 December 2018

Salary bands	Total days	% days with medical certification	No. Of employees using sick leave	% of total employees using sick leave	Average days per employee	Estimated cost
Lower skilled (Levels 1-2)	4436	89	631	32	7	R 2 295 656.40
Skilled (Levels 3-5)	4662	88	684	35	7	R 3 495 795.16
Highly skilled production (Levels 6-8)	3553	79	491	25	7	R 4 997 798.67
Highly skilled supervision (Levels 9-12)	1011	83	148	8	7	R 2 387 146.11
Senior management (Levels 13-16)	146	89	15	1	10	R 581 730.04
<b>Total</b>	<b>13808</b>	<b>86</b>	<b>1969</b>	<b>100</b>	<b>7</b>	<b>R 13 758 126.38</b>

Table 13.10.2 Disability leave (temporary and permanent), 1 January 2018 - 31 December 2018

Salary bands	Total days	% days with medical certification	No. of employees using disability leave	% of total employees using disability leave	Average days per employee	Estimated cost
Lower skilled (Levels 1-2)	1061	100	28	18	38	R 559 198.80
Skilled (Levels 3-5)	1672	100	61	39	27	R 1 227 897.60
Highly skilled production (Levels 6-8)	1176	100	52	33	23	R 1 595 452.11
Highly skilled supervision (Levels 9-12)	412	100	15	10	27	R 1 105 418.47
Senior management (Levels 13-16)	28	100	1	1	28	R 111 348.16
<b>Total</b>	<b>4349</b>	<b>100</b>	<b>157</b>	<b>100</b>	<b>28</b>	<b>R 4 599 315.14</b>

Table 13.10.3 Annual leave, 1 January 2018 - 31 December 2018

Salary bands	Total days	Number of employees using annual leave	Average days per employee
Lower skilled (Levels 1-2)	19124.88	932	21
Skilled (Levels 3-5)	28982.42	1110	26
Highly skilled production (Levels 6-8)	18949.84	696	27
Highly skilled supervision (Levels 9-12)	5936	234	25
Senior management (Levels 13-16)	674	25	27
<b>Total</b>	<b>73667.14</b>	<b>2997</b>	<b>25</b>

Table 13.10.4 Capped leave, 1 January 2018 - 31 December 2018

Salary bands	Total days of capped leave taken	No. of employees using capped leave	Average days per employee	Average capped leave per employee as at 31 March 2019	Total number of capped leave available at 31 March 2019
Lower skilled (Levels 1-2)			0	2	2098.4
Skilled (Levels 3-5)	28	3	9	33	34896.26
Highly skilled production (Levels 6-8)			0	41	27237.19
Highly skilled supervision (Levels 9-12)	2.51	1	3	34	7929.2
Senior management (Levels 13-16)	3	2	2	26	706.78
<b>Total</b>	<b>33.51</b>	<b>6</b>	<b>6</b>	<b>26</b>	<b>72867.83</b>

Table 13.10.5 Leave payouts, 1 April 2018 - 31 March 2019

Reason	Total Amount	No. of Employees	Average payment per employee
Leave payout for 2018/19 due to non-utilisation of leave for the previous cycle (leave discounting (unused leave credits))	R 0.00	0	R 0.00
Capped leave payouts on termination of service for 2018/19 (leave gratuity)	R 2 575 596.36	40	R 64 390.00
Current leave payout on termination of service for 2018/19 (leave discounting (unused leave credits))	R 4 490 464.46	86	R 52 215.00
<b>Total</b>	<b>R 7 066 060.82</b>	<b>126</b>	<b>R 56 080.00</b>

### 13.11 HIV/AIDS AND HEALTH PROMOTION PROGRAMMES

Table 13.11.1 Steps taken to reduce the risk of occupational exposure, 1 April 2018 - 31 March 2019

Units/categories of employees identified to be at high risk of contracting HIV & related diseases (If any)	Key steps taken to reduce the risk
Gardeners & Boiler Operators	Issued protective clothing & condoms: gave education on prevention and awareness programmes. Employees screened for chronic illnesses.
Cleaners & Road Workers	Issued protective clothing & condoms: gave education on prevention and awareness. Employees screened for chronic illnesses.

Table 13.11.2 Details of Health Promotion and HIV/AIDS Programmes, 1 April 2018 - 31 March 2019

Question	Yes	No	Details, if yes
1. Has the Department designated a member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position.	Yes		Director: Human Resource Management
2. Does the Department has a dedicated unit or have you designated specific staff members to promote the health and wellbeing of your employees? If so, indicate the number of employees who are involved in this task and the annual budget that is available for this purpose.	Yes		Deputy Director IEHW Assistant Director HIV/Aids Personnel Practitioner Level 8 HIV/Aids Personnel Practitioner Level 7 HIV/Aids
3. Has the Department introduced an Employee Assistance or Health Promotion Programme for your employees? If so, indicate the key elements/services of this Programme.	Yes		Prevention and Care And Support Programs OHS Committee Sports and Recreation Committee
4. Has the Department established (a) committee(s) as contemplated in Part VI E.5 (e) of Chapter 1 of the Public Service Regulations, 2001? If so, please provide the names of the members of the committee and the stakeholder(s) that they represent.		No	N/A
5. Has the Department reviewed the employment policies and practices of your department to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so department to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so reviewed.	Yes		HIV/Aids and TB Policy ;Wellness Policy; Health and Productivity Policy; and SHERQ Policy
6. Has the Department introduced measures to protect HIV-positive employees or those perceived to be HIV-positive from discrimination? If so, list the key elements of these measures.	Yes		Support Programmes
7. Does the Department encourage its employees to undergo Voluntary Counselling and Testing? If so, list the results that you have you achieved.	Yes		636 Employees tested For HIV 747 tested for TB 56 773 Condoms were distributed
8. Has the Department developed measures/indicators to monitor & evaluate the impact of your health promotion programme? If so, list these measures/indicators.	Yes		Monthly and quarterly reports



**13.12 LABOUR RELATIONS****Table 13.12.1 Collective agreements, 1 April 2018 - 31 March 2019**

Subject matter	Date
None	

**Table 13.12.2 Misconduct and disciplinary hearings finalised, 1 April 2018 - 31 March 2019**

Outcome of Disciplinary hearing	Number	% of Total
Corrective Counseling	01	5
Verbal Warning	00	0
Written Warning	02	11
Final Written Warning	06	32
Suspended without pay	07	37
Fine	00	0
Demotion	00	0
Dismissal	01	5
Not guilty	01	5
Case withdrawn	03	16
<b>Total</b>	<b>19</b>	<b>100</b>

**Table 13.12.3 Types of misconduct addressed at disciplinary hearings, 1 April 2018 – 31 March 2019**

Types of misconduct	Number	% of Total
Insubordination	09	18
Absenteeism	09	18
Theft	06	12
Misuse of state property	06	12
Negligence	04	0.08
Drinking on duty	01	0.02
Nepotism	02	0.04
Transgression of PFMA	06	12
Assault	02	0.04
Insolence	01	0.02
Contravention of Supply Chain Prescripts	01	0.02
Harassment	01	0.02
Fraud	02	0.02
Intimidation	01	0.02
<b>Total</b>	<b>51</b>	<b>100</b>

**Table 13.12.4 Grievances logged, 1 April 2018 – 31 March 2019**

Grievances	Number	% of Total
Number of grievances resolved	44	39
Number of grievance not resolved	12	11
Total number of grievances lodged	56	50
<b>Total</b>	<b>112</b>	<b>100</b>

**Table 13.12.5 Disputes lodged with Councils, 1 April 2018 – 31 March 2019**

Disputes	Number	% of Total
Number of disputes in favour of applicant	03	8
Number of disputes in favour of employer	02	5
Number of disputes dismissed	06	15
Total number of disputes lodged	29	73
<b>Total</b>	<b>40</b>	<b>100</b>

Table 13.12.6 Strike actions, 1 April 2018 – 31 March 2019		
Total days	Total cost	Amount recovered as a result of no work no pay
12	R 3 829.23	R 731 558.21
<b>NOTE:</b>		
1. The Total Days and Total Cost reflects only sub category 083 (PARTICIPATION RIOTS/BOYCOTTS/STRIKES) of Leave without pay.		
2. Amount recovered as a result of no work no pay includes ALL Leave without pay sub categories (e.g. 25 UNAUTHORISED - WITHOUT PAY (CALENDAR DAYS)) etc. Monies recovered can include strike actions from previous financial years, recovered in this financial year.		

Table 13.12.7 Precautionary suspensions, 1 April 2018 - 31 March 2019	
Number of people suspended	04
Number of people whose suspension exceeded 30 days	04
Average number of days suspended	96
<b>Cost (R'000) of suspensions</b>	<b>R 2,591,950.91</b>

### 13.13 SKILLS DEVELOPMENT

Table 13.13.1 Training needs identified, 1 April 2018 – 31 March 2019						
Occupational Category	Gender	Number of employees as at 1 April 2018	Training needs identified at start of the reporting period			
			Learnerships	Skills Programmes & other short courses	Other forms of Training	Total
Legislators, senior officials and managers	Female	4	0	4	0	4
	Male	7	0	7	0	7
Professionals	Female	10	0	10	0	10
	Male	23	0	23	0	23
Technicians and associate professionals	Female	34	0	34	0	34
	Male	100	0	100	0	100
Clerks	Female	178	0	178	0	178
	Male	120	0	120	0	120
Service and sales workers	Female	10	0	10	0	10
	Male	21	0	21	0	21
Craft and related trades workers	Female	12	0	12	0	12
	Male	235	0	235	0	235
Plant and machine operators and assemblers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Elementary occupations	Female	200	0	200	0	200
	Male	174	0	174	0	174
Sub Total	Female	448	0	448	0	448
	Male	680	0	680	0	680
<b>Total</b>		<b>1128</b>	<b>0</b>	<b>1128</b>	<b>0</b>	<b>1128</b>

Table 13.13.2 Training provided, 1 April 2018 – 31 March 2019

Occupational category	Gender	Training provided within the reporting period				Total
		Number of employees as at 1 April 2018	Learnerships	Skills Programmes & other short courses	Other forms of Training	
Legislators, senior officials and managers	Female	4	0	4	0	4
	Male	7	0	7	0	7
Professionals	Female	10	0	10	0	10
	Male	23	0	23	0	23
Technicians and associate professionals	Female	34	0	34	0	34
	Male	100	0	100	0	100
Clerks	Female	178	0	178	0	178
	Male	120	0	120	0	120
Service and sales workers	Female	10	0	10	0	10
	Male	21	0	21	0	21
Craft and related trades workers	Female	12	0	12	0	12
	Male	235	0	235	0	235
Plant & machine operators and assemblers	Female	0	0	0	0	0
	Male	0	0	0	0	0
Elementary occupations	Female	200	0	200	0	200
	Male	174	0	174	0	174
Sub Total	Female	448	0	448	0	448
	Male	680	0	680	0	680
<b>Total</b>		<b>1128</b>	<b>0</b>	<b>1128</b>	<b>0</b>	<b>1128</b>

### 13.14 INJURY ON DUTY

Table 13.14.1 Injury on duty, 1 April 2018 - 31 March 2019

Nature of injury on duty	Effect of injury on duty	Total	% of Total
	None		

### 13.15 UTILIZATION OF CONSULTANTS

Table 13.15.1 Report on consultant appointments using appropriated funds

Total No. of Projects	Project No.	Project Description	Name of Consultants/ Professional Service Provider	Total number of consultants that worked on the project	Duration: Work days	Financial Year	Budget Used	Contract Value in Rand
1	103/18	Road Asset Management System	Royal HaskoningDVH	1	5 years	2018/19	PRMG	R62 000 000.00

Table 13.15.2 Analysis of consultant appointments in terms of historically disadvantaged individuals (HDIs), 1 April 2018 – 31 March 2019

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of Consultants from HDI groups that work on the project
			None

Table 13.15.3 Report on consultant appointments using donor funds

Project title	Total number of consultants that worked on project	Duration Work days	Donor and contract value in Rand
			None

**Table 13.15.4 Analysis of consultant appointments using donor funds, in terms of Historically Disadvantaged Individuals (HDIs)**

Project title	Total number of consultants that worked on project	Duration work days	Donor and contract value in Rand
Not applicable			

### 13.16 SEVERANCE PACKAGES

**Table 13.16.1 Granting of employee initiated severance packages, 1 April 2018 - 31 March 2019**

Salary band	Number of applications received	Number of applications referred to the MPSA	Number of applications supported by MPSA	Number of packages approved by Department
None				

# PART E



## FINANCIAL INFORMATION



## Report of the auditor-general to the North West provincial legislature on vote no. 11: Department of Public Works and Roads

### Report on the audit of the financial statements

#### Qualified opinion

1. I have audited the financial statements of the Department of Public Works and Roads set out on pages 120 to 166, which comprise the appropriation statement, the statement of financial position as at 31 March 2019, and the statement of financial performance, and cash flow statement for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, except for the possible effects of the matters described in the basis for qualified opinion section of this auditor's report, the financial statements present fairly, in all material respects, the financial position of the Department of Public Works and Roads as at 31 March 2019, and its financial performance and cash flows for the year then ended in accordance with the Modified Cash Standard (MCS) prescribed by National Treasury and the requirements of the Public Finance Management Act of South Africa, 1999 (Act No. 1 of 1999) (PFMA) and the Division of Revenue Act of South Africa, 2018 (Act No. 1 of 2018) (DoRA).

#### Basis for qualified opinion

##### Immovable tangible capital assets

3. I was unable to obtain sufficient appropriate audit evidence for capital work in progress disclosed in note 29.4 due to the status of the accounting records. I was unable to confirm the capital work in progress by alternative means. This had a consequential impact on the voted funds to be surrendered as disclosed in the statement of financial position and note 11 to the financial statements, the statement of conditional grants received as disclosed in note 32 to the financial statements as well as the appropriation statement. Consequently, I was unable to determine whether any adjustment relating to capital work in progress of R809 902 000 (2018: R914 334 000) disclosed in note 29.4 to the financial statements was necessary.

##### Prepayments and advances

4. I was unable to obtain sufficient appropriate audit evidence for prepayment as the department could not provide adequate substantiating records for the reconciliation of the service received and the prepayment amount. I was unable to confirm the prepayment by alternative means. This had a consequential impact on the voted funds to be surrendered as disclosed in the statement of financial position and note 11 to the financial statements, the prior period error disclosure note 31 to the financial statements. Consequently, I was unable to determine whether any adjustment relating to prepayments and advances of R103 000 000 disclosed in the statement of financial position and note 9 to the financial statements was necessary.

## Goods and services

5. The department did not have adequate systems to ensure that expenditure was correctly recorded and classified in the accounting records as required by chapter 8 of the MCS. Consequently, expenditure for capital assets was understated by R72 793 298 (2018: R403 153 065), transfers and subsidies was understated by R169 980 833 and contractors' expenses included in goods and services was overstated by R242 774 131 (2018: R403 153 065). This had a consequential impact on the expenditure per economic classification in the appropriation statement.

## Provisions

6. The department did not have adequate systems to ensure that all retention provisions were correctly recorded in the accounting records as required by chapter 14 of the MCS. Consequently, provisions of R101 075 000 disclosed in note 27 to the financial statements were understated by R45 873 517 (2018: R31 129 000).

## Irregular expenditure

7. Section 40(3)(i) of the PFMA requires the department to include particulars of irregular expenditure in the notes to the financial statements. During the audit, payments of R245 498 456 (2018: R464 353 705) made in contravention of the supply chain management regulations, were identified that were not included in the irregular expenditure disclosed. As the department could not quantify the full extent of the irregular expenditure, it was impracticable to determine the resultant understatement of irregular expenditure. In addition, I was unable to obtain sufficient appropriate evidence to confirm that awards of R100 977 569 from prior years, were made in terms of the regulations, as the department did not maintain accurate and complete records of the contracts and payment information used to determine the irregular expenditure disclosed. I was unable to confirm these disclosures by alternative means. Consequently, I was unable to determine whether any further adjustment relating to irregular expenditure of R4 948 587 000 (2018: R4 492 378 000) disclosed in note 23 to the financial statements were necessary.

## Context for the opinion

8. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of this auditor's report.
9. I am independent of the department in accordance with sections 290 and 291 of the International Ethics Standards Board for Accountants' *Code of ethics for professional accountants* (IESBA code), parts 1 and 3 of the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* and the ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA codes.
10. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

## Emphasis of matters

11. I draw attention to the matters below. My opinion is not modified in respect of these matters.

## Fruitless and wasteful expenditure

12. As disclosed in note 24 to the financial statements, fruitless and wasteful expenditure of R2 656 000 was incurred in the current year and fruitless and wasteful expenditure of R25 819 000 from prior years was still under investigation.



### Restatement of corresponding figures

13. As disclosed in note 31 to the financial statements, the corresponding figures for goods and services, expenditure for capital assets, movable assets, immovable assets, capital work in progress, accrued departmental revenue, contingent liabilities, provisions, voted funds to be surrendered to revenue fund and irregular expenditure have been restated as a result of errors discovered during the year ended 31 March 2019.

### Underspending of budget

14. As disclosed in the appropriation statement, the department materially underspent the budget of Programme 3: Transport Infrastructure by R364 536 000 due to inadequate project management and planning for road maintenance.

### Other matter

15. I draw attention to the matter below. My opinion is not modified in respect of this matter.

### Unaudited supplementary schedules

16. The supplementary information set out on pages 167 to 178 does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion thereon.

### Responsibilities of the accounting officer for the financial statements

17. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the MCS prescribed by National Treasury and the requirements of the PFMA and the DoRA and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
18. In preparing the financial statements, the accounting officer is responsible for assessing the Department of Public Works and Road's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the department or to cease operations, or there is no realistic alternative but to do so.

### Auditor-general's responsibilities for the audit of the financial statements

19. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
20. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

## Report on the audit of the annual performance report

### Introduction and scope

21. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report material findings on the reported performance information against predetermined objectives for selected



programmes presented in the annual performance report. I was engaged to perform procedures to raise findings but not to gather evidence to express assurance.

22. I was engaged to evaluate the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected programmes presented in the annual performance report of the department for the year ended 31 March 2019:

<b>Programmes</b>	<b>Pages in the annual performance report</b>
Programme 2 – Public works infrastructure	37 – 46
Programme 3 – Transport infrastructure	46 – 50
Programme 4 – Community-based programme	50 – 54

23. The material findings in respect of the usefulness and reliability of the selected programmes are as follows:

### **Programme 2 – Public works infrastructure**

#### **Various indicators: Reported achievement not supported by sufficient appropriate audit evidence**

24. I was unable to obtain sufficient appropriate audit evidence for the reported achievements of the following indicators. This was due to limitations placed on the scope of my work. I was unable to confirm the reported achievements by alternative means. Consequently, I was unable to determine whether any adjustments were required to the reported achievements as follows:

<b>Indicator</b>	<b>Reported achievement</b>
2.2.1. Number of infrastructure projects in design stage	1
2.2.3. Number of infrastructure projects in design stage	11
2.2.4. Number of infrastructure designs ready for tender	3
2.3.1. Number of capital infrastructure projects under construction	3
2.3.3. Number of capital infrastructure projects completed within the agreed budget	0
2.3.4. Number of capital infrastructure projects under construction	11
2.3.5. Number of capital infrastructure projects completed within the agreed time period	0
2.3.6. Number of capital infrastructure projects completed within the agreed budget	0
2.4.1. Number of planned maintenance projects awarded	14
2.4.2. Number of planned maintenance projects completed within the agreed budget	11
2.4.3. Number of planned maintenance projects completed within the agreed contract period	11

## Programme 3 – Transport infrastructure

**Various indicators: Reported achievement not supported by sufficient appropriate audit evidence and no evidence was provided for reasons for variances between planned and actual performance**

25. I was unable to obtain sufficient appropriate audit evidence for the reported achievement of targets and reported reasons for variances for the following indicators. This was due to limitations placed on the scope of my work. I was unable to confirm the reported achievements and reasons for variances by alternative means. Consequently, I was unable to determine whether any adjustments were required to the reported achievements and reasons for variances as follows:

Indicator	Reported achievement	Reason for variance
3.2.3. Number of kilometres of gravel roads upgraded to surfaced roads	47.34	<ul style="list-style-type: none"> <li>- The upgrading of Road D221 from Road P25/1 in Taung through the villages of Manokwane, Maphoitsile, to end of tar at Magogong (21.7 km) has been severely impacted by the following challenges:</li> <li>- Continuous community unrest.</li> <li>- Inaccessibility of borrow pits resulting in shortage of material</li> <li>- Budgetary constraints.</li> <li>- These challenges resulted in the contractor issuing a notice of termination - the Department is in negotiations to find an acceptable solution.</li> </ul>
3.3.1. Number of square metres of surfaced roads rehabilitated	687 034.5	<ul style="list-style-type: none"> <li>- Target was achieved and exceeded.</li> <li>- The Department reprioritized maintenance projects (light rehabilitation, reseal and re-gravelling) after cancelation of the 6 major rehabilitation projects due to the expiry of the validity period. The reprioritization resulted in the maintenance recovery plan implementation, hence the over performance.</li> </ul>
3.3.2. Number of square metres of surfaced roads resealed	569 845	<ul style="list-style-type: none"> <li>- Target was achieved and exceeded.</li> <li>- The Department reprioritized maintenance projects (light rehabilitation, reseal and re-gravelling) after cancelation of the 6 major rehabilitation projects due to the expiry of the validity period. The reprioritization resulted in the maintenance recovery plan implementation, hence the over performance.</li> </ul>

### Indicator 3.3.3. Number of kilometres of gravel roads re-gravelled

26. I was unable to obtain sufficient appropriate audit evidence for the reported achievement of 64.5 due to limitations placed on the scope of my work. I was unable to confirm the reported achievement by alternative means. Consequently, I was unable to determine whether any adjustments were required to the reported achievement of 64.5.

## Programme 4 – Community-based programme

**Various indicators: Reported achievement not supported by sufficient appropriate audit evidence**

27. I was unable to obtain sufficient appropriate audit evidence for the reported achievements of the following indicators. This was due to limitations placed on the scope of my work. I was

unable to confirm the reported achievements by alternative means. Consequently, I was unable to determine whether any adjustments were required to the reported achievements as follows:

Indicator	Reported achievement
4.1.1. Number of EPWP work opportunities created by the DPW&R (Public Works sector)	1 008
4.1.2. Number of Full-Time Equivalents created by the DPW&R (Public Works sector)	840.75
4.1.3. Number of EPWP work opportunities created by the DPW&R (Transport Infrastructure sector)	6 357
4.1.4. Number of Full-Time Equivalents created by the DPW&R (Transport Infrastructure sector)	2 487.81
4.1.5. Number of youth employed (Transport Infrastructure sector)	3 987
4.1.6. Number of women employed (Transport Infrastructure sector)	4 123
4.3.3. Number of work opportunities reported in the EPWP Reporting System (EPWP – RS) by public bodies.	62 752

#### Indicator 4.1.7. Number of people living with disabilities employed (Transport Infrastructure sector)

28. I was unable to obtain sufficient appropriate audit evidence for the reported achievement of 0 as well as the reported reason for variance. This was due to limitations placed on the scope of my work. I was unable to confirm the reported achievement and reported reason for variance by alternative means. Consequently, I was unable to determine whether any adjustments were required to the reported achievement of 0 as well as the reported reason for variance.

#### Indicator 4.2.1. Number of beneficiary empowerment interventions

29. The reported achievement of 5 is not reliable as the department did not have an adequate performance management system to maintain records to enable reliable reporting on achievement of targets. As a result, I was unable to obtain sufficient appropriate audit evidence in some instances while in other cases the supporting evidence provided did not agree to the reported achievement. Based on the supporting evidence that was provided, the achievement was 15, but I was unable to further confirm the reported achievement by alternative means. Consequently, I was unable to determine whether any further adjustments were required to the reported achievement.

#### Indicator 4.3.2. Number of interventions implemented to support public bodies in the creation of targeted number of work opportunities in the Province

30. I was unable to obtain sufficient appropriate audit evidence to support the reason for the variance between the planned target of 32 and the achievement of 29 reported in the annual performance report. This was due to limitations placed on the scope of my work. I was unable to confirm the reported reason for the variance by alternative means. Consequently, I was unable to determine whether any adjustments were required to the reported reason for variance.

#### Other matters

31. I draw attention to the matter below.

## Achievement of planned targets

32. Refer to the annual performance report on pages 37 to 54 for information on the achievement of planned targets for the year and explanations provided for the under/ over achievement of a significant number of targets. This information should be considered in the context of the material findings on the usefulness and reliability of the reported performance information in paragraphs 24 to 30 of this report.

## Report on audit of compliance with legislation

### Introduction and scope

33. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the compliance of the department with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
34. The material findings on compliance with specific matters in key legislation are as follows:

### Strategic planning and performance management

35. Specific information systems were not implemented to enable the monitoring of progress made towards achieving targets, core objectives and service delivery as required by Public Service Regulation 25(1)(e)(i) and (iii). A similar non-compliance was also reported in the prior year.
36. Procedures for the facilitation of effective performance monitoring, evaluation and corrective action through quarterly reports were not established, as required by Treasury Regulation 5.3.1. A similar non-compliance was also reported in the prior year.

### Annual financial statements, performance and annual report

37. The financial statements submitted for auditing were not prepared in accordance with the prescribed financial reporting framework and supported by full and proper records, as required by section 40(1) (a) and (b) of the PFMA. Material misstatements of disclosure items identified by the auditors in the submitted financial statements were corrected, but the uncorrected material misstatements and supporting records that could not be provided resulted in the financial statements receiving a qualified opinion.

### Utilisation of conditional grants

38. The Provincial Road Maintenance Grant was not spent for the purposes in accordance with the applicable framework, as required by section 17(1) of the DoRA. A similar non-compliance was also reported in the prior year.

### Expenditure management

39. Effective and appropriate steps were not taken to prevent irregular expenditure, as required by section 38(1)(c)(ii) of the PFMA and Treasury Regulation 9.1.1. As reported in the basis for qualified opinion the value as disclosed in note 31 of the financial statements does not reflect the full extent of the irregular expenditure incurred. The majority of the irregular expenditure disclosed in the financial statements was caused by non-compliance with supply chain management regulations.
40. Effective steps were not taken to prevent fruitless and wasteful expenditure of R2 656 000, as disclosed in note 32 to the financial statements, as required by section 38(1)(c)(ii) of the PFMA and Treasury Regulation 9.1.1. The majority of the fruitless and wasteful expenditure was caused by salaries paid to suspended officials.
41. Payments were not made within 30 days or an agreed period after receipt of an invoice, as required by Treasury Regulation 8.2.3.



## Revenue management

42. Effective and appropriate steps were not taken to collect all money due, as required by section 38(1)(c)(i) of the PFMA.
43. All reasonable steps were not taken to recover debts before writing them off, as required by Treasury Regulation 11.4.1.
44. Bad debt was written off contrary to the requirements of the Department of Public Works and Road's write-off policy, as required by Treasury Regulation 11.4.2.

## Procurement and contract management

45. Sufficient appropriate audit evidence could not be obtained that contracts were awarded only to bidders who submitted a declaration on whether they are employed by the state or connected to any person employed by the state, which is prescribed in order to comply with Treasury Regulation 16A8.3. A similar limitation was also reported in the prior year.
46. Sufficient appropriate audit evidence could not be obtained that quotations were awarded to suppliers whose tax matters have been declared by the South African Revenue Services to be in order as required by as required by Treasury Regulation 16A9.1(d). A similar limitation was also reported in the prior year.
47. Some of the contracts were awarded to bidders based on evaluation criteria that differed from those stipulated in the original invitation for bidding, in contravention of Treasury Regulation 16A6.3(a).
48. The preference point system was not applied in some of the procurement of goods and services above R30 000 as required by section 2(a) of the Preferential Procurement Policy Framework Act and Treasury Regulation 16A6.3(b).
49. Sufficient appropriate audit evidence could not be obtained that contracts were awarded to suppliers based on preference points that were allocated and calculated in accordance with the requirements of the Preferential Procurement Policy Framework Act and its regulations.
50. Sufficient appropriate audit evidence could not be obtained that contracts were awarded to bidders that scored the highest points in the evaluation process as required by section 2(1)(f) of the Preferential Procurement Policy Framework Act.
51. Some of the contracts were awarded to bidders based on functionality criteria that were not stipulated in the original invitation for bidding, as required by sections 5(6) and (7) of the Preferential Procurement Regulations.
52. Some of the contracts were awarded to bidders based on pre-qualification criteria that were not stipulated in the original invitation for bidding in contravention of sections 4(1) and 4(2) of the Preferential Procurement Regulations. A similar non-compliance was also reported in the prior year.
53. Sufficient appropriate audit evidence could not be obtained that all extensions or modifications to contracts were approved by a properly delegated official as required by section 44 of the PFMA and Treasury Regulations 8.1 and 8.2.
54. In some instances, persons in service of the department who had a private or business interest in contracts awarded by the department failed to disclose such interest, as required by Treasury Regulation 16A8.4 and the Public Service Regulations 18(1) and (2). A similar non-compliance was reported in the previous year and disciplinary action was not taken against the officials involved.
55. In some instances, persons in service of the department whose close family members, partners or associates had a private or business interest in contracts awarded by the department failed to disclose such interest, as required by Treasury Regulation 16A8.4. A similar non-compliance was reported in the previous year and disciplinary action was not taken against the officials involved.

## Consequences management

56. Disciplinary steps were not taken against officials who had incurred or permitted irregular and fruitless and wasteful expenditure as required by section 38 (1)(h)(iii) of the PFMA, as no investigations into some irregular and fruitless and wasteful expenditure was conducted.
57. Investigations were not conducted into some allegations of financial misconduct committed by some of the officials, as required by Treasury Regulation 4.1.1.

## Other information

58. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report thereon and those selected programmes presented in the annual performance report that have been specifically reported on in this auditor's report.
59. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
60. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected programmes presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
61. I did not receive the other information prior to the date of this auditor's report. After I receive and read this information, and if I conclude that there is a material misstatement, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

## Internal control deficiencies

62. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance thereon. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for qualified opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.
  - Leadership did not adequately monitor management action plans to address prior year audit findings regarding financial and performance reporting and compliance as well as related internal controls.
  - Sustainable systems and processes were not maintained for the recording, reconciling and reporting on disclosure items, specifically relating to irregular expenditure, immovable assets, and performance reporting. This resulted in the department not being able to provide accurate and reliable financial and performance reports.
  - Management's continuous failure to comply with laws and regulations as well as the inability to implement controls to ensure reliable and accurate financial reporting is a concern. This factor, as well as the continuous non adherence with the supply chain management policy of the department without consequences reflects negatively on management's commitment towards a clean administration.
  - The effectiveness of the audit committee and internal audit's role as an assurance provider was compromised by management's failure to fully implement action plans and address internal audit's findings and recommendations.



## Other reports

63. I draw attention to the following engagements conducted by various parties that had, or could have, an impact on the matters reported in the department's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.

### Investigations

64. The special investigations unit (SIU) is performing an investigation into procurement irregularities identified at the department as per proclamation no. R. 2 of 2018 published in government gazette 41387 on 19 January 2018. The investigation was in progress at the date of this report.
65. A consulting firm is performing an investigation at the request of the Premier of the province. The investigation was initiated during 2015 based on allegations of possible financial misconduct at the department. The investigation was in progress at the date of this report.
66. The National Treasury is performing an investigation into irregularities identified at the department. The investigation was in progress at the date of this report.

Auditor-General

Rustenburg

31 July 2019



AUDITOR - GENERAL  
SOUTH AFRICA

*Auditing to build public confidence*

## Annexure – Auditor-general’s responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements, and the procedures performed on reported performance information for selected programmes and on the department’s compliance with respect to the selected subject matters.

### Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in the auditor’s report, I also:
  - identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
  - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the department’s internal control.
  - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer.
  - conclude on the appropriateness of the accounting officer’s use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Department of Public Works and Road’s ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor’s report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify the opinion on the financial statements. My conclusions are based on the information available to me at the date of the auditor’s report. However, future events or conditions may cause a department to cease to continue as a going concern.
  - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

### Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also confirm to the accounting officer that I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and where applicable, related safeguards.



## VOTE 11

## ACCOUNTING POLICIES

for the year ended 31 March 2019

**Summary of significant accounting policies**

The financial statements have been prepared in accordance with the following policies, which have been applied consistently in all material aspects, unless otherwise indicated. Management has concluded that the financial statements present fairly the department's primary and secondary information.

The historical cost convention has been used, except where otherwise indicated. Management has used assessments and estimates in preparing the annual financial statements. These are based on the best information available at the time of preparation.

Where appropriate and meaningful, additional information has been disclosed to enhance the usefulness of the financial statements and to comply with the statutory requirements of the Public Finance Management Act (PFMA), Act 1 of 1999 (as amended by Act 29 of 1999), and the Treasury Regulations issued in terms of the PFMA and the annual Division of Revenue Act.

**1 BASIS OF PREPARATION**

The financial statements have been prepared in accordance with the Modified Cash Standard.

**2 GOING CONCERN**

The financial statements have been prepared on a going concern basis.

**3 PRESENTATION CURRENCY**

Amounts have been presented in the currency of the South African Rand (R) which is also the functional currency of the Department.

**4 ROUNDING**

Unless otherwise stated financial figures have been rounded to the nearest one thousand Rand (R'000).

**5 FOREIGN CURRENCY TRANSLATION**

Cash flows arising from foreign currency transactions are translated into South African Rand using the spot exchange rates prevailing at the date of payment / receipt.

**6 COMPARATIVE INFORMATION****6.1 Prior period comparative information**

Prior period comparative information has been presented in the current year's financial statements. Where necessary figures included in the prior period financial statements have been reclassified to ensure that the format in which the information is presented is consistent with the format of the current year's financial statements.

**6.2 Current year comparison with budget**

A comparison between the approved, final budget and actual amounts for each Programme and economic classification is included in the appropriation statement.

## **7 REVENUE**

### **7.1 Appropriated funds**

Appropriated funds comprises of departmental allocations as well as direct charges against the revenue fund (i.e. statutory appropriation).

Appropriated funds are recognized in the statement of financial performance on the date the appropriation becomes effective. Adjustments made in terms of the adjustments budget process are recognized in the statement of financial performance on the date the adjustments become effective.

The net amount of any appropriated funds due to / from the relevant revenue fund at the reporting date is recognized as a payable / receivable in the statement of financial position.

### **7.2 Departmental revenue**

Departmental revenue is recognized in the statement of financial performance when received and is subsequently paid into the relevant revenue fund, unless stated otherwise.

Any amount owing to the relevant revenue fund at the reporting date is recognized as a payable in the statement of financial position.

### **7.3 Accrued departmental revenue**

Accruals in respect of departmental revenue (excluding tax revenue) are recorded in the notes to the financial statements when:

- it is probable that the economic benefits or service potential associated with the transaction will flow to the Department; and
- the amount of revenue can be measured reliably.

The accrued revenue is measured at the fair value of the consideration receivable.

Accrued tax revenue (and related interest and / penalties) is measured at amounts receivable from collecting agents.

Write-offs are made according to the department's debt write-off policy.

## **8 EXPENDITURE**

### **8.1 Compensation of employees**

#### **8.1.1 Salaries and wages**

Salaries and wages are recognized in the statement of financial performance on the date of payment.

#### **8.1.2 Social contributions**

Social contributions made by the department in respect of current employees are recognized in the statement of financial performance on the date of payment.

Social contributions made by the department in respect of ex-employees are classified as transfers to households in the statement of financial performance on the date of payment.

### **8.2 Other expenditure**

Other expenditure (such as goods and services, transfers and subsidies and payments for capital assets) is recognized in the statement of financial performance on the date of payment. The expense is classified as a capital expense if the total consideration paid is more than the capitalization threshold.

**8.3 Accruals and payables not recognized**

Accruals and payables not recognized are recorded in the notes to the financial statements at cost at the reporting date.

**8.4 Leases****8.4.1 Operating leases**

Operating lease payments made during the reporting period are recognized as current expenditure in the statement of financial performance on the date of payment.

The operating lease commitments are recorded in the notes to the financial statements.

**8.4.2 Finance leases**

Finance lease payments made during the reporting period are recognized as capital expenditure in the statement of financial performance on the date of payment.

The finance lease commitments are recorded in the notes to the financial statements and are not apportioned between the capital and interest portions.

Finance lease assets acquired at the end of the lease term are recorded and measured at the lower of:

- cost, being the fair value of the asset; or
- the sum of the minimum lease payments made, including any payments made to acquire ownership at the end of the lease term, excluding interest.

**9 AID ASSISTANCE****9.1 Aid assistance received**

Aid assistance received in cash is recognized in the statement of financial performance when received. In-kind aid assistance is recorded in the notes to the financial statements on the date of receipt and is measured at fair value.

Aid assistance not spent for the intended purpose and any unutilized funds from aid assistance that are required to be refunded to the donor are recognized as a payable in the statement of financial position.

**9.2 Aid assistance paid**

Aid assistance paid is recognized in the statement of financial performance on the date of payment. Aid assistance payments made prior to the receipt of funds are recognized as a receivable in the statement of financial position.

**10 CASH AND CASH EQUIVALENTS**

Cash and cash equivalents are stated at cost in the statement of financial position.

Bank overdrafts are shown separately on the face of the statement of financial position as a current liability.

For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held, other short-term highly liquid investments and bank overdrafts.

**11 PREPAYMENTS AND ADVANCES**

Prepayments and advances are recognized in the statement of financial position when the department receives or disburses the cash.

Prepayments and advances are initially and subsequently measured at cost.

**12 LOANS AND RECEIVABLES**

Loans and receivables are recognized in the statement of financial position at cost plus accrued interest, where interest is charged, less amounts already settled or written-off. Write-offs are made according to the Department's write-off policy.

**13 INVESTMENTS**

Investments are recognized in the statement of financial position at cost.

**14 FINANCIAL ASSETS****14.1 Financial assets (not covered elsewhere)**

A financial asset is recognized initially at its cost plus transaction costs that are directly attributable to the acquisition or issue of the financial asset.

At the reporting date, a department shall measure its financial assets at cost, less amounts already settled or written-off, except for recognized loans and receivables, which are measured at cost plus accrued interest, where interest is charged, less amounts already settled or written-off.

**14.2 Impairment of financial assets**

Where there is an indication of impairment of a financial asset, an estimation of the reduction in the recorded carrying value, to reflect the best estimate of the amount of the future economic benefits expected to be received from that asset, is recorded in the notes to the financial statements.

**15 PAYABLES**

Payables recognized in the statement of financial position are recognized at cost.

**16 CAPITAL ASSETS****16.1 Immovable capital assets**

Immovable assets reflected in the asset register of the department are recorded in the notes to the financial statements at cost or fair value where the cost cannot be determined reliably. Immovable assets acquired in a non-exchange transaction are recorded at fair value at the date of acquisition. Immovable assets are subsequently carried in the asset register at cost and are not currently subject to depreciation or impairment.

Subsequent expenditure of a capital nature forms part of the cost of the existing asset when ready for use.

Additional information on immovable assets not reflected in the assets register is provided in the notes to financial statements.

**16.2 Movable capital assets**

Movable capital assets are initially recorded in the notes to the financial statements at cost. Movable capital assets acquired through a non-exchange transaction is measured at fair value as at the date of acquisition.

Where the cost of movable capital assets cannot be determined reliably, the movable capital assets are measured at fair value and where fair value cannot be determined; the movable assets are measured at R1.

All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.

Movable capital assets are subsequently carried at cost and are not subject to depreciation or impairment.

Subsequent expenditure that is of a capital nature forms part of the cost of the existing asset when ready for use.

### **16.3 Intangible assets**

Intangible assets are initially recorded in the notes to the financial statements at cost. Intangible assets acquired through a non-exchange transaction are measured at fair value as at the date of acquisition. Internally generated intangible assets are recorded in the notes to the financial statements when the Department commences the development phase of the project.

Where the cost of intangible assets cannot be determined reliably, the intangible capital assets are measured at fair value and where fair value cannot be determined; the intangible assets are measured at R1.

All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.

Intangible assets are subsequently carried at cost and are not subject to depreciation or impairment.

Subsequent expenditure of a capital nature forms part of the cost of the existing asset when ready for use.

### **16.4 Project Costs: Work-in-progress**

Expenditure of a capital nature is initially recognized in the statement of financial performance at cost when paid.

Amounts paid towards capital projects are separated from the amounts recognized and accumulated in work-in-progress until the underlying asset is ready for use. Once ready for use, the total accumulated payments are recorded in an asset register. Subsequent payments to complete the project are added to the capital asset in the asset register.

Where the department is not the custodian of the completed project asset, the asset is transferred to the custodian subsequent to completion.

## **17 PROVISIONS AND CONTINGENTS**

### **17.1 Provisions**

Provisions are recorded in the notes to the financial statements when there is a present legal or constructive obligation to forfeit economic benefits as a result of events in the past and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate of the obligation can be made. The provision is measured as the best estimate of the funds required to settle the present obligation at the reporting date.

### **17.2 Contingent liabilities**

Contingent liabilities are recorded in the notes to the financial statements when there is a possible obligation that arises from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not within the control of the Department or when there is a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation or the amount of the obligation cannot be measured reliably.

**17.3 Contingent assets**

Contingent assets are recorded in the notes to the financial statements when a possible asset arises from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not within the control of the Department.

**17.4 Commitments**

Commitments (other than for transfers and subsidies) are recorded at cost in the notes to the financial statements when there is a contractual arrangement or an approval by management in a manner that raises a valid expectation that the department will discharge its responsibilities thereby incurring future expenditure that will result in the outflow of cash.

**18 UNAUTHORIZED EXPENDITURE**

Unauthorized expenditure is recognized in the statement of financial position until such time as the expenditure is either:

- approved by Parliament or the Provincial Legislature with funding and the related funds are received; or
- approved by Parliament or the Provincial Legislature without funding and is written off against the appropriation in the statement of financial performance; or
- transferred to receivables for recovery.

Unauthorized expenditure is measured at the amount of the confirmed unauthorized expenditure.

**19 FRUITLESS AND WASTEFUL EXPENDITURE**

Fruitless and wasteful expenditure is recorded in the notes to the financial statements when confirmed.

The amount recorded is equal to the total value of the fruitless and or wasteful expenditure incurred.

Fruitless and wasteful expenditure is removed from the notes to the financial statements when it is resolved or transferred to receivables for recovery.

Fruitless and wasteful expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognized when settled or subsequently written-off as irrecoverable.

**20 IRREGULAR EXPENDITURE**

Irregular expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the value of the irregular expenditure incurred unless it is impracticable to determine, in which case reasons therefor are provided in the note.

Irregular expenditure is removed from the note when it is either condoned by the relevant authority, transferred to receivables for recovery or not condoned and is not recoverable.

Irregular expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognized when settled or subsequently written-off as irrecoverable.

**21 CHANGES IN ACCOUNTING POLICIES, ACCOUNTING ESTIMATES AND ERRORS**

Changes in accounting policies that are effected by management have been applied retrospectively in accordance with MCS requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the change in policy. In such instances the department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.

Changes in accounting estimates are applied prospectively in accordance with MCS requirements.

Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with MCS requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the error. In such cases the Department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.

## **22 EVENTS AFTER THE REPORTING DATE**

Events after the reporting date that are classified as adjusting events have been accounted for in the financial statements. The events after the reporting date that are classified as non-adjusting events after the reporting date have been disclosed in the notes to the financial statements.

## **23 PRINCIPAL-AGENT ARRANGEMENTS**

The Department is party to a principal-agent arrangement for [include details here]. In terms of the arrangement the Department is the [principal / agent] and is responsible for [include details here]. All related revenues, expenditures, assets and liabilities have been recognized or recorded in terms of the relevant policies listed herein. Additional disclosures have been provided in the notes to the financial statements where appropriate.

## **24 DEPARTURES FROM THE MCS REQUIREMENTS**

Management has concluded that the financial statements present fairly the Department's primary and secondary information, and that the Department complied with the Standard.

## **25 RECOVERABLE REVENUE**

Amounts are recognized as recoverable revenue when a payment made in a previous financial year becomes recoverable from a debtor in the current financial year. Amounts are either transferred to the National/Provincial Revenue Fund when recovered or are transferred to the statement of financial performance when written-off.

## **26 RELATED PARTY TRANSACTIONS**

A related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party. Related party transactions within the Minister/MEC's portfolio are recorded in the notes to the financial statements when the transaction is not at arm's length.

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the department. The number of individuals and their full compensation is recorded in the notes to the financial statements.

## **27 INVENTORIES *(Effective from date determined in a Treasury Instruction)***

At the date of acquisition, inventories are recognized at cost in the statement of financial performance. Where inventories are acquired as part of a non-exchange transaction, the inventories are measured at fair value as at the date of acquisition.

Inventories are subsequently measured at the lower of cost and net realizable value or where intended for distribution (or consumed in the production of goods for distribution) at no or a nominal charge, the lower of cost and current replacement value.

The cost of inventories is assigned by using the weighted average cost basis.

## **28 PUBLIC PRIVATE PARTNERSHIPS**

Public Private Partnerships are accounted for based on the nature and or the substance of the partnership. The transaction is accounted for in accordance with the relevant accounting policies.

A summary of the significant terms of the PPP agreement, the parties to the agreement, and the date of commencement thereof together with the description and nature of the concession fees received, the unitary fees paid, rights and obligations of the Department are recorded in the notes to the financial statements.

**29**    **EMPLOYEE BENEFITS**

The value of each major class of employee benefit obligation (accruals, payables not recognized and provisions) is disclosed in the Employee Benefits note.



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**Acting Chief Financial officer**



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**Administrator**



NORTH WEST: PUBLIC WORKS AND ROADS  
 Appropriation Statement  
 for the year ended 31 March 2019

Appropriation per programme									
	2018/19							2017/18	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Voted funds and Direct charges	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Programme</b>									
1. Administration	250,548	-	(16,488)	234,060	221,867	12,193	94.8%	204,602	202,781
2. Public Works Infrastructure	1,054,750	-	(15,000)	1,039,750	1,003,527	36,222	96.5%	1,033,379	1,032,882
3. TRANSPORT INFRASTRUCTURE	1,776,494	-	16,488	1,792,982	1,428,446	364,536	79.7%	1,709,050	1,603,295
4. Community Based Programme	114,892	-	15,000	129,892	128,389	1,503	98.8%	85,314	84,493
<b>Programme sub total</b>	<b>3,196,684</b>	<b>-</b>	<b>-</b>	<b>3,196,684</b>	<b>2,782,230</b>	<b>414,454</b>	<b>87.0%</b>	<b>3,032,345</b>	<b>2,923,450</b>
Statutory Appropriation	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>3,196,684</b>	<b>-</b>	<b>-</b>	<b>3,196,684</b>	<b>2,782,230</b>	<b>414,454</b>	<b>87.0%</b>	<b>3,032,345</b>	<b>2,923,450</b>
Reconciliation with Statement of Financial Performance									
Actual amounts per Statement of Financial Performance (Total)				3,196,684				3,032,345	
Actual amounts per Statement of Financial Performance Expenditure					2,782,230				2,923,450

NORTH WEST: PUBLIC WORKS AND ROADS  
Appropriation Statement  
for the year ended 31 March 2019

Appropriation per economic classification	2018/19							2017/18	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>2,459,005</b>	<b>(20,572)</b>	<b>(14,484)</b>	<b>2,423,949</b>	<b>2,036,017</b>	<b>387,932</b>	<b>84.0%</b>	<b>2,300,770</b>	<b>2,270,033</b>
Compensation of employees	859,597	(15,572)	(19,811)	824,214	818,253	5,961	99.3%	772,377	771,535
Salaries and wages	715,597	(10,572)	(11,490)	693,535	689,000	4,535	99.3%	607,098	651,661
Social contributions	144,000	(5,000)	(8,321)	130,679	129,253	1,426	98.9%	165,279	119,874
Goods and services	1,599,408	(5,004)	5,327	1,599,731	1,217,761	381,971	76.1%	1,527,643	1,497,761
Administrative fees	142	-	-	142	89	53	62.7%	88	89
Advertising	2,068	-	-	2,068	1,949	119	94.2%	1,586	1,432
Minor assets	3,327	-	-	3,327	455	2,872	13.7%	1,194	760
Audit costs: External	11,711	-	-	11,711	11,487	224	98.1%	10,958	10,958
Bursaries: Employees	858	-	-	858	805	53	93.8%	791	797
Catering: Departmental activities	3,394	-	-	3,394	2,980	414	87.8%	3,114	2,843
Communication (G&S)	7,004	-	(1,000)	6,004	5,609	395	93.4%	7,256	7,248
Computer services	1,176	-	-	1,176	1,142	34	97.1%	3,726	3,725
Consultants: Business and advisory services	67,606	-	-	67,606	62,746	4,860	92.8%	93,890	95,284
Infrastructure and planning services	228	-	-	228	-	228	-	12,034	12,034
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	17,980	-	-	17,980	17,813	167	99.1%	47,293	64,316
Contractors	1,163,141	-	15,000	1,178,141	822,490	355,651	69.8%	1,059,569	1,010,487
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	20,132	-	(4,314)	15,818	15,519	299	98.1%	13,470	13,294
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	20,300	-	-	20,300	20,288	12	99.9%	21,236	16,816
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	19,829	-	(2,000)	17,829	16,796	1,034	94.2%	17,069	16,259
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medas inventory interface	-	-	-	-	-	-	-	56	28
Inventory: Other supplies	258	-	-	258	-	258	-	828	816
Consumable supplies	12,618	-	(1,000)	11,618	10,765	853	92.7%	7,888	7,049
Consumable: Stationery, printing and office supplies	9,551	-	(1,266)	8,285	7,303	982	88.1%	7,298	7,136
Operating leases	6,570	-	(93)	6,477	6,213	264	95.9%	7,108	7,144
Property payments	177,924	-	-	177,924	167,996	9,928	94.4%	161,486	166,148
Transport provided: Departmental activity	545	-	-	545	318	227	58.3%	683	674
Travel and subsistence	29,501	-	-	29,501	27,653	1,847	93.7%	26,587	30,310
Training and development	7,283	-	-	7,283	6,982	301	95.9%	6,699	6,616
Operating payments	13,133	(5,004)	-	8,129	7,443	686	91.6%	13,131	12,950
Venues and facilities	1,884	-	-	1,884	1,686	197	89.5%	1,791	1,744
Rental and hiring	1,246	-	-	1,246	1,235	11	99.1%	815	805
Interest and rent on land	-	4	-	4	4	0	96.2%	750	738
Interest (Incl. interest on unitary payments (PPP))	-	4	-	4	4	0	96.2%	750	738
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>387,107</b>	<b>-</b>	<b>(1,504)</b>	<b>385,603</b>	<b>383,421</b>	<b>2,181</b>	<b>99.4%</b>	<b>353,734</b>	<b>352,789</b>
Provinces and municipalities	377,304	-	-	377,304	375,358	1,946	99.5%	345,492	345,481
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	377,304	-	-	377,304	375,358	1,946	99.5%	345,492	345,481
Municipal bank accounts	377,304	-	-	377,304	375,358	1,946	99.5%	345,492	345,481
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	9,803	-	(1,504)	8,299	8,064	235	97.2%	8,242	7,308
Social benefits	8,728	-	(500)	8,228	7,516	711	91.4%	6,869	6,774
Other transfers to households	1,075	-	(1,004)	71	547	(476)	770.7%	1,373	534
<b>Payments for capital assets</b>	<b>350,572</b>	<b>20,572</b>	<b>15,988</b>	<b>387,132</b>	<b>362,792</b>	<b>24,340</b>	<b>93.7%</b>	<b>377,841</b>	<b>300,628</b>
Buildings and other fixed structures	345,446	20,572	16,488	382,506	360,012	22,494	94.1%	345,734	268,793
Buildings	72,915	-	-	72,915	52,414	20,501	71.9%	94,932	88,033
Other fixed structures	272,531	20,572	16,488	309,591	307,598	1,993	99.4%	250,802	180,760
Machinery and equipment	5,126	-	(500)	4,626	2,780	1,846	60.1%	32,107	31,835
Transport equipment	-	-	-	-	-	-	-	28,225	28,305
Other machinery and equipment	5,126	-	(500)	4,626	2,780	1,846	60.1%	3,882	3,530
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>3,196,684</b>	<b>-</b>	<b>-</b>	<b>3,196,684</b>	<b>2,782,230</b>	<b>414,454</b>	<b>87.0%</b>	<b>3,032,345</b>	<b>2,923,450</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
Appropriation Statement  
for the year ended 31 March 2019

Programme 1: Administration	1	2	3	4	5	6	7	8	9
	2018/19						2017/18		
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Sub programme</b>									
1. <b>Office of the MEC</b>	8,269	-	(207)	8,062	7,963	99	98.8%	7,187	7,110
2. <b>Office of the HOD</b>	45,337	-	(711)	44,626	39,741	4,885	89.1%	23,706	23,697
3. <b>Corporate Support</b>	190,670	-	(15,570)	175,100	168,281	6,819	96.1%	168,326	166,641
4. <b>Departmental Strategy</b>	6,272	-	-	6,272	5,883	389	93.8%	5,383	5,333
	<b>250,548</b>	<b>-</b>	<b>(16,488)</b>	<b>234,060</b>	<b>221,867</b>	<b>12,193</b>	<b>94.8%</b>	<b>204,602</b>	<b>202,781</b>
<b>Economic classification</b>									
<b>Current payments</b>	<b>245,894</b>	<b>-</b>	<b>(14,484)</b>	<b>231,410</b>	<b>220,226</b>	<b>11,184</b>	<b>95.2%</b>	<b>200,897</b>	<b>199,921</b>
Compensation of employees	146,875	-	(8,811)	138,064	136,984	1,080	99.2%	129,489	129,435
Salaries and wages	124,610	-	(4,890)	119,720	118,819	901	99.2%	111,020	113,079
Social contributions	22,265	-	(3,921)	18,344	18,165	179	99.0%	18,469	16,356
Goods and services	99,019	(4)	(5,673)	93,342	83,238	10,104	89.2%	71,308	70,398
Administrative fees	142	-	-	142	89	53	62.7%	84	85
Advertising	1,967	-	-	1,967	1,940	27	98.6%	1,451	1,365
Minor assets	2,378	-	-	2,378	167	2,211	7.0%	736	559
Audit costs: External	11,711	-	-	11,711	11,487	224	98.1%	10,958	10,958
Bursaries: Employees	827	-	-	827	775	52	93.7%	791	797
Catering: Departmental activities	2,257	-	-	2,257	2,152	105	95.3%	2,196	2,023
Communication (G&S)	832	-	-	832	647	185	77.7%	902	868
Computer services	1,130	-	-	1,130	1,096	34	97.0%	-	-
Consultants: Business and advisory services	28,239	-	-	28,239	23,730	4,509	84.0%	8,985	8,647
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	9,027	-	-	9,027	9,026	1	100.0%	6,086	6,020
Contractors	572	-	-	572	443	129	77.4%	910	906
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	13,393	-	(4,314)	9,079	9,036	43	99.5%	9,376	9,347
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	428	-	-	428	319	109	74.6%	805	885
Consumable: Stationery, printing and office supplies	5,278	-	(1,266)	4,012	3,512	500	87.5%	5,508	5,476
Operating leases	2,787	-	(93)	2,694	2,674	20	99.3%	3,549	3,429
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	272	-	-	272	271	1	99.6%	460	457
Travel and subsistence	10,015	-	-	10,015	8,693	1,322	86.8%	9,982	10,139
Training and development	5,488	-	-	5,488	5,197	291	94.7%	5,688	5,609
Operating payments	782	(4)	-	778	612	166	78.7%	1,694	1,681
Venues and facilities	1,494	-	-	1,494	1,372	122	91.8%	1,137	1,137
Rental and hiring	-	-	-	-	-	-	-	10	9
Interest and rent on land	-	4	-	4	4	0	96.2%	100	88
Interest (Incl. interest on unitary payments (PPP))	-	4	-	4	4	0	96.2%	100	88
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>1,837</b>	<b>-</b>	<b>(1,504)</b>	<b>333</b>	<b>301</b>	<b>32</b>	<b>90.4%</b>	<b>1,948</b>	<b>1,242</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	1,837	-	(1,504)	333	301	32	90.4%	1,948	1,242
Social benefits	762	-	(500)	262	258	4	98.6%	575	708
Other transfers to households	1,075	-	(1,004)	71	43	28	60.2%	1,373	534
<b>Payments for capital assets</b>	<b>2,817</b>	<b>-</b>	<b>(500)</b>	<b>2,317</b>	<b>1,340</b>	<b>977</b>	<b>57.8%</b>	<b>1,757</b>	<b>1,618</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	2,817	-	(500)	2,317	1,340	977	57.8%	1,757	1,618
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	2,817	-	(500)	2,317	1,340	977	57.8%	1,757	1,618
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>250,548</b>	<b>-</b>	<b>(16,488)</b>	<b>234,060</b>	<b>221,867</b>	<b>12,193</b>	<b>94.8%</b>	<b>204,602</b>	<b>202,781</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
Appropriation Statement  
for the year ended 31 March 2019

Subprogramme: 1.1: Office of the MEC	1	2	3	4	5	6	7	8	9
	Adjusted Appropriation	Shifting of Funds	Virement	2018/19				2017/18	
				Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>8,038</b>	-	-	<b>8,038</b>	<b>7,940</b>	<b>98</b>	<b>98.8%</b>	<b>7,016</b>	<b>7,009</b>
Compensation of employees	5,868	-	-	5,868	5,839	29	99.5%	5,251	5,246
Salaries and wages	5,564	-	-	5,564	5,553	11	99.8%	4,986	5,029
Social contributions	304	-	-	304	286	18	94.1%	265	217
Goods and services	2,170	-	-	2,170	2,101	69	96.8%	1,765	1,763
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	285	-	-	285	275	10	96.6%	56	56
Communication (G&S)	510	-	-	510	483	27	94.7%	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	115	-	-	115	106	9	92.0%	52	52
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	124	124
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	52	-	-	52	52	-	100.0%	-	-
Travel and subsistence	1,208	-	-	1,208	1,185	23	98.1%	1,533	1,531
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>207</b>	-	<b>(207)</b>	-	-	-	-	<b>21</b>	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	207	-	(207)	-	-	-	-	21	-
Social benefits	207	-	(207)	-	-	-	-	21	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>24</b>	-	-	<b>24</b>	<b>23</b>	<b>1</b>	<b>96.0%</b>	<b>150</b>	<b>101</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	24	-	-	24	23	1	96.0%	150	101
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	24	-	-	24	23	1	96.0%	150	101
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>8,269</b>	-	<b>(207)</b>	<b>8,062</b>	<b>7,963</b>	<b>99</b>	<b>98.8%</b>	<b>7,187</b>	<b>7,110</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
Appropriation Statement  
for the year ended 31 March 2019

Subprogramme: 1.2: Office of the HOD	1	2	3	4	5	6	7	8	9
	2018/19							2017/18	
	Adjusted Appropriation R'000	Shifting of Funds R'000	Virement R'000	Final Appropriation R'000	Actual Expenditure R'000	Variance R'000	Expenditure as % of final appropriation %	Final Appropriation R'000	Actual Expenditure R'000
<b>Economic classification</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>R'000</b>	<b>%</b>	<b>R'000</b>	<b>R'000</b>
<b>Current payments</b>	<b>45,046</b>	<b>-</b>	<b>(711)</b>	<b>44,335</b>	<b>39,609</b>	<b>4,726</b>	<b>89.3%</b>	<b>23,633</b>	<b>23,625</b>
Compensation of employees	10,206	-	(711)	9,495	9,421	74	99.2%	8,541	8,541
Salaries and wages	9,070	-	(711)	8,359	8,300	59	99.3%	7,461	7,562
Social contributions	1,136	-	-	1,136	1,121	15	98.7%	1,080	979
Goods and services	34,840	-	-	34,840	30,188	4,652	86.6%	15,092	15,084
Administrative fees	142	-	-	142	89	53	62.7%	84	85
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	8	-	-	8	-	8	-	9	9
Audit costs: External	11,711	-	-	11,711	11,487	224	98.1%	10,958	10,958
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	129	-	-	129	75	54	58.3%	75	70
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	21,874	-	-	21,874	17,871	4,003	81.7%	2,363	2,362
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	534	534
Contractors	19	-	-	19	-	19	-	8	7
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	48	-	-	48	17	31	36.1%	39	28
Consumable: Stationery, printing and office supplies	209	-	-	209	50	159	24.0%	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	600	-	-	600	598	2	99.7%	790	799
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	100	-	-	100	-	100	-	-	-
Venues and facilities	-	-	-	-	-	-	-	232	232
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>73</b>	<b>72</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	73	72
Social benefits	-	-	-	-	-	-	-	73	72
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>291</b>	<b>-</b>	<b>-</b>	<b>291</b>	<b>131</b>	<b>160</b>	<b>45.0%</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	291	-	-	291	131	160	45.0%	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	291	-	-	291	131	160	45.0%	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>45,337</b>	<b>-</b>	<b>(711)</b>	<b>44,626</b>	<b>39,741</b>	<b>4,885</b>	<b>89.1%</b>	<b>23,706</b>	<b>23,697</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
Appropriation Statement  
for the year ended 31 March 2019

Subprogramme: 1.3: Corporate Support	2018/19						2017/18		
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>186,605</b>	-	(13,773)	<b>172,832</b>	<b>166,823</b>	<b>6,009</b>	<b>96.5%</b>	<b>164,902</b>	<b>163,987</b>
Compensation of employees	125,773	-	(8,100)	117,673	116,796	877	99.3%	111,128	111,122
Salaries and wages	105,480	-	(4,179)	101,301	100,570	731	99.3%	94,466	96,458
Social contributions	20,293	-	(3,921)	16,372	16,226	146	99.1%	16,662	14,664
Goods and services	60,832	(4)	(5,673)	55,155	50,023	5,132	90.7%	53,674	52,777
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	1,967	-	-	1,967	1,940	27	98.6%	1,451	1,365
Minor assets	2,370	-	-	2,370	167	2,203	7.1%	727	550
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	827	-	-	827	775	52	93.7%	791	797
Catering: Departmental activities	1,832	-	-	1,832	1,801	31	98.3%	2,065	1,898
Communication (G&S)	322	-	-	322	164	158	50.8%	902	868
Computer services	1,130	-	-	1,130	1,096	34	97.0%	-	-
Consultants: Business and advisory services	6,365	-	-	6,365	5,860	505	92.1%	6,622	6,285
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	9,027	-	-	9,027	9,026	1	100.0%	5,552	5,486
Contractors	500	-	-	500	443	57	88.5%	902	899
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	13,393	-	(4,314)	9,079	9,036	43	99.5%	9,376	9,347
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	261	-	-	261	193	68	74.1%	709	803
Consumable: Stationery, printing and office supplies	4,486	-	(1,266)	3,220	3,015	205	93.6%	5,198	5,166
Operating leases	2,787	-	(93)	2,694	2,674	20	99.3%	3,549	3,429
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	220	-	-	220	219	1	99.5%	460	457
Travel and subsistence	7,986	-	-	7,986	6,731	1,255	84.3%	7,564	7,670
Training and development	5,488	-	-	5,488	5,197	291	94.7%	5,688	5,609
Operating payments	681	(4)	-	677	612	65	90.4%	1,484	1,515
Venues and facilities	1,190	-	-	1,190	1,074	116	90.3%	624	624
Rental and hiring	-	-	-	-	-	-	-	10	9
Interest and rent on land	-	4	-	4	4	0	96.2%	100	88
Interest (Incl. interest on unitary payments (PPP))	-	4	-	4	4	0	96.2%	100	88
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>1,630</b>	-	(1,297)	<b>333</b>	<b>301</b>	<b>32</b>	<b>90.4%</b>	<b>1,851</b>	<b>1,170</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	1,630	-	(1,297)	333	301	32	90.4%	1,851	1,170
Social benefits	555	-	(293)	262	258	4	98.6%	478	636
Other transfers to households	1,075	-	(1,004)	71	43	28	60.2%	1,373	534
<b>Payments for capital assets</b>	<b>2,435</b>	-	(500)	<b>1,935</b>	<b>1,157</b>	<b>778</b>	<b>59.8%</b>	<b>1,573</b>	<b>1,484</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	2,435	-	(500)	1,935	1,157	778	59.8%	1,573	1,484
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	2,435	-	(500)	1,935	1,157	778	59.8%	1,573	1,484
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>190,670</b>	<b>-</b>	<b>(15,570)</b>	<b>175,100</b>	<b>168,281</b>	<b>6,819</b>	<b>96.1%</b>	<b>168,326</b>	<b>166,641</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
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Subprogramme: 1.4: Departmental Strategy	1	2	3	4	5	6	7	8	9
	2018/19							2017/18	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	6,205	-	-	6,205	5,854	351	94.3%	5,346	5,300
Compensation of employees	5,028	-	-	5,028	4,928	100	98.0%	4,569	4,526
Salaries and wages	4,496	-	-	4,496	4,396	100	97.8%	4,107	4,030
Social contributions	532	-	-	532	532	0	100.0%	462	496
Goods and services	1,177	-	-	1,177	926	251	78.7%	777	774
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	11	-	-	11	-	11	-	-	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	53	-	-	53	-	53	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	4	-	-	4	3	1	70.7%	5	2
Consumable: Stationery, printing and office supplies	583	-	-	583	447	136	76.7%	186	186
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	221	-	-	221	179	42	81.0%	95	139
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	1	-	-	1	-	1	-	210	166
Venues and facilities	304	-	-	304	298	6	97.9%	281	281
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	3	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	3	-
Social benefits	-	-	-	-	-	-	-	3	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	67	-	-	67	29	38	42.9%	34	33
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	67	-	-	67	29	38	42.9%	34	33
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	67	-	-	67	29	38	42.9%	34	33
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>6,272</b>	<b>-</b>	<b>-</b>	<b>6,272</b>	<b>5,883</b>	<b>389</b>	<b>93.8%</b>	<b>5,383</b>	<b>5,333</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
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Programme 2: Public Works Infrastructure	1	2	3	4	5	6	7	8	9
	2018/19							2017/18	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Sub programme</b>									
1. <b>Programme Support</b>	6,627	-	(2,000)	4,627	4,327	300	93.5%	4,027	3,932
2. <b>Planning</b>	11,961	-	(1,100)	10,861	10,769	92	99.1%	9,365	9,330
3. <b>Design</b>	200	-	-	200	-	200	-	12,034	12,034
4. <b>Construction</b>	102,330	-	(1,400)	100,930	80,413	20,517	79.7%	155,203	149,165
5. <b>Maintenance</b>	407,379	-	(4,000)	403,379	391,029	12,350	96.9%	359,583	365,317
6. <b>Immovable Asset Management</b>	13,437	-	(1,000)	12,437	12,349	88	99.3%	11,635	11,591
7. <b>Facility Management</b>	512,816	-	(5,500)	507,316	504,640	2,676	99.5%	481,532	481,513
	<b>1,054,750</b>	<b>-</b>	<b>(15,000)</b>	<b>1,039,750</b>	<b>1,003,527</b>	<b>36,222</b>	<b>96.5%</b>	<b>1,033,379</b>	<b>1,032,882</b>
<b>Economic classification</b>									
<b>Current payments</b>	<b>599,082</b>	<b>-</b>	<b>(15,000)</b>	<b>584,082</b>	<b>570,326</b>	<b>13,756</b>	<b>97.6%</b>	<b>588,919</b>	<b>595,563</b>
Compensation of employees	380,736	-	(11,000)	369,736	366,967	2,769	99.3%	350,682	350,593
Salaries and wages	317,068	-	(6,600)	310,468	308,539	1,929	99.4%	291,076	295,474
Social contributions	63,668	-	(4,400)	59,268	58,428	840	98.6%	59,606	55,119
Goods and services	218,346	-	(4,000)	214,346	203,360	10,986	94.9%	238,237	244,970
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	12	-	-	12	9	3	75.1%	85	42
Minor assets	215	-	-	215	81	134	37.5%	318	135
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	31	-	-	31	31	0	98.4%	-	-
Catering: Departmental activities	307	-	-	307	246	61	80.1%	456	395
Communication (G&S)	2,385	-	(1,000)	1,385	1,276	109	92.2%	1,796	1,857
Computer services	46	-	-	46	46	0	99.8%	3,726	3,725
Consultants: Business and advisory services	20,740	-	-	20,740	20,450	290	98.6%	43,172	43,276
Infrastructure and planning services	200	-	-	200	-	200	-	12,034	12,034
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	3,053	-	-	3,053	3,018	35	98.9%	14,652	16,935
Contractors	6,314	-	-	6,314	6,315	(0)	100.0%	10	4
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	54	-	-	54	54	0	99.2%	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	12,134	-	(2,000)	10,134	9,700	434	95.7%	7,755	7,286
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medasas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	258	-	-	258	-	258	-	823	814
Consumable supplies	6,954	-	(1,000)	5,954	5,409	545	90.8%	4,280	3,454
Consumable: Stationery, printing and office supplies	1,171	-	-	1,171	1,090	81	93.1%	597	590
Operating leases	2,785	-	-	2,785	2,570	215	92.3%	2,226	2,382
Property payments	150,504	-	-	150,504	142,413	8,091	94.6%	135,865	138,793
Transport provided: Departmental activity	61	-	-	61	24	37	39.3%	223	217
Travel and subsistence	8,679	-	-	8,679	8,657	22	99.7%	6,806	9,997
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	1,103	-	-	1,103	671	432	60.8%	2,071	1,713
Venues and facilities	240	-	-	240	212	27	88.6%	537	532
Rental and hiring	1,100	-	-	1,100	1,090	10	99.1%	805	796
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>381,357</b>	<b>-</b>	<b>-</b>	<b>381,357</b>	<b>379,793</b>	<b>1,564</b>	<b>99.6%</b>	<b>348,048</b>	<b>347,928</b>
Provinces and municipalities	377,304	-	-	377,304	375,358	1,946	99.5%	345,492	345,481
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	377,304	-	-	377,304	375,358	1,946	99.5%	345,492	345,481
Municipal bank accounts	377,304	-	-	377,304	375,358	1,946	99.5%	345,492	345,481
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	4,053	-	-	4,053	4,435	(382)	109.4%	2,556	2,447
Social benefits	4,053	-	-	4,053	3,930	122	97.0%	2,556	2,447
Other transfers to households	-	-	-	-	504	(504)	-	-	-
<b>Payments for capital assets</b>	<b>74,311</b>	<b>-</b>	<b>-</b>	<b>74,311</b>	<b>53,408</b>	<b>20,903</b>	<b>71.9%</b>	<b>96,412</b>	<b>89,391</b>
Buildings and other fixed structures	72,915	-	-	72,915	52,414	20,501	71.9%	94,932	88,033
Buildings	72,915	-	-	72,915	52,414	20,501	71.9%	94,932	88,033
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1,396	-	-	1,396	995	401	71.3%	1,480	1,358
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	1,396	-	-	1,396	995	401	71.3%	1,480	1,358
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>1,054,750</b>	<b>-</b>	<b>(15,000)</b>	<b>1,039,750</b>	<b>1,003,527</b>	<b>36,222</b>	<b>96.5%</b>	<b>1,033,379</b>	<b>1,032,882</b>



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Subprogramme: 2.1: Programme Support	1	2	3	4	5	6	7	8	9
	Adjusted Appropriation	Shifting of Funds	Virement	2018/19 Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	2017/18 Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	6,577	-	(2,000)	4,577	4,285	292	93.6%	3,941	3,932
Compensation of employees	6,193	-	(2,000)	4,193	4,068	125	97.0%	3,738	3,729
Salaries and wages	4,561	-	(700)	3,861	3,749	112	97.1%	3,135	3,441
Social contributions	1,632	-	(1,300)	332	319	13	95.9%	603	288
Goods and services	384	-	-	384	217	167	56.5%	203	203
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	20	-	-	20	2	18	12.0%	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	-	-	-	-	-	-	-	-
Communication (G&S)	69	-	-	69	-	69	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	9	-	-	9	5	4	57.0%	23	7
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	286	-	-	286	210	76	73.3%	180	196
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	86	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	86	-
Social benefits	-	-	-	-	-	-	-	86	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	50	-	-	50	42	8	84.2%	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	50	-	-	50	42	8	84.2%	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	50	-	-	50	42	8	84.2%	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>6,627</b>	<b>-</b>	<b>(2,000)</b>	<b>4,627</b>	<b>4,327</b>	<b>300</b>	<b>93.5%</b>	<b>4,027</b>	<b>3,932</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
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Subprogramme: 2.2: Planning	1	2	3	4	5	6	7	8	9
	2018/19							2017/18	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	11,961	-	(1,100)	10,861	10,769	92	99.1%	9,309	9,309
Compensation of employees	6,738	-	(1,100)	5,638	5,621	17	99.7%	4,910	4,910
Salaries and wages	5,742	-	(900)	4,842	4,832	10	99.8%	3,769	4,254
Social contributions	996	-	(200)	796	789	7	99.1%	1,141	656
Goods and services	5,223	-	-	5,223	5,148	75	98.6%	4,399	4,399
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	19	19
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	42	-	-	42	37	5	89.1%	30	28
Communication (G&S)	40	-	-	40	-	40	-	6	-
Computer services	-	-	-	-	-	-	-	3,703	3,702
Consultants: Business and advisory services	4,960	-	-	4,960	4,954	6	99.9%	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	418	418
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	-	-	-	-	-	-	-	-	-
Consumable: Stationery, printing and office supplies	25	-	-	25	-	25	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	156	-	-	156	156	(0)	100.1%	176	185
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	-	-	-	-	-	-	-	47	47
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	6	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	6	-
Social benefits	-	-	-	-	-	-	-	6	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	-	-	-	-	-	-	-	50	21
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	50	21
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	50	21
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>11,961</b>	<b>-</b>	<b>(1,100)</b>	<b>10,861</b>	<b>10,769</b>	<b>92</b>	<b>99.1%</b>	<b>9,365</b>	<b>9,330</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
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Subprogramme: 2.3: Design	1	2	3	4	5	6	7	8	9
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>200</b>	-	-	<b>200</b>	-	<b>200</b>	-	<b>12,034</b>	<b>12,034</b>
Compensation of employees	-	-	-	-	-	-	-	-	-
Salaries and wages	-	-	-	-	-	-	-	-	-
Social contributions	-	-	-	-	-	-	-	-	-
Goods and services	200	-	-	200	-	200	-	12,034	12,034
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	-	-	-	-	-	-	-	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	200	-	-	200	-	200	-	12,034	12,034
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	-	-	-	-	-	-	-	-	-
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	-	-	-	-	-	-	-	-	-
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>200</b>	-	-	<b>200</b>	-	<b>200</b>	-	<b>12,034</b>	<b>12,034</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
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Subprogramme: 2.4: Construction	1	2	3	4	5	6	7	8	9
	2018/19						2017/18		
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>29,332</b>	-	<b>(1,400)</b>	<b>27,932</b>	<b>27,413</b>	<b>519</b>	<b>98.1%</b>	<b>59,758</b>	<b>60,638</b>
Compensation of employees	25,849	-	(1,400)	24,449	24,144	305	98.8%	23,502	23,421
Salaries and wages	22,551	-	-	22,551	22,250	301	98.7%	17,798	21,499
Social contributions	3,298	-	(1,400)	1,898	1,894	4	99.8%	5,704	1,922
Goods and services	3,483	-	-	3,483	3,269	214	93.9%	36,256	37,217
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	8	-	-	8	-	8	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	-	-	-	-	-	-	3	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	19,700	19,827
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	1,492	-	-	1,492	1,458	34	97.7%	12,850	15,145
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	6	-	-	6	4	2	61.4%	302	292
Consumable: Stationery, printing and office supplies	107	-	-	107	107	0	99.7%	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	1,585	-	-	1,585	1,585	(0)	100.0%	2,958	1,789
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	222	-	-	222	63	159	28.4%	358	79
Venues and facilities	63	-	-	63	53	10	83.5%	85	85
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>53</b>	-	-	<b>53</b>	<b>557</b>	<b>(504)</b>	<b>1051.7%</b>	<b>20</b>	<b>20</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	53	-	-	53	557	(504)	1051.7%	20	20
Social benefits	53	-	-	53	53	0	99.9%	20	20
Other transfers to households	-	-	-	-	504	(504)	-	-	-
<b>Payments for capital assets</b>	<b>72,945</b>	-	-	<b>72,945</b>	<b>52,443</b>	<b>20,502</b>	<b>71.9%</b>	<b>95,425</b>	<b>88,507</b>
Buildings and other fixed structures	72,915	-	-	72,915	52,414	20,501	71.9%	94,932	88,033
Buildings	72,915	-	-	72,915	52,414	20,501	71.9%	94,932	88,033
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	30	-	-	30	29	1	97.3%	493	474
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	30	-	-	30	29	1	97.3%	493	474
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>102,330</b>	-	<b>(1,400)</b>	<b>100,930</b>	<b>80,413</b>	<b>20,517</b>	<b>79.7%</b>	<b>155,203</b>	<b>149,165</b>

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Subprogramme: 2.5: Maintenance	1	2	3	4	5	6	7	8	9
	Adjusted Appropriation	Shifting of Funds	Virement	2018/19 Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	2017/18 Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>402,977</b>	-	<b>(4,000)</b>	<b>398,977</b>	<b>386,995</b>	<b>11,982</b>	<b>97.0%</b>	<b>356,955</b>	<b>362,727</b>
Compensation of employees	275,833	-	-	275,833	273,605	2,228	99.2%	260,104	260,106
Salaries and wages	229,138	-	-	229,138	227,715	1,423	99.4%	215,628	216,982
Social contributions	46,695	-	-	46,695	45,889	806	98.3%	44,476	43,124
Goods and services	127,144	-	<b>(4,000)</b>	123,144	113,390	9,754	92.1%	96,851	102,621
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	12	-	-	12	9	3	75.1%	85	42
Minor assets	165	-	-	165	67	98	40.5%	236	91
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	31	-	-	31	31	0	98.4%	-	-
Catering: Departmental activities	219	-	-	219	196	23	89.4%	343	310
Communication (G&S)	2,276	-	<b>(1,000)</b>	1,276	1,276	(0)	100.0%	1,790	1,857
Computer services	46	-	-	46	46	0	99.8%	23	23
Consultants: Business and advisory services	860	-	-	860	807	53	93.8%	7	7
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	6,145	-	-	6,145	6,145	(0)	100.0%	10	4
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	8,848	-	<b>(2,000)</b>	6,848	6,414	434	93.7%	6,315	6,303
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medgas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	258	-	-	258	-	258	-	373	367
Consumable supplies	5,187	-	<b>(1,000)</b>	4,187	3,698	489	88.3%	3,085	2,974
Consumable: Stationery, printing and office supplies	642	-	-	642	589	53	91.8%	591	575
Operating leases	2,785	-	-	2,785	2,570	215	92.3%	2,226	2,382
Property payments	91,960	-	-	91,960	84,107	7,853	91.5%	77,195	78,917
Transport provided: Departmental activity	61	-	-	61	24	37	39.3%	193	191
Travel and subsistence	5,718	-	-	5,718	5,706	12	99.8%	2,477	6,677
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	774	-	-	774	567	207	73.3%	1,497	1,499
Venues and facilities	57	-	-	57	48	8	85.2%	405	400
Rental and hiring	1,100	-	-	1,100	1,090	10	99.1%	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>3,357</b>	-	-	<b>3,357</b>	<b>3,235</b>	<b>122</b>	<b>96.4%</b>	<b>1,956</b>	<b>1,956</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	3,357	-	-	3,357	3,235	122	96.4%	1,956	1,956
Social benefits	3,357	-	-	3,357	3,235	122	96.4%	1,956	1,956
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>1,046</b>	-	-	<b>1,046</b>	<b>799</b>	<b>247</b>	<b>76.4%</b>	<b>672</b>	<b>634</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1,046	-	-	1,046	799	247	76.4%	672	634
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	1,046	-	-	1,046	799	247	76.4%	672	634
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>407,379</b>	-	<b>(4,000)</b>	<b>403,379</b>	<b>391,029</b>	<b>12,350</b>	<b>96.9%</b>	<b>359,583</b>	<b>365,317</b>

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Subprogramme: 2.6: Immovable Asset Management	1	2	3	4	5	6	7	8	9
	Adjusted Appropriation	Shifting of Funds	Virement	2018/19 Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	2017/18 Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	13,437	-	(1,000)	12,437	12,349	88	99.3%	11,395	11,394
Compensation of employees	8,848	-	(1,000)	7,848	7,766	82	99.0%	7,515	7,514
Salaries and wages	7,895	-	(1,000)	6,895	6,815	80	98.8%	6,150	6,628
Social contributions	953	-	-	953	951	2	99.8%	1,365	886
Goods and services	4,589	-	-	4,589	4,584	5	99.9%	3,880	3,880
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	23	21
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	30	-	-	30	6	24	19.3%	-	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	3,756	-	-	3,756	3,739	17	99.6%	2,075	2,052
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	1,175	1,166
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medgas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	225	-	-	225	204	21	90.5%	40	33
Consumable: Stationery, printing and office supplies	97	-	-	97	97	0	99.8%	6	5
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	361	-	-	361	427	(66)	118.2%	491	544
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	70	58
Venues and facilities	120	-	-	120	111	9	92.9%	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	40	23
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	40	23
Social benefits	-	-	-	-	-	-	-	40	23
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	-	-	-	-	-	-	-	200	174
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	200	174
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	200	174
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>13,437</b>	<b>-</b>	<b>(1,000)</b>	<b>12,437</b>	<b>12,349</b>	<b>88</b>	<b>99.3%</b>	<b>11,635</b>	<b>11,591</b>

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Subprogramme: 2.7: Facility Management	2018/19							2017/18	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>134,599</b>	-	(5,500)	<b>129,099</b>	<b>128,516</b>	<b>583</b>	<b>99.5%</b>	<b>135,527</b>	<b>135,529</b>
Compensation of employees	57,275	-	(5,500)	51,775	51,763	12	100.0%	50,913	50,913
Salaries and wages	47,181	-	(4,000)	43,181	43,177	4	100.0%	44,596	42,670
Social contributions	10,094	-	(1,500)	8,594	8,586	8	99.9%	6,317	8,243
Goods and services	77,324	-	-	77,324	76,753	571	99.3%	84,614	84,616
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	22	-	-	22	11	11	51.4%	40	4
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	16	-	-	16	7	9	43.1%	80	57
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	11,164	-	-	11,164	10,950	214	98.1%	21,390	21,389
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	1,561	-	-	1,561	1,560	1	100.0%	209	206
Contractors	169	-	-	169	169	(0)	100.0%	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	54	-	-	54	54	0	99.2%	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	3,286	-	-	3,286	3,286	1	100.0%	1,440	982
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	450	447
Consumable supplies	1,527	-	-	1,527	1,498	29	98.1%	830	148
Consumable: Stationery, printing and office supplies	300	-	-	300	297	3	99.2%	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	58,544	-	-	58,544	58,307	237	99.6%	58,670	59,876
Transport provided: Departmental activity	-	-	-	-	-	-	-	30	26
Travel and subsistence	573	-	-	573	573	(0)	100.0%	524	606
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	107	-	-	107	41	66	37.9%	146	76
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	805	796
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>377,947</b>	-	-	<b>377,947</b>	<b>376,001</b>	<b>1,946</b>	<b>99.5%</b>	<b>345,940</b>	<b>345,929</b>
Provinces and municipalities	377,304	-	-	377,304	375,358	1,946	99.5%	345,492	345,481
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	377,304	-	-	377,304	375,358	1,946	99.5%	345,492	345,481
Municipal bank accounts	377,304	-	-	377,304	375,358	1,946	99.5%	345,492	345,481
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	643	-	-	643	643	0	100.0%	448	448
Social benefits	643	-	-	643	643	0	100.0%	448	448
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>270</b>	-	-	<b>270</b>	<b>124</b>	<b>146</b>	<b>45.9%</b>	<b>65</b>	<b>55</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	270	-	-	270	124	146	45.9%	65	55
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	270	-	-	270	124	146	45.9%	65	55
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>512,816</b>	<b>-</b>	<b>(5,500)</b>	<b>507,316</b>	<b>504,640</b>	<b>2,676</b>	<b>99.5%</b>	<b>481,532</b>	<b>481,513</b>

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Programme 3: TRANSPORT INFRASTRUCTURE	2018/19							2017/18	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Sub programme</b>									
1. <b>Programme Support: Roads</b>	32,657	-	-	32,657	32,050	607	98.1%	73,170	82,953
2. <b>Infrastructure Planning: Roads</b>	369	-	-	369	-	369	-	650	650
3. <b>Infrastructure Design: Roads</b>	213	-	-	213	-	213	-	11,449	11,449
4. <b>Construction: Roads</b>	1,324,695	20,572	16,488	1,361,755	1,005,116	356,639	73.8%	1,254,611	1,137,339
5. <b>Maintenance: Roads</b>	418,560	(20,572)	-	397,988	391,280	6,708	98.3%	369,170	370,905
	<b>1,776,494</b>	<b>-</b>	<b>16,488</b>	<b>1,792,982</b>	<b>1,428,446</b>	<b>364,536</b>	<b>79.7%</b>	<b>1,709,050</b>	<b>1,603,295</b>
<b>Economic classification</b>									
<b>Current payments</b>	<b>1,499,337</b>	<b>(20,572)</b>	<b>-</b>	<b>1,478,765</b>	<b>1,117,092</b>	<b>361,673</b>	<b>75.5%</b>	<b>1,425,793</b>	<b>1,390,193</b>
Compensation of employees	328,362	(15,572)	-	312,790	311,167	1,623	99.5%	288,671	288,669
Salaries and wages	270,696	(10,572)	-	260,124	258,901	1,223	99.5%	202,053	240,630
Social contributions	57,666	(5,000)	-	52,666	52,266	400	99.2%	86,618	48,039
Goods and services	1,170,975	(5,000)	-	1,165,975	805,924	360,051	69.1%	1,136,472	1,100,874
Administrative fees	-	-	-	-	-	-	-	4	4
Advertising	89	-	-	89	89	-	-	50	24
Minor assets	611	-	-	611	200	411	32.8%	137	62
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	792	-	-	792	545	247	68.8%	435	420
Communication (G&S)	3,787	-	-	3,787	3,686	101	97.3%	4,558	4,522
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	18,627	-	-	18,627	18,565	62	99.7%	41,733	43,362
Infrastructure and planning services	28	-	-	28	-	28	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	5,570	-	-	5,570	5,459	111	98.0%	22,000	36,808
Contractors	1,048,421	-	-	1,048,421	693,193	355,228	66.1%	983,370	934,303
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	6,685	-	-	6,685	6,429	256	96.2%	4,094	3,947
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	20,300	-	-	20,300	20,288	12	99.9%	21,236	16,816
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	7,695	-	-	7,695	7,096	599	92.2%	9,314	8,973
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	56	28
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	4,954	-	-	4,954	4,839	115	97.7%	2,517	2,425
Consumable: Stationery, printing and office supplies	3,102	-	-	3,102	2,701	401	87.1%	1,193	1,080
Operating leases	998	-	-	998	969	29	97.1%	1,333	1,333
Property payments	27,420	-	-	27,420	25,582	1,838	93.3%	25,621	27,355
Transport provided: Departmental activity	212	-	-	212	23	189	10.9%	-	-
Travel and subsistence	10,290	-	-	10,290	10,044	246	97.6%	9,545	9,949
Training and development	-	-	-	-	-	-	-	45	42
Operating payments	11,248	(5,000)	-	6,248	6,160	88	98.6%	9,232	9,422
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	146	-	-	146	146	1	99.7%	-	-
Interest and rent on land	-	-	-	-	-	-	-	650	650
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	650	650
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>3,913</b>	<b>-</b>	<b>-</b>	<b>3,913</b>	<b>3,328</b>	<b>585</b>	<b>85.0%</b>	<b>3,705</b>	<b>3,594</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	3,913	-	-	3,913	3,328	585	85.0%	3,705	3,594
Social benefits	3,913	-	-	3,913	3,328	585	85.0%	3,705	3,594
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>273,244</b>	<b>20,572</b>	<b>16,488</b>	<b>310,304</b>	<b>308,027</b>	<b>2,277</b>	<b>99.3%</b>	<b>279,552</b>	<b>209,508</b>
Buildings and other fixed structures	272,531	20,572	16,488	309,591	307,598	1,993	99.4%	250,802	180,760
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	272,531	20,572	16,488	309,591	307,598	1,993	99.4%	250,802	180,760
Machinery and equipment	713	-	-	713	429	284	60.1%	28,750	28,748
Transport equipment	-	-	-	-	-	-	-	28,225	28,305
Other machinery and equipment	713	-	-	713	429	284	60.1%	525	443
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>1,776,494</b>	<b>-</b>	<b>16,488</b>	<b>1,792,982</b>	<b>1,428,446</b>	<b>364,536</b>	<b>79.7%</b>	<b>1,709,050</b>	<b>1,603,295</b>



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	2018/19						2017/18		
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>32,190</b>	-	-	<b>32,190</b>	<b>31,743</b>	<b>447</b>	<b>98.6%</b>	<b>44,803</b>	<b>54,600</b>
Compensation of employees	18,810	-	-	18,810	18,570	240	98.7%	15,437	15,436
Salaries and wages	16,687	-	-	16,687	16,550	137	99.2%	14,205	13,697
Social contributions	2,123	-	-	2,123	2,020	103	95.1%	1,232	1,739
Goods and services	13,380	-	-	13,380	13,173	207	98.5%	29,366	39,164
Administrative fees	-	-	-	-	-	-	-	4	4
Advertising	-	-	-	-	-	-	-	50	24
Minor assets	-	-	-	-	-	-	-	40	23
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	65	-	-	65	43	22	66.0%	9	5
Communication (G&S)	-	-	-	-	-	-	-	-	2
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	5,570	-	-	5,570	5,459	111	98.0%	22,000	36,808
Contractors	13	-	-	13	12	1	90.5%	20	7
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medgas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	26	-	-	26	17	9	65.8%	287	242
Consumable: Stationery, printing and office supplies	260	-	-	260	234	26	90.2%	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	2,446	-	-	2,446	2,444	2	99.9%	6,912	1,965
Training and development	-	-	-	-	-	-	-	45	42
Operating payments	5,000	-	-	5,000	4,965	35	99.3%	-	42
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>194</b>	-	-	<b>194</b>	<b>193</b>	<b>1</b>	<b>99.6%</b>	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	194	-	-	194	193	1	99.6%	-	-
Social benefits	194	-	-	194	193	1	99.6%	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>273</b>	-	-	<b>273</b>	<b>114</b>	<b>159</b>	<b>41.8%</b>	<b>28,367</b>	<b>28,353</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	273	-	-	273	114	159	41.8%	28,367	28,353
Transport equipment	-	-	-	-	-	-	-	28,225	28,305
Other machinery and equipment	273	-	-	273	114	159	41.8%	142	48
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>32,657</b>	-	-	<b>32,657</b>	<b>32,050</b>	<b>607</b>	<b>98.1%</b>	<b>73,170</b>	<b>82,953</b>

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Subprogramme: 3.2: Infrastructure Planning: Roads	1	2	3	4	5	6	7	8	9
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	369	-	-	369	-	369	-	650	650
Compensation of employees	-	-	-	-	-	-	-	-	-
Salaries and wages	-	-	-	-	-	-	-	-	-
Social contributions	-	-	-	-	-	-	-	-	-
Goods and services	369	-	-	369	-	369	-	-	-
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	-	-	-	-	-	-	-	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	369	-	-	369	-	369	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	-	-	-	-	-	-	-	-	-
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	-	-	-	-	-	-	-	-	-
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	650	650
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	650	650
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>369</b>	<b>-</b>	<b>-</b>	<b>369</b>	<b>-</b>	<b>369</b>	<b>-</b>	<b>650</b>	<b>650</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
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 for the year ended 31 March 2019

	2018/19							2017/18	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	213	-	-	213	-	213	-	11,449	11,449
Compensation of employees	-	-	-	-	-	-	-	-	-
Salaries and wages	-	-	-	-	-	-	-	-	-
Social contributions	-	-	-	-	-	-	-	-	-
Goods and services	213	-	-	213	-	213	-	11,449	11,449
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	-	-	-	-	-	-	-	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	28	-	-	28	-	28	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	185	-	-	185	-	185	-	11,449	11,449
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medgas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	-	-	-	-	-	-	-	-	-
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	-	-	-	-	-	-	-	-	-
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	213	-	-	213	-	213	-	11,449	11,449

NORTH WEST: PUBLIC WORKS AND ROADS  
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for the year ended 31 March 2019

Subprogramme: 3.4: Construction: Roads	1	2	3	4	5	6	7	8	9
	Adjusted Appropriation	Shifting of Funds	Virement	2018/19 Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	2017/18 Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>1,052,164</b>	-	-	<b>1,052,164</b>	<b>697,517</b>	<b>354,647</b>	<b>66.3%</b>	<b>1,003,809</b>	<b>956,579</b>
Compensation of employees	-	-	-	-	-	-	-	-	-
Salaries and wages	-	-	-	-	-	-	-	-	-
Social contributions	-	-	-	-	-	-	-	-	-
Goods and services	1,052,164	-	-	1,052,164	697,517	354,647	66.3%	1,003,809	956,579
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	-	-	-	-	-	-	-	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	18,557	-	-	18,557	18,554	3	100.0%	41,730	43,361
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	1,033,607	-	-	1,033,607	678,963	354,644	65.7%	962,079	913,218
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	-	-	-	-	-	-	-	-	-
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	-	-	-	-	-	-	-	-	-
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>272,531</b>	<b>20,572</b>	<b>16,488</b>	<b>309,591</b>	<b>307,598</b>	<b>1,993</b>	<b>99.4%</b>	<b>250,802</b>	<b>180,760</b>
Buildings and other fixed structures	272,531	20,572	16,488	309,591	307,598	1,993	99.4%	250,802	180,760
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	272,531	20,572	16,488	309,591	307,598	1,993	99.4%	250,802	180,760
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>1,324,695</b>	<b>20,572</b>	<b>16,488</b>	<b>1,361,755</b>	<b>1,005,116</b>	<b>356,639</b>	<b>73.8%</b>	<b>1,254,611</b>	<b>1,137,339</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
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for the year ended 31 March 2019

Subprogramme: 3.5: Maintenance: Roads	2018/19						2017/18		
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>414,401</b>	<b>(20,572)</b>	-	<b>393,829</b>	<b>387,831</b>	<b>5,998</b>	<b>98.5%</b>	<b>365,082</b>	<b>366,916</b>
Compensation of employees	309,552	(15,572)	-	293,980	292,598	1,382	99.5%	273,234	273,233
Salaries and wages	254,009	(10,572)	-	243,437	242,352	1,085	99.6%	187,848	226,933
Social contributions	55,543	(5,000)	-	50,543	50,246	297	99.4%	85,386	46,300
Goods and services	104,849	(5,000)	-	99,849	95,233	4,616	95.4%	91,848	93,683
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	89	-	-	89	-	89	-	-	-
Minor assets	611	-	-	611	200	411	32.8%	97	39
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	727	-	-	727	502	225	69.1%	426	415
Communication (G&S)	3,787	-	-	3,787	3,686	101	97.3%	4,558	4,520
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	70	-	-	70	11	59	16.3%	3	1
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	14,247	-	-	14,247	14,218	29	99.8%	9,822	9,629
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	6,685	-	-	6,685	6,429	256	96.2%	4,094	3,947
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	20,300	-	-	20,300	20,288	12	99.9%	21,236	16,816
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	7,695	-	-	7,695	7,096	599	92.2%	9,314	8,973
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	56	28
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	4,928	-	-	4,928	4,822	106	97.8%	2,230	2,183
Consumable: Stationery, printing and office supplies	2,842	-	-	2,842	2,466	376	86.8%	1,193	1,080
Operating leases	998	-	-	998	969	29	97.1%	1,333	1,333
Property payments	27,420	-	-	27,420	25,582	1,838	93.3%	25,621	27,355
Transport provided: Departmental activity	212	-	-	212	23	189	10.9%	-	-
Travel and subsistence	7,844	-	-	7,844	7,600	244	96.9%	2,633	7,984
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	6,248	(5,000)	-	1,248	1,195	53	95.8%	9,232	9,380
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	146	-	-	146	146	1	99.7%	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	<b>3,719</b>	-	-	<b>3,719</b>	<b>3,135</b>	<b>584</b>	<b>84.3%</b>	<b>3,705</b>	<b>3,594</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	3,719	-	-	3,719	3,135	584	84.3%	3,705	3,594
Social benefits	3,719	-	-	3,719	3,135	584	84.3%	3,705	3,594
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>440</b>	-	-	<b>440</b>	<b>315</b>	<b>125</b>	<b>71.5%</b>	<b>383</b>	<b>395</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	440	-	-	440	315	125	71.5%	383	395
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	440	-	-	440	315	125	71.5%	383	395
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>418,560</b>	<b>(20,572)</b>	-	<b>397,988</b>	<b>391,280</b>	<b>6,708</b>	<b>98.3%</b>	<b>369,170</b>	<b>370,905</b>

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Subprogramme: 4.1: Programme Support	1	2	3	4	5	6	7	8	9
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>4,041</b>	-	-	<b>4,041</b>	<b>3,386</b>	<b>655</b>	<b>83.8%</b>	<b>3,777</b>	<b>3,026</b>
Compensation of employees	3,624	-	-	3,624	3,135	489	86.5%	3,535	2,838
Salaries and wages	3,223	-	-	3,223	2,741	482	85.0%	2,949	2,478
Social contributions	401	-	-	401	394	7	98.2%	586	360
Goods and services	417	-	-	417	251	166	60.2%	242	188
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	7	-	-	7	6	0	96.9%	3	3
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	38	-	-	38	38	1	98.7%	27	4
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	5	2
Consumable supplies	6	-	-	6	2	4	37.8%	-	-
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	367	-	-	367	205	161	56.0%	140	125
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	-	-	-	-	-	-	-	67	54
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	<b>33</b>	<b>25</b>
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	33	25
Social benefits	-	-	-	-	-	-	-	33	25
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>200</b>	-	-	<b>200</b>	<b>16</b>	<b>184</b>	<b>8.1%</b>	<b>120</b>	<b>111</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	200	-	-	200	16	184	8.1%	120	111
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	200	-	-	200	16	184	8.1%	120	111
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>4,241</b>	-	-	<b>4,241</b>	<b>3,402</b>	<b>839</b>	<b>80.2%</b>	<b>3,930</b>	<b>3,162</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
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Subprogramme: 4.2: Community Development	1	2	3	4	5	6	7	8	9
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	108,556	-	15,000	123,556	123,045	511	99.6%	80,254	80,245
Compensation of employees	-	-	-	-	-	-	-	-	-
Salaries and wages	-	-	-	-	-	-	-	-	-
Social contributions	-	-	-	-	-	-	-	-	-
Goods and services	108,556	-	15,000	123,556	123,045	511	99.6%	80,254	80,245
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	116	-	-	116	-	116	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	-	-	-	-	-	-	-	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	330	-	-	330	310	20	93.8%	4,555	4,552
Contractors	107,834	-	15,000	122,834	122,540	294	99.8%	75,279	75,274
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	276	-	-	276	196	80	70.9%	286	285
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	-	-	-	-	-	-	-	-	-
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	134	134
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>108,556</b>	<b>-</b>	<b>15,000</b>	<b>123,556</b>	<b>123,045</b>	<b>511</b>	<b>99.6%</b>	<b>80,254</b>	<b>80,245</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
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Subprogramme: 4.3: Innovation and Empowerment	2018/19							2017/18	
	Adjusted	Shifting of	Virement	Final	Actual	Variance	Expenditure	Final	Actual
	Appropriation	Funds		Appropriation	Expenditure		as % of final	Appropriation	Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	1,795	-	-	1,795	1,785	10	99.4%	966	965
Compensation of employees	-	-	-	-	-	-	-	-	-
Salaries and wages	-	-	-	-	-	-	-	-	-
Social contributions	-	-	-	-	-	-	-	-	-
Goods and services	1,795	-	-	1,795	1,785	10	99.4%	966	965
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	-	-	-	-	-	-	-	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	-	-	-	-	-	-	-	-	-
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	-	-	-	-	-	-	-	-	-
Training and development	1,795	-	-	1,795	1,785	10	99.4%	966	965
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>1,795</b>	<b>-</b>	<b>-</b>	<b>1,795</b>	<b>1,785</b>	<b>10</b>	<b>99.4%</b>	<b>966</b>	<b>965</b>



NORTH WEST: PUBLIC WORKS AND ROADS  
Appropriation Statement  
for the year ended 31 March 2019

Subprogramme: 4.4: EPWP Co-ordination and Monitoring	1	2	3	4	5	6	7	8	9
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
<b>Current payments</b>	<b>300</b>	-	-	<b>300</b>	<b>157</b>	<b>143</b>	<b>52.3%</b>	<b>164</b>	<b>121</b>
Compensation of employees	-	-	-	-	-	-	-	-	-
Salaries and wages	-	-	-	-	-	-	-	-	-
Social contributions	-	-	-	-	-	-	-	-	-
Goods and services	300	-	-	300	157	143	52.3%	164	121
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit costs: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	-	-	-	-	-	-	-	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning services	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	-	-	-	-	-	-	-	-	-
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	150	-	-	150	55	95	36.7%	114	100
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	150	-	-	150	102	48	68.0%	50	21
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest (Incl. interest on unitary payments (PPP))	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies</b>	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal bank accounts	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Departmental agencies (non-business entities)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pc)	-	-	-	-	-	-	-	-	-
Other transfers to public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on products and production (pe)	-	-	-	-	-	-	-	-	-
Other transfers to private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payment for financial assets</b>	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>300</b>	-	-	<b>300</b>	<b>157</b>	<b>143</b>	<b>52.3%</b>	<b>164</b>	<b>121</b>

NORTH WEST: PUBLIC WORKS AND ROADS  
Appropriation Statement  
for the year ended 31 March 2019

- 1 **Detail of transfers and subsidies as per Appropriation Act (after Virement):**  
Detail of these transactions can be viewed in the note on Transfers and subsidies and Annexure 1 (A-H) to the Annual Financial Statements.
- 2 **Detail of specifically and exclusively appropriated amounts voted (after Virement):**  
Detail of these transactions can be viewed in note 1 (Annual Appropriation) to the Annual Financial Statements.
- 3 **Detail on payments for financial assets**  
Detail of these transactions per programme can be viewed in the note to Payments for financial assets to the Annual Financial Statements.
- 4 **Explanations of material variances from Amounts Voted (after virement):**

4.1 Per programme:	Final Appropriation R'000	Actual Expenditure R'000	Variance R'000	Variance as a % of Final Approp. %
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**ADMINISTRATION**

	234,060	221,867	12,193	94.8%
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The underspending of the programme is as a result of slow progress of the SIU investigations as well as the delay of the delivery of gym equipments for the Wellness Centre.

**PUBLIC WORKS  
INFRASTRUCTURE**

	1,039,750	1,003,527	36,222	96.5%
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Late submission of invoices from the contractors particularly on infrastructure projects resulted to the underspending of the programme. The additional allocation received during second adjustment from Provincial Treasury to procure a building for the Department of Tourism also caused the underspending of a programme.

**TRANSPORT  
INFRASTRUCTURE**

	1,792,982	1,428,446	364,536	79.7%
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Late awarding of maintenance contracts for regravelling, rehabilitation and pothole patching in some of the provincial road caused the underspending on provincial road maintenance grant.

**COMMUNITY BASED  
PROGRAMME**

	129,892	128,389	1,503	98.8%
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The delay in the payments of outstanding vuk'phile projects resulted to the underspending of the programme

(In the case of surpluses on programmes, a detailed explanation must be given as to whether it is as a result of a saving or underspending.)

NORTH WEST: PUBLIC WORKS AND ROADS  
Appropriation Statement  
for the year ended 31 March 2019

4.2 Per economic classification:	Final Appropriation	Actual Expenditure	Variance	Variance as a % of Final Approp.
	R'000	R'000	R'000	%
<b>Current expenditure</b>				
Compensation of employees	824,214	818,253	5,961	99.3%
Goods and services	1,599,731	1,217,761	381,971	76.1%
Interest and rent on land	4	4	0	96.2%
<b>Transfers and subsidies</b>				
Provinces and municipalities	377,304	375,358	1,946	99.5%
Households	8,299	8,064	235	97.2%
<b>Payments for capital assets</b>				
Buildings and other fixed structures	382,506	360,012	22,494	94.1%
Machinery and equipment	4,626	2,780	1,846	60.1%

The late awarding of maintenance contract for the rehabilitation, regravelling and pothole patching of provincial road as well as slow progress registered by the Special Investigating Unit (SIU). Delay of the delivery of gym equipments for the Wellness Centre resulted to the underspending on machinery and equipment.

4.3 Per conditional grant	Final Appropriation	Actual Expenditure	Variance	Variance as a % of Final Approp.
	R'000	R'000	R'000	%
NdoT - Provincial Roads Maintenance Grant	1,033,607	678,492	355,115	65.6%
NdPW - EPWP Inc Grant to Province	5,789	5,783	6	99.9%

Late awarding of road maintenance projects to do rehabilitation, regravelling and pothole patching.

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Statement of Financial Performance**

	<i>Note</i>	<b>2018/19 R'000</b>	<b>2017/18 R'000</b>
<b>REVENUE</b>			
Annual appropriation	<u>1</u>	3,196,684	3,032,345
Departmental revenue	<u>2</u>	-	-
<b>TOTAL REVENUE</b>		<b>3,196,684</b>	<b>3,032,345</b>
<b>EXPENDITURE</b>			
<b>Current expenditure</b>			
Compensation of employees	<u>3</u>	818,252	771,534
Goods and services	<u>4</u>	1,217,760	1,434,049
Interest and rent on land	<u>5</u>	4	738
<b>Total current expenditure</b>		<b>2,036,016</b>	<b>2,206,321</b>
<b>Transfers and subsidies</b>			
Transfers and subsidies	<u>6</u>	383,422	352,791
<b>Total transfers and subsidies</b>		<b>383,422</b>	<b>352,791</b>
<b>Expenditure for capital assets</b>			
Tangible assets	<u>7</u>	362,792	364,338
<b>Total expenditure for capital assets</b>		<b>362,792</b>	<b>364,338</b>
<b>TOTAL EXPENDITURE</b>		<b>2,782,230</b>	<b>2,923,450</b>
<b>SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>414,454</b>	<b>108,895</b>
<b>Reconciliation of Net Surplus/(Deficit) for the year</b>			
Voted Funds		414,454	108,895
Annual appropriation		59,333	35,032
Conditional grants		355,121	73,863
		-	-
Departmental revenue and NRF Receipts	<u>12</u>	-	-
<b>SURPLUS/(DEFICIT) FOR THE YEAR</b>		<b>414,454</b>	<b>108,895</b>

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Statement of Financial Position**

	<i>Note</i>	2018/19 R'000	2017/18 R'000
<b>ASSETS</b>			
<b>Current Assets</b>		<b>168,989</b>	<b>138,616</b>
Cash and cash equivalents	<u>8</u>	65,151	34,355
Prepayments and advances	<u>9</u>	103,000	103,518
Receivables	<u>10</u>	838	743
<b>Non-Current Assets</b>		<b>13,987</b>	<b>18,035</b>
Receivables	<u>10</u>	13,987	18,035
<b>TOTAL ASSETS</b>		<b><u>182,976</u></b>	<b><u>156,651</u></b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>		<b>182,943</b>	<b>156,546</b>
Voted funds to be surrendered to the Revenue Fund	<u>11</u>	160,230	149,279
Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund	<u>12</u>	16,380	2,078
Payables	<u>13</u>	6,333	5,189
<b>Non-Current Liabilities</b>			
Payables	<u>14</u>	33	105
<b>TOTAL LIABILITIES</b>		<b><u>182,976</u></b>	<b><u>156,651</u></b>
<b>NET ASSETS</b>		<b><u>-</u></b>	<b><u>-</u></b>
<b>Represented by:</b>			
Capitalisation reserve		-	-
Recoverable revenue		-	-
Retained funds		-	-
Revaluation reserves		-	-
<b>TOTAL</b>		<b><u>-</u></b>	<b><u>-</u></b>

## NORTH WEST: PUBLIC WORKS AND ROADS

## Cash Flow Statement

	<i>Note</i>	2018/19 R'000	2017/18 R'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts		<b>2,867,117</b>	<b>2,995,369</b>
Annual appropriated funds received	<u>1.1</u>	2,839,457	2,969,725
Departmental revenue received	<u>2</u>	27,601	25,644
Interest received	<u>2.2</u>	59	-
Net (increase)/ decrease in working capital		5,615	7,159
Surrendered to Revenue Fund		(67,452)	(91,258)
Current payments		(2,036,012)	(2,269,293)
Interest paid	<u>5</u>	(4)	(738)
Payments for financial assets		-	-
Transfers and subsidies paid		(383,422)	(352,791)
<b>Net cash flow available from operating activities</b>	<u>15</u>	<b>385,842</b>	<b>288,448</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payments for capital assets	<u>7</u>	(362,792)	(300,628)
Proceeds from sale of capital assets	<u>2.3</u>	7,818	18,309
<b>Net cash flows from investing activities</b>		<b>(354,974)</b>	<b>(282,319)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Increase/ (decrease) in net assets		-	-
Increase/ (decrease) in non-current payables		(72)	106
<b>Net cash flows from financing activities</b>		<b>(72)</b>	<b>106</b>
Net increase/ (decrease) in cash and cash equivalents		30,796	6,235
Cash and cash equivalents at beginning of period		34,355	28,120
Unrealised gains and losses within cash and cash equivalents		-	-
<b>Cash and cash equivalents at end of period</b>	<u>16</u>	<b>65,151</b>	<b>34,355</b>

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

1

1.1 Annual Appropriation	2018/19			2017/18	
	Final Appropriation R'000	Actual Funds Received R'000	Funds not requested/ not received R'000	Final Appropriation R'000	Appropriation Received R'000
Programmes					
Administration	234,060	226,431	7,629	204,602	204,168
Public Works Infrastructure	1,039,750	1,025,274	14,476	1,033,379	1,032,880
TRANSPORT INFRASTRUCTURE	1,792,982	1,458,777	334,205	1,709,050	1,647,721
Community Based Programme	129,892	128,976	916	85,314	84,956
<b>Total</b>	<b>3,196,684</b>	<b>2,839,457</b>	<b>357,227</b>	<b>3,032,345</b>	<b>2,969,725</b>

Actual funds received is based on actual expenditure per programme plus the difference between cash flow received and actual expenditure expenditure divided as follows: Programme 1 - 8%, Programme 2 - 38%, Programme 3 - 53% and Programme 4 - 1%. Total funds not utilised is R 57 227 000

1.2 Conditional grants**	Note	2018/19 R'000	2017/18 R'000
Total grants received	32	682,169	989,725

Actual funds received for PRMG is R 676 380 000 and for EPWP Incentive Grant is R 5 789 000

2 Departmental Revenue	Note	2018/19 R'000	2017/18 R'000
Sales of goods and services other than capital assets	2.1	25,146	23,046
Interest, dividends and rent on land	2.2	59	-
Sales of capital assets	2.3	7,818	18,309
Transactions in financial assets and liabilities	2.4	2,455	2,598
Total revenue collected		35,478	43,953
Less: Own revenue included in appropriation	12	35,478	43,953
<b>Departmental revenue collected</b>		<b>-</b>	<b>-</b>

2.1 Sales of goods and services other than capital assets	Note	2018/19 R'000	2017/18 R'000
Sales of goods and services produced by the department	2	25,130	23,046
Sales by market establishment		5,521	7,536
Other sales		19,609	15,510
Sales of scrap, waste and other used current goods		16	-
<b>Total</b>		<b>25,146</b>	<b>23,046</b>

2.2 Interest, dividends and rent on land	Note	2018/19 R'000	2017/18 R'000
Interest	2	59	-
Dividends		-	-
Rent on land		-	-
<b>Total</b>		<b>59</b>	<b>-</b>

2.3 Sales of capital assets	Note	2018/19 R'000	2017/18 R'000
<b>Tangible assets</b>	2	7,818	18,309
Buildings and other fixed structures	29	182	18,309
Machinery and equipment	28	7,636	-
<b>Total</b>		<b>7,818</b>	<b>18,309</b>

2.4 Transactions in financial assets and liabilities	Note	2018/19 R'000	2017/18 R'000
Receivables	2	1,750	-
Other Receipts including Recoverable Revenue		705	2,598
<b>Total</b>		<b>2,455</b>	<b>2,598</b>

3 Compensation of Employees	Note	2018/19 R'000	2017/18 R'000

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

3 Compensation of Employees	Note	2018/19 R'000	2017/18 R'000
<b>3.1 Salaries and wages</b>			
Basic salary		552,862	521,635
Performance award		12,653	12,086
Service Based		3,519	1,689
Compensative/circumstantial		16,815	17,937
Other non-pensionable allowances		103,150	98,313
<b>Total</b>		<b>688,999</b>	<b>651,660</b>
<b>3.2 Social Contributions</b>			
<b>Employer contributions</b>			
Pension		69,845	65,649
Medical		59,158	53,996
Bargaining council		250	229
<b>Total</b>		<b>129,253</b>	<b>119,874</b>
<b>Total compensation of employees</b>		<b>818,252</b>	<b>771,534</b>
Average number of employees		10,070	5,714

4 Goods and services	Note	2018/19 R'000	2017/18 R'000
Administrative fees		89	89
Advertising		1,948	1,432
Minor assets	4.1	455	771
Bursaries (employees)		805	797
Catering		2,980	2,842
Communication		5,608	7,247
Computer services	4.2	1,142	24
Consultants: Business and advisory services		62,745	98,987
Infrastructure and planning services		-	12,034
Legal services		17,813	98,816
Contractors		822,490	912,279
Audit cost – external	4.3	11,487	10,958
Fleet services		15,519	13,294
Inventory	4.4	37,084	33,904
Consumables	4.5	18,068	14,188
Operating leases		6,213	7,144
Property payments	4.6	167,996	166,147
Rental and hiring		1,235	805
Transport provided as part of the departmental activities		318	674
Travel and subsistence	4.7	27,653	30,310
Venues and facilities		1,687	1,743
Training and development		6,982	6,616
Other operating expenditure	4.8	7,443	12,948
<b>Total</b>		<b>1,217,760</b>	<b>1,434,049</b>

Prior year adjustments were effected on Legal services ( R 34 500 000) and Contractors with an amount of R 98 210 000 which R 34 500 000 was for legal fees and R 63 710 went to Capital Expenditure. (Capex projects were paid with PRMG funds (goods and services)

4.1 Minor assets	Note	2018/19 R'000	2017/18 R'000
<b>Tangible assets</b>	4	455	771
Machinery and equipment		455	771
<b>Total</b>		<b>455</b>	<b>771</b>

4.2 Computer services	Note	2018/19 R'000	2017/18 R'000
SITA computer services	4	1,090	-
External computer service providers		52	24
<b>Total</b>		<b>1,142</b>	<b>24</b>

4.3 Audit cost – external	Note	2018/19 R'000	2017/18 R'000
Regularity audits	4	11,487	10,958
<b>Total</b>		<b>11,487</b>	<b>10,958</b>



**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

	Note	2018/19 R'000	2017/18 R'000
<b>4.4 Inventory</b>	<b>4</b>		
Fuel, oil and gas		20,288	16,816
Materials and supplies		16,796	17,088
<b>Total</b>		<b>37,084</b>	<b>33,904</b>
<b>4.5 Consumables</b>	<b>4</b>		
Consumable supplies		10,765	7,772
Uniform and clothing		8,421	5,577
Household supplies		2,220	924
Building material and supplies		74	-
IT consumables		48	869
Other consumables		2	402
Stationery, printing and office supplies		7,303	6,416
<b>Total</b>		<b>18,068</b>	<b>14,188</b>
<b>4.6 Property payments</b>	<b>4</b>		
Municipal services		46,595	46,414
Property maintenance and repairs		36,673	47,749
Other		84,728	71,984
<b>Total</b>		<b>167,996</b>	<b>166,147</b>
<b>4.7 Travel and subsistence</b>	<b>4</b>		
Local		27,653	30,310
<b>Total</b>		<b>27,653</b>	<b>30,310</b>
<b>4.8 Other operating expenditure</b>	<b>4</b>		
Professional bodies, membership and subscription fees		174	-
Resettlement costs		450	767
Other		6,819	12,181
<b>Total</b>		<b>7,443</b>	<b>12,948</b>
<b>5 Interest and Rent on Land</b>	<b>4</b>		
Interest paid		4	738
<b>Total</b>		<b>4</b>	<b>738</b>
<b>6 Transfers and Subsidies</b>	<b>33</b>		
Provinces and municipalities		375,358	345,481
Households	ANNEXURE 1B	8,064	7,310
<b>Total</b>		<b>383,422</b>	<b>352,791</b>
<b>7 Expenditure for capital assets</b>	<b>29</b>		
<b>Tangible assets</b>		<b>362,792</b>	<b>364,338</b>
Buildings and other fixed structures	29	360,012	332,504
Machinery and equipment	28	2,780	31,834
<b>Total</b>		<b>362,792</b>	<b>364,338</b>

Correction of prior year error was effected addressing the misclassification due to Capex projects which funding was sourced from PRMG funds (Goods and Services)

## NORTH WEST: PUBLIC WORKS AND ROADS

## Notes to Financial Statements

## 7.1 Analysis of funds utilised to acquire capital assets - 2018/19

	Voted Funds R'000	Aid assistance R'000	TOTAL R'000
Tangible assets	362,792	-	362,792
Buildings and other fixed structures	360,012	-	360,012
Machinery and equipment	2,780	-	2,780
<b>Total</b>	<b>362,792</b>	<b>-</b>	<b>362,792</b>

## 7.2 Analysis of funds utilised to acquire capital assets - 2017/18

	Voted Funds R'000	Aid assistance R'000	TOTAL R'000
Tangible assets	364,338	-	364,338
Buildings and other fixed structures	332,504	-	332,504
Machinery and equipment	31,834	-	31,834
<b>Total</b>	<b>364,338</b>	<b>-</b>	<b>364,338</b>

Correction of prior year error was effected addressing the misclassification due to Capex projects which funding was sourced from PRMG funds (Goods and Services)

	Note	2018/19 R'000	2017/18 R'000
<b>8 Cash and Cash Equivalents</b>			
Consolidated Paymaster General Account		64,848	34,429
Disbursements		303	(74)
<b>Total</b>		<b>65,151</b>	<b>34,355</b>

	Note	2018/19 R'000	2017/18 R'000
<b>9 Prepayments and Advances</b>			
Prepayments (Not expensed)	9.1	103,000	103,518
<b>Total</b>		<b>103,000</b>	<b>103,518</b>

## 9.1 Prepayments (Not expensed)

Note	Balance as at 1 April 2018	Less: Amount expensed in current year	Add/Less: Other	Add: Current Year prepayments	Balance as at 31 March 2019
	R'000	R'000	R'000	R'000	R'000
<i>Listed by economic classification</i>					
Goods and services	103,000	-	-	-	103,000
<b>Total</b>	<b>103,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>103,000</b>
	(103,000)				

Note	Balance as at 1 April 2017	Less: Amount expensed in current year	Add/Less: Other	Add: Current Year prepayments	Balance as at 31 March 2018
	R'000	R'000	R'000	R'000	R'000
<b>Prepayments (Not expensed)</b>					
<i>Listed by economic classification</i>					
Goods and services	103,000	-	-	-	103,000
Transfers and subsidies	518	-	-	-	518
<b>Total</b>	<b>103,518</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>103,518</b>
	(103,518)				(103,518)

	Note	2018/19			2017/18		
		Current R'000	Non-current R'000	Total R'000	Current R'000	Non-current R'000	Total R'000
<b>10 Receivables</b>							
Recoverable expenditure	10.1	2	-	2	120	-	120
Fruitless and wasteful expenditure	10.2	-	-	-	-	5,340	5,340
Other receivables	10.3	836	13,987	14,823	623	12,695	13,318
<b>Total</b>		<b>838</b>	<b>13,987</b>	<b>14,825</b>	<b>743</b>	<b>18,035</b>	<b>18,778</b>

Fruitless and Wasteful expenditure of R 5 340 000 has been written off as per attached approval on the Audit file - Receivables

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

	Note	2018/19 R'000	2017/18 R'000
<b>10.1 Recoverable expenditure (disallowance accounts)</b> (Group major categories, but list material items)	<u>10</u>		
SAL:TAX DEBT:CA		2	99
SAL:PENSION FUND:CL		-	21
		-	-
<b>Total</b>		<u>2</u>	<u>120</u>
<b>10.2 Other receivables</b> (Group major categories, but list material items)	<u>10</u>		
Debt Account		14,823	13,318
<b>Total</b>		<u>14,823</u>	<u>13,318</u>
<b>10.3 Fruitless and wasteful expenditure</b>	<u>10</u>		
Opening balance		5,340	5,340
Less amounts recovered		-	-
Less amounts written off		(5,340)	-
Transfers from note 32 Fruitless and Wasteful expenditure		-	-
<b>Total</b>		<u>-</u>	<u>5,340</u>
<i>Fruitless and Wasteful expenditure of R 5 340 000 has been written off as per attached approval on the Audit file - Receivables</i>			
<b>10.4 Impairment of receivables</b>	<u>10</u>		
Estimate of impairment of receivables		4,817	4,055
<b>Total</b>		<u>4,817</u>	<u>4,055</u>
<b>11 Voted Funds to be Surrendered to the Revenue Fund</b>	<u>11</u>		
Opening balance		149,279	45,835
Prior period error	<u>11.1</u>	-	103,000
As restated		149,279	148,835
Transfer from statement of financial performance (as restated)		414,454	108,895
Voted funds not requested/not received	<u>1.1</u>	(357,227)	(62,620)
Transferred to retained revenue to defray excess expenditure Paid during the year (Parliament/Legislatures ONLY)	<u>11.1</u>	-	-
		(46,277)	(45,831)
<b>Closing balance</b>		<u>160,230</u>	<u>149,279</u>
<i>Prepayment of R 103 000 000 was incorrectly expensed during 2016/2017 financial year</i>			
<b>11.1 Prior period error</b>	<u>11</u>		
Nature of prior period error			2017/18 R'000
Relating to 20WW/XX (affecting the opening balance)			103,000
Prepayment relating to 2016/17 (Ayama)			103,000
<b>Total</b>			<u>103,000</u>
<b>12 Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund</b>	<u>12</u>		
Opening balance		2,077	3,551
Prior period error		-	-
As restated	<u>12.1</u>	2,077	3,551
Transfer from Statement of Financial Performance (as restated)		-	-
Own revenue included in appropriation		35,478	43,953
Transfer to voted funds to defray expenditure (Parliament/Legislatures ONLY) during the year	<u>11.1</u>	-	-
		(21,175)	(45,427)
<b>Closing balance</b>		<u>16,380</u>	<u>2,077</u>
<b>13 Payables - current</b>	<u>13</u>		
Amounts owing to other entities		-	-
Clearing accounts	<u>13.1</u>	938	829
Other payables	<u>13.2</u>	5,395	4,360
<b>Total</b>		<u>6,333</u>	<u>5,189</u>

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

	Note	2018/19 R'000	2017/18 R'000
<b>13.1 Clearing accounts</b>	<u>13</u>		
(Identify major categories, but list material amounts)			
SAL:ACB RECALLS:CA		550	683
SAL:GEHS REFUND CONTROL ACC:CL		179	-
SAL:INCOME TAX:CL		209	139
SAL:PENSION FUND:CL		1	-
Sal:Finance Other Institution:CL		-	7
<b>Total</b>		<b>938</b>	<b>829</b>
<b>13.2 Other payables</b>	<u>13</u>		
(Identify major categories, but list material amounts)			
DEBT RECEIVABLE INCOME:CA		3,565	2,773
DEBT RECEIVABLE INTEREST:CA		1,830	1,587
<b>Total</b>		<b>5,395</b>	<b>4,360</b>
<b>14 Payables – non-current</b>			
Amounts owing to other		33	105
<b>Total</b>		<b>33</b>	<b>105</b>
<b>15 Net cash flow available from operating activities</b>	<u>Note</u>		
Net surplus/(deficit) as per Statement of Financial Performance		414,454	108,895
Add back non cash/cash movements not deemed operating activities		(28,612)	179,553
(Increase)/decrease in receivables		3,953	(354)
(Increase)/decrease in prepayments and advances		518	6,900
(Increase)/decrease in other current assets		-	-
Increase/(decrease) in payables – current		1,144	613
Proceeds from sale of capital assets		(7,818)	(18,309)
Proceeds from sale of investments		-	-
(Increase)/decrease in other financial assets		-	-
Expenditure on capital assets		362,792	300,628
Surrenders to Revenue Fund		(67,452)	(91,258)
Surrenders to RDP Fund/Donor		-	-
Voted funds not requested/not received		(357,227)	(62,620)
Own revenue included in appropriation		35,478	43,953
Other non-cash items		-	-
<b>Net cash flow generated by operating activities</b>		<b>385,842</b>	<b>288,448</b>
<b>16 Reconciliation of cash and cash equivalents for cash flow purposes</b>	<u>Note</u>		
Consolidated Paymaster General account		64,848	34,429
Disbursements		303	(74)
<b>Total</b>		<b>65,151</b>	<b>34,355</b>
<b>17 Contingent liabilities and contingent assets</b>			
<b>17.1 Contingent liabilities</b>			
<b>Liable to</b>	<b>Nature</b>		
Claims against the department	<u>Annex 2A</u>	474,663	502,633
Intergovernmental payables (unconfirmed balances)	<u>Annex 4</u>	11,587	-
Other	<u>Annex 2A</u>	-	66
<b>Total</b>		<b>486,250</b>	<b>502,699</b>
<i>The department has adjusted the opening balance R 5 991 560.73. The various reasons per case for adjustments are on the Contingent registers.</i>			
<b>18 Commitments</b>	<u>Note</u>		
<b>Current expenditure</b>			
Approved and contracted		375,450	395,791
Approved but not yet contracted		-	-
		<b>375,450</b>	<b>395,791</b>
<b>Capital Expenditure</b>			
Approved and contracted		176,421	704,527
Approved but not yet contracted		-	-
		<b>176,421</b>	<b>704,527</b>
<b>Total Commitments</b>		<b>551,871</b>	<b>1,100,318</b>

Building Infrastructure has 1 project longer than one year. Roads Infrastructure has 14 projects longer than a year (8 capex and 6 opex)

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

		2018/19			2017/18
		R'000			R'000
<b>19</b>	<b>Accruals and payables not recognised</b>				
	<b>19.1 Accruals</b>				
	<b>Listed by economic classification</b>	<b>30 days</b>	<b>30+ days</b>	<b>Total</b>	<b>Total</b>
	Goods and services	37,492	37,517	75,009	59,755
	Capital assets	1,451	3,702	5,153	23,965
	<b>Total</b>	<b>38,943</b>	<b>41,219</b>	<b>80,162</b>	<b>83,720</b>

		2018/19	2017/18
		R'000	R'000
	<b>Listed by programme level</b>	<b>Note</b>	
	Administration	3,698	10,311
	Public Works Infrastructure	11,089	18,242
	Transport Infrastructure	65,375	46,883
	Community Based Programme		8,284
	<b>Total</b>	<b>80,162</b>	<b>83,720</b>

*Include reasons for material accruals*

		2018/19			2017/18
		R'000			R'000
	<b>19.2 Payables not recognised</b>				
	<b>Listed by economic classification</b>	<b>30 days</b>	<b>30+ days</b>	<b>Total</b>	<b>Total</b>
	Goods and services	55,685	1,500	57,185	44,732
	Capital assets	17,230	341	17,571	30,912
	<b>Total</b>	<b>72,915</b>	<b>1,841</b>	<b>74,756</b>	<b>75,644</b>

		2018/19	2017/18
		R'000	R'000
	<b>Listed by programme level</b>	<b>Note</b>	
	Administration	895	11,556
	Public Works Infrastructure	9,529	20,183
	Transport Infrastructure	57,624	43,905
	Community Based Programme	6,708	
	<b>Total</b>	<b>74,756</b>	<b>75,644</b>

		2018/19	2017/18
		R'000	R'000
	<b>Included in the above totals are the following:</b>		
	Confirmed balances with departments	482	11,735
	Confirmed balances with other government entities	11,275	18,817
	<b>Total</b>	<b>11,757</b>	<b>30,552</b>

		2018/19	2017/18
		R'000	R'000
<b>20</b>	<b>Employee benefits</b>		
	Leave entitlement	42,822	39,874
	Service bonus	22,867	21,415
	Performance awards	13,767	13,184
	Capped leave commitments	66,270	67,400
	Other	3,167	3,691
	<b>Total</b>	<b>148,893</b>	<b>145,564</b>

*The long service liability is R3 167 6696 relates to 148 officials of which 7 officials are 20 years services, 118 officials 30 years and 23 officials for 40 years of services. The previous leave credit 2017 qualifies to be liability until 30 June 2018. The negative current cycle is R 384 334.12 due to officials taking prorata leave during compulsory leave in December. If the negative was disclosed separately it could have been R 18 255 548.83. The negative capped leave is an amount of R 207 548.68 that will be recovered from employees when service is terminated and if the negative was disclosed separately it could have been R 66 477 437.98.*

		2018/19				2017/18
		Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
		R'000	R'000	R'000	R'000	R'000
	<b>21 Lease commitments</b>					
	<b>21.1 Operating leases</b>					
	Not later than 1 year	-	-	-	-	-
	Later than 1 year and not later than 5 years	-	-	-	-	-
	Later than five years	-	-	-	-	-
	<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Not later than 1 year	-	-	1,178	-	1,178
	Later than 1 year and not later than 5 years	-	-	-	-	-
	Later than five years	-	-	-	-	-
	<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>1,178</b>	<b>-</b>	<b>1,178</b>

*The Operating lease contract has ended 31 March 2019 hence it is nil.*

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

**21.2 Finance leases \*\***

2018/19	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
	R'000	R'000	R'000	R'000	R'000
Not later than 1 year				3,300	3,300
Later than 1 year and not later than 5 years				1,654	1,654
Later than five years				-	-
<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,954</b>	<b>4,954</b>

2017/18	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
	R'000	R'000	R'000	R'000	R'000
Not later than 1 year	-	-	-	3,417	3,417
Later than 1 year and not later than 5 years	-	-	-	3,262	3,262
Later than five years	-	-	-	-	-
<b>Total lease commitments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,678</b>	<b>6,678</b>

22	Note	2018/19	2017/18
		R'000	R'000
<b>Accrued departmental revenue</b>			
Tax revenue			-
Sales of goods and services other than capital assets		35,904	29,890
Interest, dividends and rent on land		317	53
<b>Total</b>		<b>36,221</b>	<b>29,943</b>

22.1	Note	2018/19	2017/18
		R'000	R'000
<b>Analysis of accrued departmental revenue</b>			
Opening balance		29,943	20,994
Less: Amounts received		8,661	1,657
Add: Amounts recognised		14,939	10,606
<b>Closing balance</b>		<b>36,221</b>	<b>29,943</b>

22.2	Note	2018/19	2017/18
		R'000	R'000
<b>Impairment of accrued departmental revenue</b>			
Estimate of impairment of accrued departmental revenue		21,242	18,807
<b>Total</b>		<b>21,242</b>	<b>18,807</b>

23	Note	2018/19	2017/18
		R'000	R'000
<b>Irregular expenditure</b>			
<b>23.1 Reconciliation of irregular expenditure</b>			
Opening balance		4,492,378	3,457,750
Prior period error			(41,710)
As restated		4,492,378	3,416,040
Add: Irregular expenditure - relating to prior year		372,258	645,024
Add: Irregular expenditure - relating to current year		83,951	431,314
<b>Irregular expenditure awaiting condonation</b>		<b>4,948,587</b>	<b>4,492,378</b>
<b>Analysis of awaiting condonation per age classification</b>			
Current year		83,951	431,314
Prior years		4,864,636	4,061,064
<b>Total</b>		<b>4,948,587</b>	<b>4,492,378</b>

An increase in Irregular expenditure is due to revisiting of the last two financial years conducting a robust compliance testing. Our compliance testing is more aligned with Treasury Regulations. Prior adjustments were effected hence comparatives figures do not agree with Audited Prior Year Annual Financial Statements.

23.2	Incident	Disciplinary steps taken/criminal proceedings	2018/19
			R'000
	contracts procured without following proper procurement processes		371068
	Procurement through quotations without following proper procurement processes		12413
	Expenditure incurred on contracts identified as irregular in the prior years		72728
<b>Total</b>			<b>456,209</b>

23.3	(not included in the main note) Incident	2018/19
		R'000
	Contracts identified to be possible irregular	323,538
	Quotations identified to be possible irregular	12,788
	Consultants identified to be possible irregular	732,841
<b>Total</b>		<b>1,069,167</b>

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

23.4 Prior period error	Note	2017/18 R'000
Nature of prior period error		
Relating to 20WW/XX (affecting the opening balance)		(41,710)
Relating to 2011/12 to 2016/17		(41,710)
Relating to 2017/18		(62,198)
Relating to 2017/18		(62,198)
<b>Total</b>		<b>(103,908)</b>

Irregular adjustment is the regulation was not applicable by the time of implementation. The regulation was not applicable by the time of implementation. The company was tax compliant when recommended for appointment. The company was tax compliant when recommended for appointment. The expenditure on project overstated. The transaction erroneously duplicated

24 Fruitless and wasteful expenditure	2018/19 R'000	2017/18 R'000
<b>24.1 Reconciliation of fruitless and wasteful expenditure</b>		
Opening balance	25,819	21,109
Prior period error		-
As restated	25,819	21,109
Fruitless and wasteful expenditure – relating to prior year		3,420
Fruitless and wasteful expenditure – relating to current year	2,656	1,290
Less: Amounts resolved	(5,666)	-
<b>Closing balance</b>	<b>22,809</b>	<b>25,819</b>
<b>24.2 Analysis of awaiting resolution per economic classification</b>		
Current	22,809	25,819
Capital		-
Transfers and subsidies		-
<b>Total</b>	<b>22,809</b>	<b>25,819</b>
<b>24.3 Analysis of Current year's (relating to current &amp; prior years) fruitless and wasteful expenditure</b>	<b>2018/19 R'000</b>	
<b>Incident</b>	<b>Disciplinary steps taken/criminal proceedings</b>	
Interest paid for utilities at Districts	Remittance reports and detailed break-down of payments will be forwarded to various service providers to eliminate late allocation of payments	213
Interest paid to Eskom at Head Office	UIF Committee requested further investigation.	81
Interest paid to Creditors for late payment	UIF Committee requested further investigation.	575
Salaies for suspended employees longer than 3 months	Hearings are still undergoing	1,787
<b>Total</b>		<b>2,656</b>

R 4 016.27 Interest charged by Audit General written of as per approval. R 5 340 000 relatig to prior 2010 has been written off as per attached approval on the Audit file - Fruitless and Wasteful Expenditure. Credit for 308 819.97 from Department of Community Safety and Transport Management. R13 288.22 was recovered from excess of cellphone.

**25 Related party transactions**

**List of related party relationships**

The North West Department of Public Works and Roads is related to all North West Provincial Government (NWPG) Departments and entities by virtue of being under the same control by North West Premier and North West Legislature.

- There are no transactions by key personnel and their family members with suppliers, in which they have a direct or indirect interest that, were not considered to be arms-length transactions.
- Provincial Treasury: Offering internal audit services and coordinating Audit Committee to the Department without any charge.
- Legislature: Portfolio Committee is offering and oversight function without any charge
- Premier's Office: Renders the information technology support for the Department without any charge.
- The following Provincial Department occupy buildings that are owned by the Department free of charge
- National Department of Public Works: The Department is rendering Section 100 intervention (Administration) without any charge.
- MECs and Members of Provincial Legislature occupies houses that are owned by the Department free of charge:

**LIST OF GA-LOWE COMPLEX AND OCCUPANTS**

House Number	Hon. Members
2	Hon. Boitumelo Moiloa
3	Hon. Ndleleni Duma
4	Hon. Madoda Sambatha
5	Hon. Wendy Matsemela
6	Hon. Motlalepule Rosho
7	Hon. Leroy Mahlakeng
8	Hon. Bunga Ntsangani
9	Hon. Gaoage Molapisi
10	Hon. Joe Mcgluwa
11	Hon. Tutu Faleni
12	Hon. Thabo Sehloho
13	Hon. Virginia Tihapi
14	Hon. Babuile
15	Hon. Betty Diale
16	Hon. Alfred Motsi
Riviera Park	Hon. Boikanyo Elisha
Riviera Park	Hon. Itumeleng Mosala

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

	No. of Individuals	2018/19 R'000	2017/18 R'000
<b>26 Key management personnel</b>			
Political office bearers (provide detail below)	2	2,150	1,585
Officials:			-
••••• Directors, Directors	1	1,615	1,531
on Level 14 & Directors	8	6,397	7,173
Directors and Deputy directors	22	22,976	17,259
Family members of key management personnel			-
<b>Total</b>		<b>33,138</b>	<b>27,548</b>

	Note	2018/19 R'000	2017/18 R'000
<b>27 Provisions</b>			
Opening Balance		101,189	36,831
Increase in provision		37,366	82,883
Less settlement of provision		(37,480)	(18,525)
<b>Total</b>		<b>101,075</b>	<b>101,189</b>

Retention is payable after 6 to 12 months of completion of the project. The department has reported Roads Infrastructure projects on Provision 1 and Building Infrastructure on Provision 2 for ease of reference. 1. Under Provision 2 the department incorrectly disclosed the Remaining balances of projects on retention as Provision for Retention with an amount of R 5 739 000.00 hence opening balance has been adjusted. Also find copies of guarantees on the Audit File for projects without retention calculations for Building Infrastructure. 2. Under Provision 1 the department has reinstated of 17/18 Retention settlement with an amount of R 39 013 000 for RAL project which was incorrectly reported as retention. Also on Provision 1 the remaining balance on the projects was incorrectly disclosed as Retention hence an adjustment of the opening balance and Increase in provision with an amount of R 5 668 000. The total amount adjusted on Provision 1 in an increased amount of R 44 641 000.

**27.1 Reconciliation of movement in provisions - 2018/19**

	Provision 1 R'000	Provision 2 R'000	Provision 3 R'000	Provision 4 R'000	Total provisions R'000
Opening balance	98,515	2,674			101,189
Increase in provision	36,712	654			37,366
Settlement of provision	(37,480)	-			(37,480)
Unused amount reversed					
Reimbursement expected from third party					-
Change in provision due to change in estimation of inputs					-
<b>Closing balance</b>	<b>97,747</b>	<b>3,328</b>	<b>-</b>	<b>-</b>	<b>101,075</b>

**Reconciliation of movement in provisions - 2017/18**

	Provision 1 R'000	Provision 2 R'000	Provision 3 R'000	Provision 4 R'000	Total provisions R'000
Opening balance	34,158	2,673	-	-	36,831
Increase in provision	82,883	-	-	-	82,883
Settlement of provision	(18,525)	-	-	-	(18,525)
Unused amount reversed	-	-	-	-	-
Reimbursement expected from third party	-	-	-	-	-
Change in provision due to change in estimation of inputs	-	-	-	-	-
<b>Closing balance</b>	<b>98,516</b>	<b>2,673</b>	<b>-</b>	<b>-</b>	<b>101,189</b>

Retention is payable after 6 to 12 months of completion of the project. The department has reported Roads Infrastructure projects on Provision 1 and Building Infrastructure on Provision 2 for ease of reference. 1. Under Provision 2 the department overstated retention by disclosed the remaining balances of project costs as Provision for Retention with an amount of R 5 739 000.00 hence opening balance has been adjusted. Find copies of guarantees on the Audit File for projects without retention calculations for Building Infrastructure. 2. Under Provision 1 17/18 opening balance was overstated with an amount of R 4 883 000.00 and the 18/19 increases were understated with R 39 013 000 which relates to RAL project that had no retention. Total adjusted amount on provision for retention is R 59 800 000.00

Retention is payable after 6 to 12 months of completion of the project.

**28 Movable Tangible Capital Assets**

**MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019**

	Opening balance R'000	Value adjustments R'000	Additions R'000	Disposals R'000	Closing balance R'000
<b>MACHINERY AND EQUIPMENT</b>	343,677	-	2,807	6,465	340,019
Transport assets	296,266		-	6,369	289,897
Computer equipment	29,932		1,898	38	31,792
Furniture and office equipment	8,253		169	58	8,364
Other machinery and equipment	9,226		740	-	9,966
<b>TOTAL MOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>343,677</b>	<b>-</b>	<b>2,807</b>	<b>6,465</b>	<b>340,019</b>

Prior year adjustments were effected hence the opening balance is not the same as comparative figures on Audited prior year AFS.

**Movable Tangible Capital Assets under investigation**

	Number	Value R'000
Included in the above total of the movable tangible capital assets per the asset register are		
Machinery and equipment	1,088	19,188

Assets under investigation is in progress, 23 assets are returned to Asset Management and other cases needs to be finalised and concluded.

**Additions**



**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

**28.1 ADDITIONS TO MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019**

	Cash	Non-cash	(Capital work-in-progress current costs and finance lease payments)	Received current, not paid (Paid current year, received prior year)	Total
	R'000	R'000	R'000	R'000	R'000
<b>MACHINERY AND EQUIPMENT</b>	2,780	27	-	-	2,807
Transport assets					-
Computer equipment	1,898				1,898
Furniture and office equipment	142	27			169
Other machinery and equipment	740				740
<b>TOTAL ADDITIONS TO MOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>2,780</b>	<b>27</b>	<b>-</b>	<b>-</b>	<b>2,807</b>

The non-cash addition of R 27 299 are assets transferred to the department from Department of Finance.

**Disposals**

**28.2 DISPOSALS OF MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019**

	Sold for cash	Non-cash disposal	Total disposals	Cash received Actual
	R'000	R'000	R'000	R'000
<b>MACHINERY AND EQUIPMENT</b>	6,465	-	6,465	7,636
Transport assets	6,369		6,369	7,636
Computer equipment	38		38	
Furniture and office equipment	58		58	
Other machinery and equipment			-	
<b>TOTAL DISPOSAL OF MOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>6,465</b>	<b>-</b>	<b>6,465</b>	<b>7,636</b>

Include discussion here where deemed relevant

**28.3 Movement for 2017/18**

**MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2018**

	Opening balance	Prior period error	Additions	Disposals	Closing balance
	R'000	R'000	R'000	R'000	R'000
<b>MACHINERY AND EQUIPMENT</b>	351,045	44	31,829	39,241	343,677
Transport assets	307,125		28,305	39,164	296,266
Computer equipment	26,612	4	3,347	31	29,932
Furniture and office equipment	8,085	43	171	46	8,253
Other machinery and equipment	9,223	(3)	6	-	9,226
<b>TOTAL MOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>351,045</b>	<b>44</b>	<b>31,829</b>	<b>39,241</b>	<b>343,677</b>

**28.3.1 Prior period error**

**Note**

Nature of prior period error  
Relating to 20WW/XX (affecting the opening balance)  
Computer equipment  
Furniture and office equipment  
Other machinery and equipment

2017/18  
R'000

	44
	4
	43
	(3)
<b>Total</b>	<b>44</b>

The prior year adjustment relates to incorrect classification

**28.4 Minor assets**

**MOVEMENT IN MINOR ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019**

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
	R'000	R'000	R'000	R'000	R'000	R'000
Opening balance	-	-	-	20,503	-	20,503
Value adjustments						-
Additions				458		458
Disposals				112		112
<b>TOTAL MINOR ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,849</b>	<b>-</b>	<b>20,849</b>

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
Number of minor assets				10,272		10,272
<b>TOTAL NUMBER OF MINOR ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,670</b>	<b>-</b>	<b>23,670</b>

**Minor Capital Assets under investigation**

	Number	Value R'000
Included in the above total of the minor capital assets per the asset register are assets that		
Machinery and equipment	5,371	4,486

Provide reasons why assets are under investigation and actions being taken to resolve matters

**Minor assets**

## NORTH WEST: PUBLIC WORKS AND ROADS

### Notes to Financial Statements

#### MOVEMENT IN MINOR ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2018

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
	R'000	R'000	R'000	R'000	R'000	R'000
Opening balance	-	-	-	19,761	-	19,761
error	-	-	-	-	-	-
Additions	-	-	-	765	-	765
Disposals	-	-	-	23	-	23
<b>TOTAL MINOR ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,503</b>	<b>-</b>	<b>20,503</b>

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
Number of minor assets	-	-	-	10,259	-	10,259
<b>TOTAL NUMBER OF MINOR ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,525</b>	<b>-</b>	<b>23,525</b>

#### 29 Immovable Tangible Capital Assets

##### MOVEMENT IN IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019

	Opening balance	Value adjustments	Additions	Disposals	Closing balance
	R'000	R'000	R'000	R'000	R'000
<b>BUILDINGS AND OTHER FIXED</b>	<b>33,211,710</b>	<b>-</b>	<b>696,841</b>	<b>1,050</b>	<b>33,907,501</b>
Dwellings	202,741	-	1,947	1,050	203,638
Non-residential buildings	2,595,838	-	92,945	-	2,688,783
Other fixed structures	30,413,131	-	601,949	-	31,015,080
<b>HERITAGE ASSETS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Heritage assets	-	-	-	-	-
<b>LAND AND SUBSOIL ASSETS</b>	<b>77,933</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>77,933</b>
Mineral and similar non-regenerative resources	77,933	-	-	-	77,933
<b>TOTAL IMMOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>33,289,643</b>	<b>-</b>	<b>696,841</b>	<b>1,050</b>	<b>33,985,434</b>

Prior year adjustments were effected hence the opening balance is not the same as comparative figures on Audited prior year AFS.

##### Immovable Tangible Capital Assets under investigation

	Number	Value R'000
Included in the above total of the immovable tangible capital assets per the asset register		
Buildings and other fixed structures	57	307,906
Heritage assets		
Land and subsoil assets		

The department is currently investigating ownership for land parcels on which 57 schools are built on. These schools were transferred by Department of Education in terms of Section 42 of the PFMA. The Department will engage various stakeholders (e.g. Deeds, Chief Surveyor General's office, Municipalities etc.) to resolve the matter.

##### Additions

#### 29.1 ADDITIONS TO IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019

	Cash	Non-cash	(Capital work-in-progress current costs and finance lease payments)	Received current, not paid (Paid current year, received prior year)	Total
	R'000	R'000	R'000	R'000	R'000
<b>BUILDINGS AND OTHER FIXED</b>	<b>659,585</b>	<b>534,759</b>	<b>(497,503)</b>	<b>-</b>	<b>696,841</b>
Dwellings	-	1,947	-	-	1,947
Non-residential buildings	16,676	92,144	(15,875)	-	92,945
Other fixed structures	642,909	440,668	(481,628)	-	601,949
<b>TOTAL ADDITIONS TO IMMOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>659,585</b>	<b>534,759</b>	<b>(497,503)</b>	<b>-</b>	<b>696,841</b>

Other fixed structures cash does not tally with Note 10 due to 4 projects which the funding is sourced from PRMG (goods and services) hence a variance of R 335 311 000.00. The cash additions relates to amounts paid in the current financial year for a project that reached final completion in 2016/17 financial year. Non-cash additions consisted of the vesting of properties in terms of Section 239 of the Constitution of South Africa, Donation received from municipalities and Section 42 transfer received from Department of Education.

##### Disposals

#### 29.2 DISPOSALS OF IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019

	Sold for cash	Non-cash disposal	Total disposals	Cash received Actual
	R'000	R'000	R'000	R'000
<b>BUILDINGS AND OTHER FIXED</b>	<b>1,050</b>	<b>-</b>	<b>1,050</b>	<b>182</b>
Dwellings	1,050	-	1,050	182
Non-residential buildings	-	-	-	-
Other fixed structures	-	-	-	-
<b>TOTAL DISPOSAL OF IMMOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>1,050</b>	<b>-</b>	<b>1,050</b>	<b>182</b>

During 2018/2019 financial year the North West Department of Public Works and Roads sold 2 residential properties to individuals for cash amounting to R182 375.04, these properties are disposed at the carrying amount (MVR/ Cost) of the individual properties at the date of the disposal.

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

Movement for 2017/18

**29.3 MOVEMENT IN IMMOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2018**

	Opening balance	Prior period error	Additions	Disposals	Closing balance
	R'000	R'000	R'000	R'000	R'000
<b>BUILDINGS AND OTHER FIXED</b>	<b>32,263,655</b>	<b>466,260</b>	<b>483,445</b>	<b>1,650</b>	<b>33,211,710</b>
Dwellings	212,635	(16,241)	7,997	1,650	202,741
Non-residential buildings	1,779,860	520,220	295,758	-	2,595,838
Other fixed structures	30,271,160	(37,719)	179,690	-	30,413,131
<b>LAND AND SUBSOIL ASSETS</b>	<b>288,676</b>	<b>(214,538)</b>	<b>3,795</b>	<b>-</b>	<b>77,933</b>
Land	288,676	(214,538)	3,795	-	77,933
Mineral and similar non-regenerative resources	-	-	-	-	-
<b>TOTAL IMMOVABLE TANGIBLE CAPITAL ASSETS</b>	<b>32,552,331</b>	<b>251,722</b>	<b>487,240</b>	<b>1,650</b>	<b>33,289,643</b>

**29.3.1 Prior period error**

Note

2017/18  
R'000

Nature of prior period error  
Relating to previous years (affecting the opening balance)  
The majority of these errors arose due to the continuous alignment of the Government Immovable Asset Management Act (Custodianship), the Sector Specific Guide for Immovable Assets, Vesting guidelines and relevant legislation. The amount relates to 40 former model C schools and 4 property vested in previous years in which the classification is changing from A2 to A1. (Previously disclosed under note 41.7 below)  
Adjustment for unproclaimed roads

251,722  
310,009  
(20,568)  
(37,719)

Total

251,722

**Capital Work-in-progress****29.4 CAPITAL WORK-IN-PROGRESS AS AT 31 MARCH 2019**

	Note	Opening Balance	Current Year WIP	Ready for use (Assets to the AR) / Contracts terminated	Closing Balance
	Annexure 6	1 April 2018	R'000	R'000	31 March 2019
		R'000	R'000	R'000	R'000
Heritage assets		-	-	-	-
Buildings and other fixed structures		914,334	497,503	601,935	809,902
Machinery and equipment		-	-	-	-
Intangible assets		-	-	-	-
<b>TOTAL</b>		<b>914,334</b>	<b>497,503</b>	<b>601,935</b>	<b>809,902</b>

Age analysis on ongoing projects	Number of projects		2018/19 Total R'000
	Planned, construction not started	Planned, construction started	
0 to 1 year	4		4,376
1 to 3 year(s)	55	8	805,526
3 to 5 years			
Longer than 5 years			
<b>Total</b>	<b>59</b>	<b>8</b>	<b>809,902</b>

The department has 55 projects under planned, construction not started longer than 1 year

8 projects under construction longer than a 1 of which 2 are for Building Infrastructure and 6 are for Roads Infrastructure.

	2018/19 R'000	2017/18 R'000
<b>Accruals and payables not recognised relating to Capital WIP</b>		
Buildings	-	669
Roads	22,421	5,788
<b>Total</b>	<b>22,421</b>	<b>6,457</b>

**CAPITAL WORK-IN-PROGRESS AS AT 31 MARCH 2018**

	Note	Opening Balance	Prior period error	Current Year WIP	Ready for use (Assets to the AR) / Contracts terminated	Closing Balance
	Annexure 6	R'000	R'000	R'000	R'000	31 March 2018
		R'000	R'000	R'000	R'000	R'000
Heritage assets		-	-	-	-	-
Buildings and other fixed structures		885,656	(117,062)	344,363	(198,623)	914,334
Machinery and equipment		-	-	-	-	-
Intangible assets		-	-	-	-	-
<b>TOTAL</b>		<b>885,656</b>	<b>(117,062)</b>	<b>344,363</b>	<b>(198,623)</b>	<b>914,334</b>

Age analysis on ongoing projects	Number of projects		2017/18 Total R'000
	Planned, construction not started	Planned, construction started	
0 to 1 year	26	7	154,725
1 to 3 year(s)		2	161,020
3 to 5 years		3	28,207
Longer than 5 years		1	412
<b>Total</b>	<b>26</b>	<b>13</b>	<b>344,364</b>

The department has 26 projects which have a planned duration of less than one year and have not yet been implemented.

7 projects have been started with a planned duration of one year or less, 2 projects are started with a planned duration of more than one year but less than three years.

3 projects are started with a planned duration of more than three years but less than five years and 1 project has been started with a planned duration in excess of five years.

here were no immovable assets transferred in terms of Section 42 of the PFMA in 2017/18 financial year.

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

29.5 Immovable assets additional information	Note	2018/19	2017/18
	Estimated completion date		
a Unsurveyed land	<u>Annexure 8</u>	Area	Area
			-
b Properties deemed vested	<u>Annexure 8</u>	Number	Number
Land parcels		552	460
Facilities			
Schools		52	103
Clinics		7	2
Hospitals		14	16
Office buildings		19	23
Dwellings		91	96
Storage facilities		-	-
Other		369	220
	Duration of use		
c Facilities on unsurveyed land	<u>Annexure 8</u>	Number	Number
Schools			-
Clinics			-
Hospitals			-
Office buildings			-
Dwellings			-
Storage facilities			-
Other			-
	Duration of use		
d Facilities on right to use land	<u>Annexure 8</u>	Number	Number
Schools		1,833	1,882
Clinics		361	369
Hospitals		17	19
Office buildings		148	154
Dwellings		920	910
Storage facilities		8	8
Other		104	105
e Agreement of custodianship	<u>Annexure 8</u>	Number	Number
Land parcels			-
Facilities			-
Schools			-
Clinics			-
Hospitals			-
Office buildings			-
Dwellings			-
Storage facilities			-
Other			-
<i>Other on Properties Deemed vested relates to Roads awaiting for Proclamation of which 85 has been valued and 47 not valued.</i>			
1. List of these Roads Assets x2			
2. Approval by the Premier.			
3. Quotation			
4. Order Nr_11K226424P000000			
5. Form Z95-Provincial			
<i>Properties of other custodians</i>			
Human Settlement and North West Housing Corporation	1 372		
Higher Education	8		
North West Housing Corporation	640		

**30 Principal-agent arrangements**

30.1 Department acting as the principal	2018/19	Fee paid	2017/18
	R'000		R'000
North West Development Corporation	17,448		8,560
			-
<b>Total</b>	<u>17,448</u>		<u>8,560</u>

*The Department of Public works and Roads has a service level agreement with the North West Development Corporation (SOC) LTD for the provision of Security Services per the resolution of the North West Executive Council. The Integrated On material breach of the Service Level Agreement, the defaulting party is obligated to pay damages, or render specific performance that has fallen due.*

*Per the Service Level Agreement entered into between the Department of Public Works and Roads and the North West Development Corporation, all payments will be made in terms of authenticated Tax invoices.*

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

31 Prior period errors		2017/18		
	Note	Amount bef error correction R'000	Prior period error R'000	Restated amount R'000
<b>31.1 Correction of prior period errors</b>				
<i>Revenue: (e.g. Annual appropriation,</i>				-
<b>Net effect</b>		-	-	-
<i>Provide a description of the nature of the prior period error as well as why the correction was required</i>				
<i>Expenditure: (e.g. Compensation of employees,</i>				-
Goods and Services	Note 4	1,497,759	(63,710)	1,434,049
Expenditure for capital assets	Note 7	300,628	63,710	364,338
<b>Net effect</b>		1,798,387	-	1,798,387
<i>Correction of utilisation of PMRG (goods and services) to Upgrading of Roads (capital expenditure)</i>				
<i>Assets: (e.g. Receivables, Investments,</i>				-
Movable Assets	Note 28	343,633	44	343,677
Immovable Assets - Buildings	Note 29	2,587,069	284,995	2,872,064
Immovable Assets - Roads	Note 29	30,450,850	(37,719)	30,413,131
Capital Work-in-Progress	Note 29.4	1,031,396	(117,062)	914,334
Accrued Departmental Revenue	Note 22	35,113	(5,170)	29,943
Prepayment and Advances	Note 9	518	103,000	103,518
<b>Net effect</b>		34,448,579	228,088	34,676,667
<i>R 98 000 - prior year error incorrectly subtracted. R 32 000 - incorrect classification of previously disposed assets. R 37 715 000 - Removal of unproclaimed roads and related structures. R 994 000 - This was due to reclassification of properties according to relevant land class use. An adjustment of R 117 062 000 on WIP was as result of overstatement of WIP in the inception of WIP by regarding all projects including Opex.</i>				
<i>Liabilities: (e.g. Payables current, Voted funds</i>				-
Contingent Liabilities - opening balance	Note 17	508,625	(5,992)	502,633
Provisions - Opening Balance (Roads)	Note 27	41,389	59,800	101,189
Voted Funds to be Surrendered to Revenue Fund	Note 11	46,279	103,000	149,279
<b>Net effect</b>		596,293	156,808	753,101
<i>Contingent liabilities -R 5 991 560.57 prior year error due to duplication of cases. R 39 012 000 RAL project incorrectly reported on Retention and understated with an amount R 20 788 000. R 103 000 000 is relating to prepayment incorrectly expensed during 2016/17 financial year (Ayama).</i>				
<i>Other: (e.g. Irregular expenditure, fruitless and</i>				-
Irregular Expenditure	Note 23	4,596,286	(103,908)	4,492,378
Key Management Personnel	Note 26	10,289	17,259	27,548
<b>Net effect</b>		4,606,575	(86,649)	4,519,926

*Irregular adjustment is the regulation was not applicable by the time of implementation. The regulation was not applicable by the time of implementation. The company was tax compliant when recommended for appointment. The company was tax compliant when recommended for appointment. The expenditure on project overstated. The transaction erroneously duplicated*

**NORTH WEST: PUBLIC WORKS AND ROADS**  
**Notes to Financial Statements**

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## STATEMENT OF CONDITIONAL GRANTS RECEIVED

NAME OF GRANT	GRANT ALLOCATION					SPENT				2017/18	
	Division of Revenue Act/Provincial Grants	Roll Overs	DORA Adjustments	Other Adjustments	Total Available	Amount received by department	Amount spent by department	Under / (overspending)	% of available funds spent by dept	Division of Revenue Act	Amount spent by department
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
NdOT - Provincial Roads Maintenance Grant	960,604	73,003			1,033,607	676,380	678,492	355,115	100%	986,539	913,536
NdPW - EPWP Inc Grant to Province	5,789				5,789	5,789	5,783	6	100%	3,186	2,326
	<u>966,393</u>	<u>73,003</u>	<u>-</u>	<u>-</u>	<u>1,039,396</u>	<u>682,169</u>	<u>684,275</u>	<u>355,121</u>		<u>989,725</u>	<u>915,862</u>

Departments are reminded of the DORA requirement to certify that all transfers in terms of this Act were deposited into the primary bank account of the province or, where appropriate, into the CPD account of a province.

**NORTH WEST: PUBLIC WORKS AND ROADS**  
Notes to Financial Statements

**33 STATEMENT OF CONDITIONAL GRANTS AND OTHER TRANSFERS TO MUNICIPALITIES**

NAME OF MUNICIPALITY	GRANT ALLOCATION				TRANSFER		
	DoRA and other transfers	Roll Overs	Adjustments	Total Available	Actual Transfer	Funds Withheld	Re-allocations by National Treasury or National Department
	R'000	R'000	R'000	R'000	R'000	R'000	R'000
City of Matlosana				-	25,834		
Ditsobotla Local Municipality				-	2,683		
Greater Taung Local Municipality				-	25,500		
JB Marks Local Municipality				-	9,078		
Kgetleng Rivier Local Municipality				-	1,216		
Lekwa Teemane Local Municipality				-	5,396		
Madibeng Local Municipality				-	32,099		
Mahikeng Local Municipality				-	98,107		
Mamusa Local Municipality				-	1,762		
Maquassi Hills Local Municipality				-	1,892		
Molopo-Kagisano Local Municipality				-	10,936		
Moretele Local Municipality				-	29,616		
Moses Kotane Local Municipality				-	88,106		
Naledi Local Municipality				-	14,276		
Ramotshere Moiloa Local Municipality				-	671		
Ratlou Local Municipality				-	9,137		
Rustenburg Local Municipality				-	13,516		
Tswaing Local Municipality				-	5,533		
				-			
				-	375,358		

Department is responsible to pay the municipalities rates and taxes for the properties as the custodian of properties

**NORTH WEST: PUBLIC WORKS AND ROADS**  
Annexures to the Annual Financial Statements

Annexure 1A  
STATEMENT OF CONDITIONAL GRANTS AND OTHER TRANSFERS TO MUNICIPALITIES

NAME OF MUNICIPALITY	GRANT ALLOCATION			TRANSFER			SPENT			2017/18			
	DoRA and other transfers	Roll Overs	Adjustments	Total Available	Actual Transfer	Funds Withheld	Re-allocations by National Treasury or National Department	Amount received by Municipality	Amount spent by municipality	Unspent funds	% of available funds spent by municipality	Division of Revenue Act	Actual Transfer
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
City of Matielosana	-	-	-	25,834	25,834	-	-	-	-	-	-	27,537	27,537
Ditsotholla Local Municipality	-	-	-	2,683	2,683	-	-	-	-	-	-	1,259	1,259
Greater Taung Local Municipality	-	-	-	25,500	25,500	-	-	-	-	-	-	24,622	24,622
JB Marks Local Municipality	-	-	-	9,078	9,078	-	-	-	-	-	-	-	-
Kgetleng Rivier Local Municipality	-	-	-	1,216	1,216	-	-	-	-	-	-	1,216	1,216
Lekwa Teemane Local Municipality	-	-	-	5,396	5,396	-	-	-	-	-	-	1,442	1,442
Madibeng Local Municipality	-	-	-	32,099	32,099	-	-	-	-	-	-	46,659	46,659
Mahikeng Local Municipality	-	-	-	98,107	98,107	-	-	-	-	-	-	82,954	82,954
Mamusa Local Municipality	-	-	-	1,762	1,762	-	-	-	-	-	-	944	944
Maquassi Hills Local Municipality	-	-	-	1,892	1,892	-	-	-	-	-	-	1,764	1,764
Molopo-Kagisano Local Municipality	-	-	-	10,936	10,936	-	-	-	-	-	-	10,936	10,936
Moretele Local Municipality	-	-	-	29,616	29,616	-	-	-	-	-	-	26,182	26,182
Moses Kotane Local Municipality	-	-	-	88,106	88,106	-	-	-	-	-	-	61,700	61,700
Naledi Local Municipality	-	-	-	14,276	14,276	-	-	-	-	-	-	12,317	12,317
Ramotshere Moiloa Local Municipality	-	-	-	671	671	-	-	-	-	-	-	1,889	1,889
Ratlou Local Municipality	-	-	-	9,137	9,137	-	-	-	-	-	-	17,002	17,002
Rustenburg Local Municipality	-	-	-	13,516	13,516	-	-	-	-	-	-	5,865	5,865
Tlokwe Local Municipality	-	-	-	-	-	-	-	-	-	-	-	12,931	12,931
Tswaing Local Municipality	-	-	-	5,533	5,533	-	-	-	-	-	-	8,799	8,799
Ventersdorp Local Municipality	-	-	-	-	-	-	-	-	-	-	-	63	63
Total	-	-	-	375,358	375,358	-	-	-	-	-	-	345,481	345,481

National Departments are reminded of the DoRA requirements to indicate any re-allocations by the National Treasury or the transferring department, certify that all transfers in terms of this Act were deposited into the primary bank account of a municipality or, where appropriate, into the CPD account of a municipality as well as indicate the funds utilised for the administration of the receiving officer.

Department is responsible to pay the municipalities rates and taxes for the properties as the custodian of properties



**NORTH WEST: PUBLIC WORKS AND ROADS**  
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**ANNEXURE 1B**  
**STATEMENT OF TRANSFERS TO HOUSEHOLDS**

HOUSEHOLDS	TRANSFER ALLOCATION				EXPENDITURE		2017/18
	Adjusted appropriation Act	Roll Overs	Adjustments	Total Available	Actual Transfer	% of Available funds transferred	Final Appropriation
	R'000	R'000	R'000	R'000	R'000	%	R'000
<b>Transfers</b>				-			
				-			
				-			
	-	-	-	-	-		-
<b>Subsidies</b>							
H/H EMPL S/BEN:INJURY ON DUTY				-	7,205		6,775
H/H EMPL S/BEN:LEAVE GRATUIT				-	312		1
H/H:CLAIMS AGAINST STATE(CASH)				-	547		
				-			
	-	-	-	-	8,064		6,776
<b>Total</b>	-	-	-	-	8,064		6,776

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**ANNEXURE 2A**  
**STATEMENT OF CONTINGENT LIABILITIES AS AT 31 MARCH 2019**

NATURE OF LIABILITY	Opening balance 1 April 2018	Liabilities incurred during the year	Liabilities paid/ cancelled/ reduced during the year	Liabilities recoverable (Provide details hereunder)	Closing balance 31 March 2019
	R'000	R'000	R'000	R'000	R'000
Claims against the department					
Third party claims and accidents	502,633	60,149	88,119		474,663
					-
					-
<b>Subtotal</b>	<b>502,633</b>	<b>60,149</b>	<b>88,119</b>	<b>-</b>	<b>474,663</b>
<b>Environmental liability</b>					-
					-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other</b>					-
					-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>	<b>502,633</b>	<b>60,149</b>	<b>88,119</b>	<b>-</b>	<b>474,663</b>

**ANNEXURE 3B (continued)**  
**STATEMENT OF CONTINGENT LIABILITIES AS AT 31 MARCH 2019**

Nature of liabilities recoverable		Details of liability and recoverability	Movement during the year	Closing balance 31 March 2019
	R'000		R'000	R'000
				-
				-
				-
<b>Total</b>	<b>-</b>		<b>-</b>	<b>-</b>

The department has adjusted the opening balance R 5 991 560.73. The various reasons per case for adjustments are on the Contingent registers.

**NORTH WEST: PUBLIC WORKS AND ROADS**  
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**ANNEXURE 3**  
**CLAIMS RECOVERABLE**

GOVERNMENT ENTITY	Confirmed balance outstanding		Unconfirmed balance outstanding		Total		Cash in transit at year end Receipt 2018/19* to six (6) working days after year end	Amount R'000
	31/03/2019 R'000	31/03/2018 R'000	31/03/2019 R'000	31/03/2018 R'000	31/03/2019 R'000	31/03/2018 R'000		
<b>DEPARTMENTS</b>		1,546	-	-	-	-		
Department of Social Development						1,546		
Department of Finance				21		21		
Department of Health Free State			32	32		32		
Department of Correctional Services			6	73		6		
Gauteng Department of Infrastructure			34	34		34		
North West Provincial Legislature			56	56		56		
National Department of Public Works Mmabatho			3	3		3		
Office of the Public Service Commission			16	16		16		
Department of Health North West			13	87		13		
Department of Economic Development North West			4	4		4		
KwaZulu Natal Treasury			7	7		7		
Department of Community Safety and Transport management			104	94		104		
Department of Justice and Constitutional Development			61	61		61		
Department of Water and Sanitation (Gauteng Province)			43	43		43		
Department of Rural Environment and Agricultural Development (North West)			23	43		23		
	-	1,546	402	574	402	402		
<b>OTHER GOVERNMENT ENTITIES</b>								
<b>Total</b>	-	1,546	402	574	402	402		2,120

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**ANNEXURE 4**  
**INTER-GOVERNMENT PAYABLES**

GOVERNMENT ENTITY	Confirmed balance outstanding		Unconfirmed balance outstanding		Total		Cash in transit at year end	
	31/03/2019	31/03/2018	31/03/2019	31/03/2018	31/03/2019	31/03/2018	Payment date to six (6) working days before year end	Amount
	R'000	R'000	R'000	R'000	R'000	R'000		R'000
<b>DEPARTMENTS</b>								
<b>Current</b>								
Department of Community Safety and Transport Management	448	3,218			448	3,218		
Department of Social Development	34				34			
Office of the State Attorney		1,666				1,666		
Office of the Premier		5,760	11,535		11,535	5,760		
Department of Justice and Constitutional Development		1,091				1,091		
South African Police Services			32		32			
Department of Labour			20		20			
<b>Subtotal</b>	<b>482</b>	<b>11,735</b>	<b>11,587</b>	<b>-</b>	<b>12,069</b>	<b>11,735</b>		
<b>Non-current</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Total Departments</b>	<b>482</b>	<b>11,735</b>	<b>11,587</b>	<b>-</b>	<b>12,069</b>	<b>11,735</b>		
<b>OTHER GOVERNMENT ENTITY</b>								
<b>Current</b>								
South African Qualifications Authority	9	1			9	1		
Auditor General South Africa	1,397	1,393			1,397	1,393		
SITA	23	798			23	798		
Eskom - DKK	7	16			7	16		
City of Matielosane	47	63			47	63		
Mquassi Hills	12	92			12	92		
Moses Kotane Local Municipality	-	4			-	4		
Telkom - NMM	60	21			60	21		
Ramotshere Moiloa	72	65			72	65		
Eskom - Head Office	162	81			162	81		

**NORTH WEST: PUBLIC WORKS AND ROADS**  
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North West Development Corporation - Head Office	5,563	866	5,563	866
Eskom - NMM	54	26	54	26
Madibeng Local Municipality	41	36	41	36
Rustenburg Local Municipality	771	138	771	138
Eskom - Bojanala	81	286	81	286
Teikom - Bojanala	132	120	132	120
Eskom - DRSM	26	15	26	15
Naledi Local Municipality	399	358	399	358
South African Post Office	2	0	2	0
Teikom - DRSM		89		89
North West Development Corporation - DKK	884	876	884	876
Teikom - DKK	64	71	64	71
JB Marks Local Municipality	189	154	189	154
Rustenburg Local Municipality - Rates and taxes		10,768		10,768
Greater Taung Local Municipality		1,448		1,448
Marikeng - Nw Local Municipality	931	835	931	835
Special Investigation Unit		197		197
Tswaing Local Municipality	26		26	
Dr Ruth Segomotsi Mompoti	290		290	
North West Tourism Board	6		6	
Lekwa Teemane Local Municipality	27		27	
<b>Subtotal</b>	<b>11,275</b>	<b>18,817</b>	<b>11,275</b>	<b>18,817</b>
<b>Non-current</b>				
<b>Subtotal</b>				
<b>Total Other Government Entities</b>	<b>11,275</b>	<b>18,817</b>	<b>11,275</b>	<b>18,817</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>11,757</b>	<b>30,552</b>	<b>11,587</b>	<b>30,552</b>

**NORTH WEST: PUBLIC WORKS AND ROADS**  
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**ANNEXURE 5**  
**INVENTORIES**

	2018/19		2017/18	
	Quantity	R'000	Quantity	R'000
<b>Inventories</b>				
Opening balance	-	24,270		21,666
Add/(Less): Adjustments to prior year balances				
Add: Additions/Purchases - Cash		37,285		33,904
Add: Additions - Non-cash				
(Less): Disposals		(32,390)		(31,300)
(Less): Issues				
Add/(Less): Received current, not paid (Paid current year, received prior year)		47		
Add/(Less): Adjustments				
Closing balance	-	29,212	-	24,270

**Note**

NORTH WEST: PUBLIC WORKS AND ROADS  
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**ANNEXURE 6**  
**Movement in Capital Work-in-Progress**  
**MOVEMENT IN CAPITAL WORK-IN-PROGRESS FOR THE YEAR ENDED 31 MARCH 2019**

	Opening balance	Current Year Capital WIP	Ready for use (Asset register) / Contract terminated	Closing balance
	R'000	R'000	R'000	R'000
<b>BUILDINGS AND OTHER FIXED STRUCTURES</b>				
Dwellings	914,334	497,503	(601,935)	809,902
Non-residential buildings	152,370	15,875		168,245
Other fixed structures	761,964	481,628	(601,935)	641,657
<b>TOTAL</b>	<u>914,334</u>	<u>497,503</u>	<u>(601,935)</u>	<u>809,902</u>

Other fixed structures cash does not tally with Note 10 due to 4 projects which the funding is sourced from PRMG (goods and services) hence a variance of R 335 311 000.00.

**MOVEMENT IN CAPITAL WORK-IN-PROGRESS FOR THE YEAR ENDED 31 MARCH 2018**

	Opening balance	Prior period errors	Current Year Capital WIP	Ready for use (Asset register) / Contract terminated	Closing balance
	R'000	R'000	R'000	R'000	R'000
<b>BUILDINGS AND OTHER FIXED STRUCTURES</b>					
Dwellings	885,656	(117,062)	344,363	(198,623)	914,334
Non-residential buildings	91,006	51,679	28,618	(18,933)	152,370
Other fixed structures	794,650	(168,741)	315,745	(179,690)	761,964
<b>TOTAL</b>	<u>885,656</u>	<u>(117,062)</u>	<u>344,363</u>	<u>(198,623)</u>	<u>914,334</u>

The department has 10 projects for Buildings Infrastructure which has a planning duration of more 3 years  
6 Projects under construction for 1 year and more under Building Infrastructure.  
Under Roads Infrastructure 9

**NORTH WEST: PUBLIC WORKS AND ROADS**  
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**ANNEXURE 7A**  
**INTER-ENTITY ADVANCES PAID (note 9)**

ENTITY	Confirmed balance		Unconfirmed balance		Total	
	outstanding		outstanding		31/03/2019	31/03/2018
	31/03/2019	31/03/2018	31/03/2019	31/03/2018		
	R'000	R'000	R'000	R'000	R'000	R'000
<b>NATIONAL DEPARTMENTS</b>						
<b>Subtotal</b>	-	-	-	-	-	-
<b>PROVINCIAL DEPARTMENTS</b>						
Department of Community Safety and Transport Management	518				-	518
<b>Subtotal</b>	-	<b>518</b>	-	-	-	<b>518</b>
<b>PUBLIC ENTITIES</b>						
<b>Subtotal</b>	-	-	-	-	-	-
<b>OTHER INSTITUTIONS</b>						
<b>Subtotal</b>	-	-	-	-	-	-
<b>TOTAL</b>	-	<b>518</b>	-	-	-	<b>518</b>



NORTH WEST: PUBLIC WORKS AND ROADS  
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## ANNEXURE 7B

## INTER-ENTITY ADVANCES RECEIVED (note 13 AND note 14)

ENTITY	Confirmed balance		Unconfirmed balance		Total	
	outstanding		outstanding			
	31/03/2019	31/03/2018	31/03/2019	31/03/2018	31/03/2019	31/03/2018
	R'000	R'000	R'000	R'000	R'000	R'000

## PUBLIC ENTITIES

## Current

GEHS	33	106			33	106
<b>Subtotal</b>	<b>33</b>	<b>106</b>	-	-	<b>33</b>	<b>106</b>

## OTHER INSTITUTIONS

## Current

Rental payables	76				76	-
<b>Subtotal</b>	<b>76</b>	-	-	-	<b>76</b>	-

<b>TOTAL</b>	<b>109</b>	<b>106</b>	-	-	<b>109</b>	<b>106</b>
<b>Current</b>	109	106	-	-	109	106

**NORTH WEST: PUBLIC WORKS AND ROADS**  
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**ANNEXURE 8**  
**IMMOVABLE ASSETS ADDITIONAL DISCLOSURE**

**1. Deemed vested**

*Properties deemed to vest in the province in terms of the Constitution, but for which the vesting process has not been completed are not included in the asset register of the department, but a separate register, as title has not been endorsed as yet. However as a result of the provincial function, these properties are managed by the provincial government and include the following:*

*Other on Properties Deemed vested includes Roads awaiting for Proclamation of which 85 has been valued and 47 not valued.*

1. List of these Roads Assets x2
2. Approval by the Premier.
3. Quotation
4. Order Nr\_11K226424P000000
5. Form Z95-Provincial

	2018/19	2017/18
<b>Properties deemed vested</b>	<b>Number</b>	<b>Number</b>
<b>Land parcels</b>	552	460
<b>Facilities</b>		
Schools	52	103
Clinics and care centres	7	2
Hospitals	14	16
Office buildings	19	23
Dwellings	91	96
Storage facilities	-	-
Other	369	220

**2. Facilities on land not surveyed**

*The National Department of Rural Development and Land Reform (DRDLR) is responsible to have a record of all un-surveyed state land, including those from the former TBVC States and Self Governing Territories and state land in the former territory of the Republic of South Africa (pre 27 April 1994);*

**3. Facilities on land where a right to use exists**

The following service delivery facilities were constructed on the land parcels of other custodians.

	2018/19	2017/18
<b>Facilities on right to use land</b>	<b>Number</b>	<b>Number</b>
Schools	1,833	1,882
Clinics and care centres	361	369
Hospitals (Health Facilities)	17	19
Office buildings	148	154
Dwellings	920	910

Storage facilities	8	8
Other	104	105

#### 4. Agreement of custodianship reached

Where agreement of custodianship has been reached the properties were transferred in accordance with the requirements of Section 42 of the Public Finance Management Act.

	2018/19 Number	2017/18 Number
<b>Agreement of custodianship</b>		
Land parcels	-	-
Facilities	-	-
Schools	-	-
Clinics and care centres	-	-
Hospitals	-	-
Office buildings	-	-
Dwellings	-	-
Storage facilities	-	-
Other	-	-

#### 5. Contingent assets

The department is currently researching 11 assets that are allocated to NWPG according to deeds records.

#### 6. Properties registered in the name of North West Provincial Government Government belonging to other custodians

These land parcels are not disclosed in North West Department of Public Works and Roads' immovable asset register as Human Settlement, NWHC and Higher Education properties should be disclosed by these custodians.

	2018/19 Number
<b>Properties of other custodians</b>	
Human Settlement and North West Housing Corporation	1,372
Higher Education	8
North West Housing Corporation	640
	2017/18 Number
<b>Properties of other custodians</b>	
Human Settlement	1,381
Higher Education	8
North West Housing Corporation	643

